

NORWICH RECORD

THE ALUMNI MAGAZINE OF NORWICH UNIVERSITY

SPRING 2018



Ainsworth Hall Renovation

On Tuesday, February 6, 2018, Norwich University celebrated the completed renovation of one of the oldest buildings on campus, Ainsworth Hall. The building was originally constructed in 1910 and designated the U.S. Weather Bureau, Northfield Station. At one point it also served as the university infirmary. Today, Ainsworth has been updated with new technology and is home to faculty offices, classrooms, and conference rooms. This is the second completed construction project undertaken as part of the \$100M *Forging the Future* campaign, a five-year effort timed to culminate during the university's bicentennial in 2019.

Pictured (l-r): Ted Kohn, Dean, College of Liberal Arts; Sandra Affenito, Provost and Dean of Faculty; Stan Shernock, Dana Professor and Chair, Justice Studies and Sociology; Marc Perras, Project Architect, Jones Architecture, Inc.; President Richard Schneider; Joel Kobert '65, Chair, *Forging the Future* Campaign; Doug White, NU Senior Project Manager; Jesse Beck, President, Freeman French Freeman; Pierre LeBlanc, President, Engelberth Construction, Inc.; Michael Andrew, Chair, History and Political Science

PHOTO BY MARK COLLIER





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NORWICH RECORD



ON THE COVER

Pictured (l-r) Eric Doucette '92, Trevor Hough '95, and Chris Costa '84 in the Eisenhower Executive Office Building, part of the 18-acre White House complex. In 2017, all three, plus Jamie Riley '95, served concurrently on the White House staff.

Cover: Jordan Silverman Photography

Spinning The Record



One Norwich. Eddie Habeck '99 makes this his punctuating statement in his column on page 39, and there is great wisdom to it. As Norwich University approaches her third century, we are bearing witness to a global re-imagining of the very idea of space. In the twentieth century, humans reached into outer space. In the twenty-first, we are exploring the vastness of cyberspace, or *inner* space, and the deeper we go the more we discover its infinite possibilities, and the more we question our preconceived limitations of the physical space around us.

Retired Army General Gordon R. Sullivan '59 makes frequent emphasis of the word change: not only is change necessary, he says, but we must *change the way we change*. From the get-go, Norwich has challenged the status quo, beginning with our founder bucking the establishment's notions of what education *should* be, instead imagining what it could be. In imagining what we can't yet see and trying for it, we change the way we change.

So what does Eddie Habeck mean by "one Norwich?"

At one point in many of our lifetimes, to attend Norwich, to teach at Norwich, to work for Norwich, required occupying a specific physical space. Twenty years ago, Norwich stood at the forefront of what is now a widespread concept, online education. Today, Norwich University has just over 24,000 living alumni. Of those, 7,770—almost a full *one third*—are graduates of Norwich online programs. If trends are any indicator, that number will reach half sooner rather than later. So when Eddie Habeck says "one Norwich," he means *all* alumni, to include Corps, civilian, and our online graduates.

To embrace this "new" Norwich is to embrace the idea that our very notion of a Norwich student is ever evolving. Now, with the exception of one Residency week, one-third of our students attend a global classroom.

Re-imagining space.

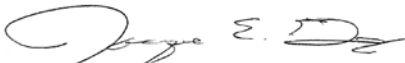
Twenty-five years ago, a story about an architecture firm operating in a virtual office might be passed off as science fiction. Because they're in the business of designing structures, traditionally, architecture firms have been rooted to brick-and-mortar offices. But Joe Fisher '10 & M'11 challenged that convention, and flipped the script. Today he operates his architecture firm, Studio 355, in a virtual office, with staff—all Norwich alumni—as far away as South Korea. Working in cyberspace has challenged the Studio 355 team to reexamine how they imagine the physical spaces they are building. Like so many Norwich thought-leaders, Joe Fisher is at the forefront of change.

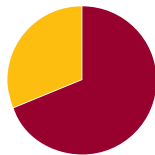
And change, says General Sullivan, is "a permanent condition of our environment."

In this issue, we imagine the Norwich of the future. Within the following pages you will find a Q&A with Joe Fisher and an introduction to CityLAB:Berlin, another step in the journey to a global campus. As we close in on the *Forging the Future* campaign and look ahead to *Norwich After Next*, why don't you close your eyes and try to imagine a Norwich University of 2035. What will it look like? How far beyond Northfield will we have grown? Will we have expanded our European presence to campuses in Spain and France, into the Pacific Rim, into Central and South America? Will we offer three vibrant academic terms each year? Will we have employer partnerships funding student education?

Wherever your imagination takes you, wherever Norwich goes from here, you are forever a part of it, a step in the Norwich story, like so many of the Hill's great, cascading steps. Infinite possibilities, countless steps, one Norwich.

For the Record,


Jacquie E. Day
Acting Editor



LIVING NORWICH ALUMNI

- Brick-and-Mortar Alumni
- Alumni of Online Programs

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University Archives: 802-485-2947

The NORWICH RECORD (ISSN 2380-7407, USPS 16179) is published quarterly in September, December, March, and June by Norwich University, 158 Harmon Drive, Northfield, VT 05663-1035. Periodicals postage at Northfield, Vt., and additional mailing offices. POSTMASTER: Send address changes to Norwich University Office of Development, 158 Harmon Drive, Northfield, VT 05663-1035.



The President's View

People often talk about the future as if it were an elusive, unquantifiable concept, something that just sort of “happens” without our having much, if any, control over it. Nothing could be further from the truth. If being a college president has taught me anything, it is that we are creating the future constantly—with every decision we make, and every action we take.

Captain Alden Partridge proved this many times. Even before he founded Norwich, he conceived of his citizen-soldier ethos, which 100 years later led to the creation of ROTC. In the early years of the American Literary, Scientific, and Military Academy, when Partridge led his students on excursions into the White Mountains to study botany and geology, conduct surveys, and take barometric readings, he was engaging in the now widely accepted practice of experiential learning. And in 1841, when he proposed his American System of Education to Congress, he laid the groundwork for the passage of the Morrill Land Grant Act of 1862.

Even so-called futurists rely on the present to prognosticate about what will happen next. (Merriam-Webster defines the word “futurist” as “one who studies and predicts the future, especially on the basis of current trends.”)

So what do we mean, exactly, when we say Norwich is “shaping the future?”

Perhaps one way to illustrate this is by using a current example. Throughout this past winter, even as temperatures dipped well below zero, construction workers braved the winds on the upper floors of Mack Hall, framing out the exterior walls. For me, witnessing this process was like watching the future take shape before my eyes. Mere months from now, those steel girders will no longer be visible, but will be hidden by walls and floors, windows and doors. And manifested in what was once empty space will be state-of-the-art laboratories of inquiry and discovery.

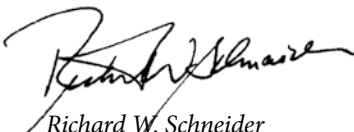
The new \$24 million building will contain engaging, flexible, and active learning spaces, including a case-study room and pocket lounges for interactive collaboration. It will also feature a 400-seat auditorium and performing arts space in which to host plays, musical events, symposia, lectures, and panel discussions. And perhaps most exciting of all, the new Mack Hall will have a cybersecurity war room in which teams of students can practice cyber-attack and -defend exercises in real time in concert with other teams across the globe.*

The construction of Mack Hall and the renovation of Dewey, Webb, and Ainsworth will be the final campus building projects of the *Forging the Future* campaign, and the capstone of my presidency. It is a legacy that is being made possible by the generosity of the Norwich family. So far we have raised \$88 million toward our goal of \$100 million to fund the many projects of this campaign—one that will shape the future of Norwich for a long time to come.

All of this funding has come from you, our alumni and friends, students, faculty, and staff. It is a testament to your loyalty to Norwich—not just the Norwich of yesterday and today, but the Norwich of the *next* 200 years.

Next fall at Homecoming we will be cutting the ribbon on Mack Hall. Please join me and the rest of the Norwich family in making the future of Norwich part of *your* legacy.

Norwich Forever!



Richard W. Schneider
RADM, USCGR (RET.)
PRESIDENT



*“You’ll never become
what you’re not
becoming right now.”*

—Author Unknown

*To learn more about the Mack Hall project, visit lifeat.norwich.edu/wdam/mack-hall/.



Your Letters

A DEEPENING CONNECTION

Last fall, my wife and I attended our third parent and family weekend at Norwich University, to mark the fifteenth year of my son's graduation. MAJ Nicholas Milkovich'02 is currently stationed at Fort Leavenworth, Kansas. I fell in love with Norwich the first time I visited.

Because of a light drizzle that morning we decided to step into one of the campus buildings on the UP before the cadets came out for review.

We were greeted in the lobby by an instructor who informed us that the projects on display were the work of freshmen architecture students. I mentioned that I, too, was (briefly) an architecture student at Kent State University, Ohio, in the fall of 1964. She replied that her father was an instructor at KSU at that time. Well, guess what? Cara Armstrong's father was my architecture instructor that semester!

So, after driving over 700 miles through three states I discovered a connection between my college experience and Norwich University. After a good laugh and some warm memories, we left with the promise to return in five years, if not sooner.

David Milkovich P'02
AKRON, OHIO

Fun Facts: Did you know that Norwich University's School of Architecture + Art has the only National Architectural Accrediting Board (NAAB)-accredited architecture program in northern New England. The NAAB is the sole U.S. agency authorized to accredit architecture programs.

In addition to returning for Parent and Family Weekend a decade and a half after his son's graduation, David Milkovich supports Norwich as a donor and is an active member of the Ohio alumni chapter. Do you know of a parent who has continued to engage with Norwich after the graduation of a child? Email record@norwich.edu.

LITTLE ARMY-NAVY GAME

I will always remember the great rivalry and tradition of the Little Army-Navy football game, having played in three of those traditional games, two in New London, Conn., and one in Northfield. These games were hard-fought, and usually went down to the last minute to decide the victor.

One game in particular sticks out in my mind. It was early October on a very warm day in New London. I had one of my greatest games as a football player. Playing nose guard that day, I had eight individual tackles and seven assists, intercepted a pass, recovered a fumble, and blocked a punt for two points for a safety. With time running out we were losing 10-9. The Coast Guard tried a quick pick on third down, which I blocked. This set up a Bob Potter-to-Paul Phaneuf* pass with a go-ahead touchdown to beat the Coast Guard 16-10 with less than a minute to go. For my play that day I was voted ECAC Defensive Player of the Week.

The Little Army-Navy game always brought the best out of each team. The three years that I played varsity football, the mug never left Northfield. Hard-fought games, but always great fun.

President Schneider, you were probably at that game in 1967 in that you graduated in June of 1968. I hope you can remember the tremendous play of the defense that day. Sorry to spoil your day. Only kidding. Again, the memory of this tradition will always stick in my mind as one of the greatest traditions of Norwich University.

Terry Stecker '70
STEWARTSVILLE, NEW JERSEY

Editor's Note: President Schneider, responding to Mr. Stecker, said, "Yes I remember, and they were all great fun and very exciting, even when CGA lost!"

* Both Class of 1968

Wow, the last issue of the Norwich Record sure brought back some 65-year-old memories. They include the brothers Passalacqua. To begin, Coach Duke Benz, Sam Passalacqua '54, Marvin Solin '54, and I all came over to Norwich from Hartwick College. At Hartwick, Sam was a sophomore guard and I was a freshman tackle. At Norwich, coach Benz teamed us up with Charles Pulsford '54 to form the left side of the offensive line. Chuck was as hard-nosed an athlete that I ever played with or against.

Few were aware that Sam was missing the thumb and forefinger of his left hand due to an accident while playing with brother, Dom '55. It seems they found a shotgun shell and while Sam held it Dom hit it with a hammer. Boom, digits gone.

I was involved in three games against the Coast Guard. The first game was at Norwich. When we came out for warmup there was no Coast Guard team on the other side of the field. We returned to the locker room for the inspirational speech and then out to the field ready for action. Still there was no opposition. Then the Coast Guard team appeared from our practice field. They had been down there scrimmaging!

I do not remember who started with the ball, but let's say Norwich had the ball. As we turned it over to their offense, eleven new Coast Guard players came onto the field. Norwich exchanged two players. This continued on into the game. We substituted when there was an injury. They just kept coming. After a while a different group of Coast Guard players came out on offense and defense. I would like to say that our dogged determination won out. It didn't. However, I did get to meet a hell of a lot of Coasties. And so it went the next two games.

There is one thing I would like to note, that even though we were outmanned, we never took a step back. And a few of us had our revenge. Ed Meehan '55, Chet Szejewski '55, Marv Solin '55, Dom Passalacqua '55, and I, all traded our football helmets for basketball shorts, went down to New London, and beat them at basketball.

Martin Wasserman '55
SYOSSET, NEW YORK



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NEWS From the Hill



Citizen of the Year ★ NOW THAT'S PRESIDENTIAL

ON NOVEMBER 16, MORE THAN 200 friends, family, and members of the Vermont community gathered in South Burlington to celebrate Norwich University President Richard W. Schneider as the Vermont Chamber of Commerce Citizen of the Year. The chamber selected him based on his extensive community leadership and continual devotion to the betterment of Vermont. On that day, the Vermont State House flew a Norwich flag to honor the man who has served as president for over 25 years and is one of the longest and continuously serving college or university presidents in the history of the nation.

"President Schneider is a gifted leader, an inspiration for community engagement, and an exemplary representation of the finest ideals of Vermont citizenship," said Betsy Bishop, president of the Vermont Chamber of Commerce. "He represents the innovative spirit essential to inspiring students and faculty to tackle real-world challenges."

Past recipients include U.S. Senator Patrick Leahy and former Vermont Governor James Douglas.

In December, President Schneider also received the Richard J. Bradley Award at the Annual Meeting and Conference of the New England Association of Schools and Colleges (NEASC) in Boston. The Bradley Award is presented annually to an active New England educator who has made significant contributions to the work and purpose of NEASC and whose exemplary work maintains and advocates high standards of excellence in education.

U.S. Representative Peter Welch (D-Vt.) congratulates President Schneider, named Vermont Citizen of the Year in 2017.



Olmsted Foundation Funds Cultural Immersion

For the fourteenth year in a row, Norwich University has earned a \$20,000 grant from the Olmsted Foundation to support the Peace and War Center's Overseas Cultural Immersion Trip to Israel for students to study the Israeli-Palestinian conflict firsthand. The grant allows seven Norwich students who are commissioning into the United States military to travel abroad to immerse in cultures experiencing international conflict.

"Thanks to the Olmsted Foundation's focus on internationalizing American military officers, this grant allows Norwich's future leaders an immeasurable international experience at no cost to the student," said Peace and War Center Director Travis Morris. Since 2005, approximately 60 Norwich students have benefitted from this grant, supporting their travel to Tanzania, Macedonia, Kazakhstan, Vietnam, Croatia, Senegal, El Salvador, Chile, Turkey, Georgia, and Israel.

"This experience transforms students, tests their leadership skills through task assignments, and deepens greatly their understanding of these complex conflicts," said Professor Travis Morris (pictured, lower left), Norwich Peace and War Center director. "It ultimately makes them smarter and more experienced military officers."

NU Newsmakers

ANSWER!

JOHNNY TRUTOR, a member of Norwich University's Information Technology Services team, is appearing as a contestant on *Jeopardy!* Catch his first episode—and hopefully not his last—on March 26, 2018. Trutor isn't the first Norwich talent to appear on the storied game show. Chair of mathematics, **ROB POODIACK**, appeared on the show in 2004. Do you know other Norwich-connected *Jeopardy!* contestants? Email record@norwich.edu.

UNDER NEW OWNERSHIP

The Canterbury Inn in St. Johnsbury, Vt., has a new owner. **ERIC BACH '05**, a graduate of the Norwich University Master of Architecture program purchased the three-level assisted-living facility at the end of December 2017. His master's thesis "focused on designing a suitable place for aging communities," according to the *Caledonian Record*.

CGRS AWARDED HIGH MEADOWS GRANT

The Norwich University Center for Global Resilience & Security has received a \$2,500 grant from the High Meadows Fund for Resilient Vermont network planning. The High Meadows Fund promotes vibrant communities and a healthy natural environment while encouraging long-term economic vitality in Vermont. Upon inception in March 2017, CGRS took over the role of coordinating the Resilient Vermont Network from the Institute of Sustainable Communities, which was formed in the wake of Tropical Storm Irene and the devastating effects the storm had on Vermont communities.

On The International Stage

ALARA 2018 WORLD CONGRESS

The Action Learning, Action Research Association Inc. (ALARA) will host its 10th World Congress on the Norwich University campus from June 17 to 20, 2018. Set to coincide with Norwich University College of Graduate and Continuing Studies Residency Conference, the ALARA World Congress will offer panel discussions and speeches featuring a slate of internationally-renowned scholars and action research practitioners. Headlining the lineup of keynote speakers is Her Excellency (H. E.) Professor Hassana Alidou, Ambassador of the Republic of Niger to the United States and Canada. She will speak on the subject, "Action Learning, Action Research for Global Initiatives."



FREEDOM WRITERS

On November 15, 2017, Students in Professor Patricia Ferreira's course "Jailed & Executed: Writers with Loaded Pens" conducted a consciousness-raising in the foyer of the Wise Campus Center and the Kreitzberg Library. Their demonstration recognized the Day of the Imprisoned Writer, supporting writers who resist repression of the basic human right to freedom of expression and who stand up to attacks made against their right to impart information.

SPANISH PROGRAM RAISES AWARENESS

In October, Norwich University's Spanish Program in partnership with the Sigma Delta Pi Spanish Honors Society sold hand-woven bracelets, pulseras, to empower the artists who make them in Nicaragua and Guatemala. The sale was organized through the Pulsera Project, a nonprofit organization that educates people in the U.S. and Central America on fair trade jobs, worker rights, sustainability, and education, while imparting information about the culture, lives, and struggles of Central Americans.

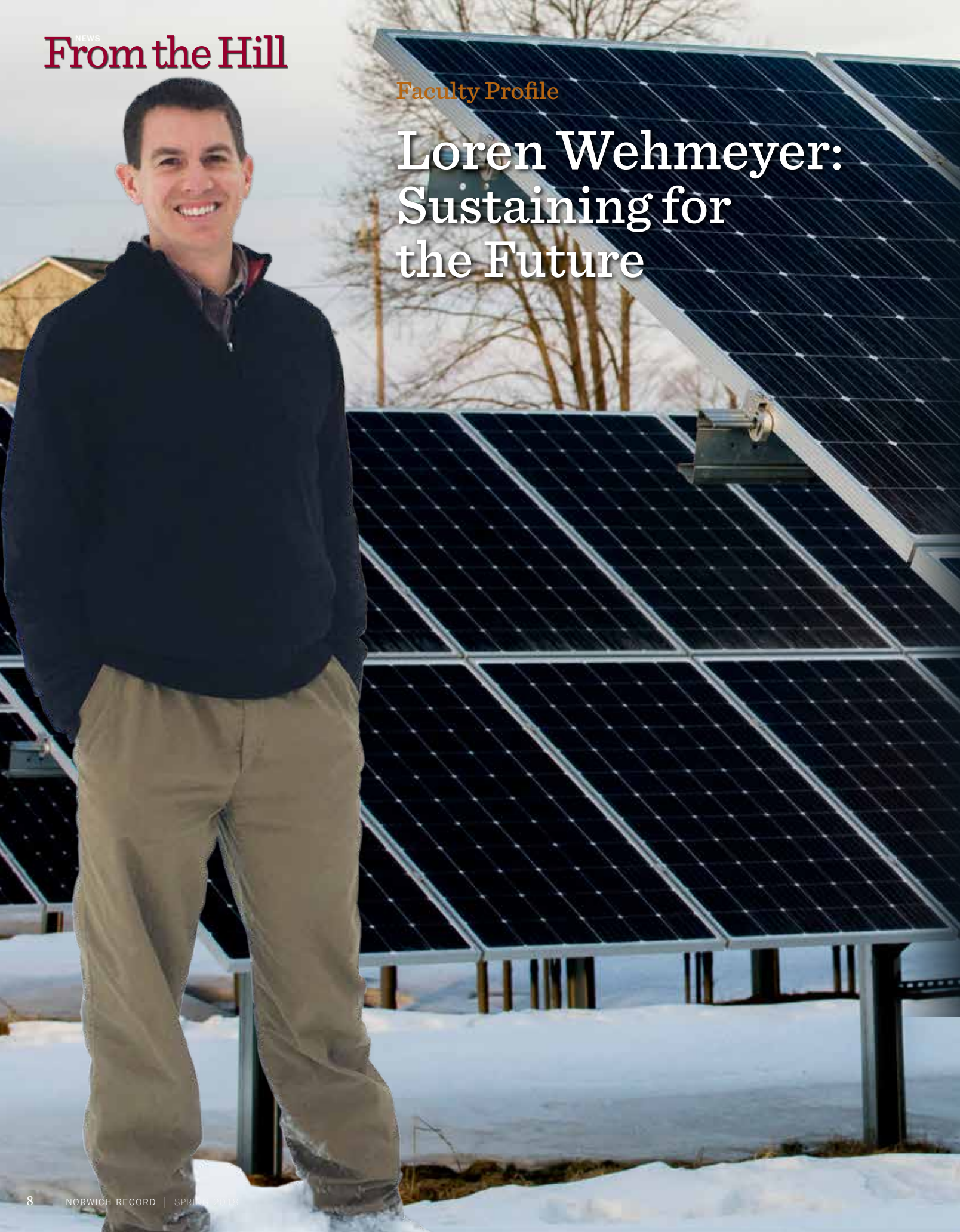
MUNN '81 HONORED

The Office of Alumni Relations has created a new award to recognize generous, enthusiastic, and ongoing efforts that support and build alumni-to-alumni connections and/or alumni-to-student relations. In January 2018, Chris Munn '81 became the first recipient of the NU2NU Award for his meaningful contributions to the university by volunteering time and talent. Chris has been a mentor and inspiration to Norwich athletes for many years, even as he heroically battles ALS.



Faculty Profile

Loren Wehmeyer: Sustaining for the Future





WEHMEYER IS DEDICATED TO HELPING VERMONT BUSINESSES GO GREEN.

A faculty member in the College of Graduate and Continuing Studies (CGCS) Master of Civil Engineering program, Wehmeyer is in his first year as the administrator of the Vermont Green Business Program. As part of this no-cost, voluntary program sponsored by the Vermont Department of Environmental Conservation, Wehmeyer works with local companies to help them become state-recognized for meeting the program's requirements for energy and water conservation, waste reduction, and sustainable agriculture.

"Vermont has a wonderful reputation for being very connected to the outdoors," Wehmeyer explains. "By implementing a program like this, the state is doing its part to ensure that the businesses that call Vermont home are both recognized for their achievements and provided with assets that will help them preserve our natural resources."

With Wehmeyer's involvement, the program intends to add an additional 25 compliant businesses per year to their already 200-plus company membership statewide. With participants ranging from grocery stores to golf courses to hotels, in 2018 their focus is on expanding resources and offerings to new members.

"Right now, I'm working with the Alchemist, which operates breweries in Waterbury and Stowe. They've already made a lot of great sustainability choices on their own—such as creating systems for energy recovery and waste recycling—so we're excited to help them take the next steps to becoming a Vermont Green Business."

Wehmeyer's interest in sustainable practices comes from both personal and scientific perspectives. Originally from Boulder, Colo., he has a natural love for the outdoors, especially the wild, remote areas of Vermont.

"Vermont truly is an outdoor enthusiast's dream that is worth protecting," Wehmeyer says. "It is important for me that my children and their children have the ability to

experience these kinds of places. I'm doing my part to help make this outcome more likely."

Earlier in his trajectory, Wehmeyer completed master's degrees in business administration and environmental engineering, followed by a Ph.D. in geoscience with a concentration in water resources management from the University of Iowa. Afterward, he embarked on a career that includes both civil engineering and hydrology, with experience managing multidisciplinary teams—geologists, geographers, physical scientists, and fellow engineers and hydrologists—to engage in local, regional, and government research projects on sediment transport, watershed modeling, stream stabilization and restoration, and more.

"I teach the business aspect of civil engineering," Wehmeyer explains. "In most cases, the best long-term economic, environmental, and social outcomes stem from making sustainable decisions today." On the CGCS faculty since 2008, he makes sure that sustainability is a theme throughout the courses he teaches. "Awareness of the environment and its impact are particularly important here in the Northeast, where seasonal conditions can shift dramatically," Wehmeyer says. "As our climate continues to change, it's important for our future civil engineers to know how to optimize our roads and infrastructure for swings in temperature, as well as to understand alternate energy and fuel sources."

Norwich's unique niche that combines both military students and civilian students also puts the university at an advantage for some particularly impactful projects in the future.

"Military bases are huge operations, and they are often located in cold climates," Wehmeyer says. "By understanding the environmental implications of designing bases and other types of military facilities, we can create spaces that both serve the troops better and are environmentally sound." –

KATHRIN HAVRILLA

NEW TRUSTEE, VICE ADMIRAL PATRICIA A. TRACEY

✦ In November 2017, the Norwich University Board of Trustees elected retired Navy Vice Admiral Patricia A. Tracey into their ranks. Tracey, the Navy's first woman three-star, retired from the Navy after a distinguished 34-year career. She then worked as and subsequently retired from her position as vice president of Homeland Security and Defense for the HP Enterprise Services, U.S. Public Sector. She has also served as a senior fellow for the Center of Naval Analysis. Currently, she is the director of U.S. Steel Corporation and the Armed Forces Benefit Association.



In 2004, then the highest-ranking woman in the U.S. Navy, Admiral Patricia Tracey smiles as news of her retirement is announced.

Tracey holds a Bachelor of Arts in Mathematics from the College of New Rochelle, a master's degree with distinction in operations research from the Naval Post Graduate School, and a fellowship with the Chief of Naval Operations Strategic Studies Group. She holds an honorary Doctorate of Letters from Wilson College where she has also served as a member of the Board of Trustees.



The students designed the Outdoor Classroom to be gentle on the landscape. By making sure that all of the pieces and components could be transported without heavy machinery, the natural qualities of the site were preserved even during the construction process.

OUTDOOR CLASSROOM EARNS AIA AWARD

The Outdoor Classroom, which Norwich University students designed and built in 2015 in collaboration with Northfield High School, has been recognized with a Citation Award for Excellence in Architecture by American Institute of Architects (AIA) New England Region. The building, affectionately named "The Dutch Angle," is approximately 24 x 18' at its highest and uses a sophisticated cable and turnbuckle-tensioned king-post beam to span the entire 24-foot length. The project engaged Norwich students in architecture, civil engineering, and construction management programs.

"This fresh-air classroom is a great example of how a small but thoughtful design intervention, conceived with community input and built with an attention to craft, can have a big impact on the people who use it," said Dean of the College of Professional Schools Aron Temkin. "It is wonderful to see this project receive broader recognition."



The Montpelier Clicks won the Robot Design Award at the 2017 FIRST® LEGO League Vermont State Championship.

FIRST® LEGO LEAGUE CHAMPIONSHIP RETURNS TO NU

For the third straight year, Norwich University hosted the FIRST® LEGO League (FLL) Vermont State Championship. Made up of students aged 9 to 14, teams are tasked with researching a real-world scientific issue and designing and building an original robot. Using LEGO MINDSTORMS® technologies, student teams showcased the results of weeks of intense preparation as they deployed their robots to complete thematic challenges in autonomous robot matches. The theme for this event was "Hydrodynamics" focusing on how we find, transport, use, or dispose of water.

Norwich University established the state's regional FLL affiliate beginning in 2013, hosting regional qualifiers; in 2015, Norwich hosted the first state championship event. The 2017 FLL took place December 10, 2017, in Shapiro Field House.

PROFESSOR JAMS WITH TECH

The 2017 Vermont Tech Jam Ambassador Award went to Norwich Assistant Professor of Electrical Engineering David Feinauer. He was nominated based on his hard work leading the university's innovation and entrepreneurship efforts. Feinauer is well known for bringing the FIRST® LEGO League to Vermont. Through organizing and hosting FLL, Feinauer has enabled and inspired hundreds of Vermont middle-school students to get excited about technology and engineering concepts, while also introducing them to Norwich.



Professor David Feinauer won the 2017 Vermont Tech Jam Ambassador Award by popular vote.

MOVING? Don't leave the Record behind!
Contact us at alumni@norwich.edu
or (877) 631-2019 to update your info.



WNUB signed on the air December 8, 1967, with Leo P. Soucy '69 (pictured) as general manager.

50 YEARS OF THE "NUB"

On Friday, December 8, 2017, WNUB celebrated 50 years on air with a live broadcast in the Wise Campus Center. The host was longtime deejay Dex Rowe, a 47-year radio veteran who showcased music from the past 50 years.

In 1967, led by then-general manager Leo P. Soucy '69 (pictured), WNUB joined the Intercollegiate Broadcasting System and the National Association of Educational Broadcasting and began operating on December 8 of that year. Since then, WNUB-FM has expanded its programming to reflect its burgeoning philosophy of reaching beyond the campus and into the local community with programs such as weekly news and sports updates from the Northfield News, public-affairs programming to include Norwich Odyssey, interviews with all five of the 2016 Vermont gubernatorial candidates, and coverage of Town Meeting and all three days of Northfield's Labor Day weekend celebration, the state's largest.

To learn more or if you have suggestions, please contact station manager and communications faculty member Doug Smith at dsmith@norwich.edu.

\$2.3 MILLION FEMA GRANT TO NUARI

Norwich University Applied Research Institutes (NUARI) has been awarded a Federal Emergency Management Agency (FEMA) training grant for \$2,267,000 for first-responder cybersecurity training.

NUARI is a member of the National Cybersecurity Preparedness Consortium (NCP), whose members have been developing and delivering training in partnership with DHS/FEMA and DHS/Cyber Security and Communications since 2004. Other NCP members include the University of Memphis Center for Information Assurance-Memphis, the University of Arkansas System Criminal Justice Institute, the University of Texas at San Antonio Center for Infrastructure Assurance and Security, and Texas A&M Engineering Extension Service. The FEMA continuing-training grant supports the development and delivery of courseware to improve the nation's ability to effectively identify and respond to a cybersecurity incident.



The Legacy March has raised more than \$20,000 over the years to support Vermont and national veteran's organizations.

CADETS MARCH FOR VETERANS

Norwich University cadets have continued their tradition of marching 50 miles to raise funds for the Veterans' Place, Inc., a Northfield transition home and support center for homeless veterans. The three-day, 8th Annual Legacy March began in Norwich, Vt., on Thursday, November 2, 2017, and ended with the cadets arriving back to Northfield for lunch on Saturday, November 4. It kicked off with historical briefings from Clarke Haywood '12, who accompanied the marchers on the first leg of the journey, discussing early Norwich history, visiting the gravesites of Alden Partridge and Truman Ransom NU 1825, and passing by their homes. The cadets then detoured to the Elizabeth Copper Mine in South Strafford, Vt., to learn about the strategic importance of the mine to America and the environmental cleanup of the site in recent years. Along the way they also learned about the impact of U.S. Senator Justin Morrill, the Land Grant College Act that bears his name, and the roots of this far-reaching legislation in Norwich founder Captain Alden Partridge's philosophy of American education.



Sullivan Museum & History Center at Norwich University
 added 3 new photos
 Published by John Hart · 11 January 16 at 9:34am · 48

Norwich's alumni are some of the most prolific "finders of things" we have ever met and this new acquisition is no exception. An alumnus found this recently on an auction site and purchased it for the collection on our behalf. It's an original megaphone, that we think dates to the 1940s-1960s; the maker existed for several decades and their design of megaphones never really changed. It's an exciting addition to our collection and we're thrilled to add it as part of the more "modern history" of Norwich!

If you or someone you know has Norwich memorabilia and are thinking about donating it, please give us a call at (802) 485-3289. We are especially interested in post-1960 objects including Vietnam War material.

387 people reached

Like Comment Share

22

Write a comment...

Harding Bush Jr I bet it's 1948, Devens is written on the side along with other colleges they played. Unless had a campus on Fort Devens and a Football Team -The Redmen, they played Norwich.

Like Reply Message · 7/1

room for one more if you would like.

Where is NU Social Media?

Visit www.norwich.edu/social for links to all our social media outlets.

DOUBLE-DOUBLES ★ Brothers on and off the courts

FOR HEAD BASKETBALL COACH PAUL BOOTH, this season is special. Not just because he marks a quarter century of coaching for Norwich with the most wins in Cadet men's basketball history. And not even because the Cadets have flirted with their first Great Northeast Athletic Conference (GNAC) playoff appearance in four years.

Booth's 25th season on the Norwich bench is special because he gets to coach both of his sons on the court. Ryan Booth '18, a team captain for the Cadets, is joined this year by his younger brother Kyle '21, a 6-foot-5 freshman who leads an impressive group of first-year student-athletes for the Cadets.

But the Booths aren't Norwich's only basketball brothers. This season, Dan Bertrand '20 has joined his older brother, Joe '18, on the court for the second season in a row. "I'm not sure I can recall having one set of siblings on the team, nonetheless two," Coach Booth says.

Despite their last name, the Booth brothers earn their minutes on the court. Ryan was named co-Most Valuable Player by the team following last year's season and has continued to lead Norwich in his senior season with 11.9 points and 5 rebounds per game. The younger Booth found his stride mid-season, putting up double-digit points in three straight games, including a career-high 17 points against Regis College on January 11.

The Bertrand brothers share a similar dynamic, with Joe

leading the Cadets while Dan carves out his own role on this team. Joe sits first in the GNAC with 50.7 percent shooting success from 3-point territory as well as a solid 11.2 points per game. After seeing limited action as a freshman last season, Dan Bertrand has been steadily making his way into the playing rotation as he continues to improve, notching 5 points, 4 assists, and 5 rebounds in only 12 minutes on the court in the Cadets' victory over Lyndon State on January 17.

The similarities between the two sets of brothers emerge in other ways, too. "Joe and Ryan are alike in that they have a similar style of play on the court and lead in the same quiet manner," Coach Booth says. "Dan and Kyle are louder than their older brothers and have similar games on the court, as well."

What can't be underestimated is an older brother's guidance through the difficult transition between high school and college basketball. "Both Dan and Kyle want to make their own mark on the program, but I do think they talk to their older brothers," Coach Booth says, pointing to Dan Bertrand's patience and work ethic while waiting for an opportunity to get on the court as a specific example of Joe's helpful guidance.

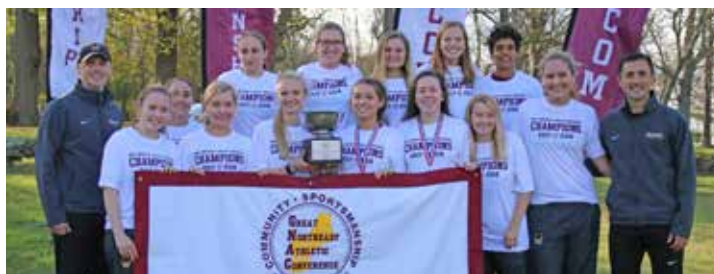
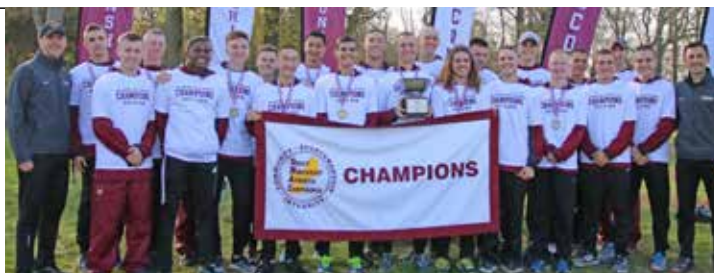
"All four kids are all good players and really good people," Booth says. "You're always thankful for the opportunity to work with your sons and this is a year that is really, really special for me personally." —TN



CROSS-COUNTRY SWEEPS CONFERENCE

★ **The men's and women's cross country teams** swept the Great Northeast Athletic Conference (GNAC) team titles for the second straight year on October 28 in Bristol, R.I. The men scored a program-record 18 points to win their third straight title and tenth overall, the most in GNAC history. The women won their second straight team title and third in the last four years, edging out Simmons College for the second straight year by five points.

Junior **Brody Hale** and senior **Haddie Lary** swept the individual conference titles as well, a first for Norwich. Freshman **Trenton Shimata** earned GNAC Rookie of the Year honors as the top newcomer in the race. Head coach **Nick Cooper** won his third men's Coach of the Year award and fourth overall. His teams have won seven GNAC titles in his seven years at the helm of the program.



NEWS FROM THE PITCH

★ **The men's rugby team** continued its recent string of national success this fall, placing third in the country for the second straight year at the USA Rugby Division II Final Four in Greenville, S.C. The Cadets went undefeated for the second year in a row in conference play to qualify for the USA Rugby National Tournament. NU then won back-to-back games vs. NC State and Hartford to win its regional and advance to the final four.

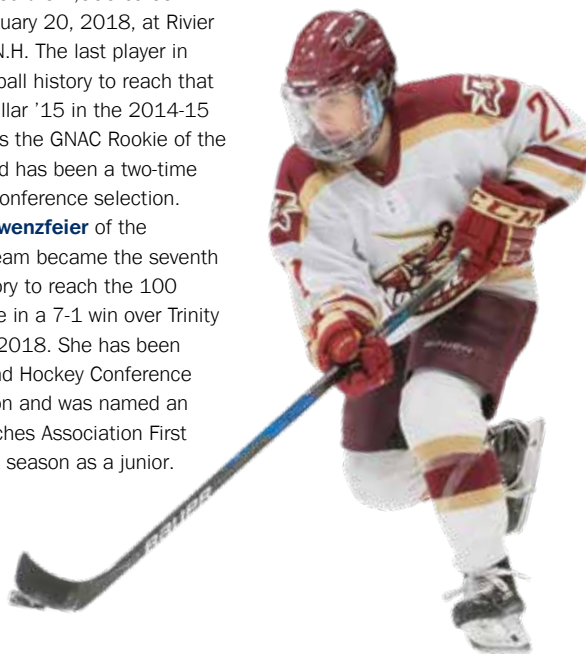
In Greenville, Norwich battled VMI in perhaps one of the greatest matches in Norwich varsity rugby history, but ultimately fell 41-36 in sudden death double overtime. Norwich compiled a 24-2 record in 15s action the last two fall seasons with their only losses coming in the national semifinals.



STUDENT-ATHLETE MILESTONES

★ Senior **Mike Hogervorst** of the men's basketball team reached the 1,000 career-point-milestone on January 20, 2018, at Rivier University in Nashua, N.H. The last player in Norwich men's basketball history to reach that milestone was Evan Tullar '15 in the 2014-15 season. Hogervorst was the GNAC Rookie of the Year as a freshman and has been a two-time GNAC Third Team All-Conference selection.

Senior **Sarah Schwenzfeier** of the women's ice hockey team became the seventh player in program history to reach the 100 career-points-milestone in a 7-1 win over Trinity College on January 3, 2018. She has been a two-time New England Hockey Conference All-Conference selection and was named an American Hockey Coaches Association First Team All-American last season as a junior.



FAASSE NAMED INTERIM LACROSSE COACH

★ On January 1, 2018, Director of Athletics Tony Mariano announced that **Heather Faasse** has been elevated to the interim women's lacrosse head coach for the 2018 season. Faasse replaces Beth Van Parys, who served as the head women's lacrosse and soccer coach for the last eight years. Faasse spent one year as an assistant coach for the Norwich women's lacrosse and soccer programs. She is a 2015 graduate of Colby-Sawyer College, where she was a four-year standout on the women's soccer team, helping guide the Chargers to two straight North Atlantic Conference Championships and NCAA Tournament appearances.



From the



the Hill to White House

Norwich Alumni Shaping the Nation's Future

By Jane Dunbar

IT WAS AN EARLY MORNING

in December 2016, and retired Army Colonel Christopher P. Costa '84 stood in the presidential transition offices a few blocks from the White House. A senior civilian from Special Operations Command (SOCOM), volunteering on the presidential transition team, Costa ultimately hoped to land a position with the incoming administration: the kind of opportunity he'd dreamed about since the moment he commissioned out of Norwich as an infantry officer.

"That day, no one was wearing their experience on their sleeves," recalls Costa, whose own resume—34 years as a human-intelligence and counterintelligence officer with U.S. Special Operations Forces—is nothing to sneeze at. "Each of us had what we believed to be a valuable skill set to offer, but nobody else knew what that skill set was."

Suddenly, from across the room, a

much younger man addressed him. "You," the man called to Costa. "We need office supplies. And can you bring us all some coffee?"

Costa—a decorated veteran of Special Operations assignments, two-time Bronze Star recipient, and recent inductee into the SOCOM Commando Hall of Honor—blinked.

And then he got the coffee, *and* the office supplies.

"Leaders execute," he explains, conceding a split-second's hesitation before deciding not to tell the young man exactly what he thought of the idea. "And despite your rank or title, sometimes you just have to do windows. Norwich taught me that."

Norwich taught me that. It's a resounding refrain among the four alumni who, during the course of 2017, concurrently served in the White

House—a historic first for the university: Costa '84, Coast Guard Captain Eric Doucette '92, Army Lieutenant Colonel Trevor Hough '95, and Army Colonel James "Jamie" Riley '95.

All served directly under either the U.S. president or vice president, some overlapping the Obama and Trump administrations. Three fulfilled high-level counterterrorism roles. One was a relative "late-comer" to the idea of military service. None could ever have imagined landing at 1600 Pennsylvania Avenue.

While the roads they traveled to their common destination varied, one guidepost remained constant: Norwich. And the life skills they learned comprised the ingredients in what Doucette calls the "special sauce" that fueled their ascendance to the topmost levels of United States government.

The views expressed herein are the personal views of the interviewees and do not necessarily represent the views of the Office of the Vice President of the United States, the White House, or the federal government.



RETIRED ARMY COLONEL CHRISTOPHER P. COSTA '84

Special Assistant to the President and Senior Director for Counterterrorism, National Security Council

As it turned out, that young man in the presidential transition offices wielded significant influence: A National Security Council (NSC) senior director, he would help decide exactly who would staff which positions within the group. And Costa's unflinching willingness to fetch coffee paid off. Shortly thereafter, he was named special assistant to the president and senior director for counterterrorism at the NSC.

"We laugh about it now," Costa says. "But the experience recalled what I'd learned at Norwich. Being a rook teaches you humility. Being self-governed teaches you to make tough calls. I believe those two lessons meaningfully contributed to my leadership development, and help explain how I've gotten to be where I am today."

For the past year, Costa has functioned as the top convening authority for all federal agencies involved in drafting the president's counterterrorism policies: a role that requires "intense preparation, an even keel, and honest brokerage."

"Policy isn't pretty," he explains, "and people have strong opinions. I need to ensure everyone is heard." Between these meetings, Costa briefs

National Security Advisor General H. R. McMaster, Homeland Security Advisor Tom Bossert, and, at times the president himself, on the outcomes of policy discussions related to global terror threats, mitigation, and crisis response.

His days are long—often stretching into 14 or 16 hours—and the White House Situation Room is apt to call at any time. But Costa wouldn't have it any other way.

"It's easy to get choked up," he says, a noticeable hitch in his voice. Growing up without a dad in Natick, Mass. (his father, a Marine officer and Army Ranger, died when Costa was eight), Costa recalls desperately wanting to follow in his footsteps. He views his success as the ultimate tribute to his father's legacy and early advice: "No matter what you do, be the best at it."

"On Inauguration Day, when I rolled into the White House, I knew he would have been proud," Costa says.

Costa—a first-time grandparent along with his wife, Donna Mayo '84—has since retired from public service and is now the executive director of the International Spy Museum: a fitting apogee to his career in intelligence.



COAST GUARD CAPTAIN ERIC DOUCETTE '92

Special Advisor to the Vice President for Counterterrorism, Homeland Security, and Africa Affairs

Mapping Eric Doucette's life, one might draw a series of steps that—excepting a "small detour" to Operation Desert Storm between his sophomore and junior years—plot a direct route from his time as a Boy Scout in Medfield, Mass., to his current role in the White House.

If it weren't for the Boy Scouts, he'd have not met Ted Miller '67, an assistant Scoutmaster who regaled a young Doucette with his experiences at Norwich.

If it weren't for Ted Miller '67, he may never have attended Norwich, where a Cadets-Bears football game piqued his interest in the U.S. Coast Guard.

If it weren't for Norwich, he may never have landed in the Coast Guard, which supported his pursuit of a master's degree in International Relations and National Securities Studies at American University.

If it weren't for the Coast Guard, he likely would never have won a seat

on Vice President Joe Biden's national security affairs staff, a role Doucette assumed in April 2016.

The cascading steps of Norwich University seem to stand as a metaphor for his life's path. In that, Doucette is not alone.

Of course, his years of increasingly responsible domestic and international experience in port security and operations, environmental disaster response, and crisis management—as well as his time as a Coast Guard Fellow at the Homeland Security Studies and Analysis Institute—contributed to his achievements. Still, he asserts, he would be remiss if he didn't credit Norwich. "Professors Max Schlueter, Bill Clements, and Stan Shernock—they all were personally invested in my success, which I think is a key Norwich differentiator," he says. "When I entered the Coast Guard, I knew that taking a keen interest in others and working together as a team was a winning recipe. I've tried to do that throughout my career."

Explaining that "almost 90 percent of White House staff turns over during

an administration change," Doucette feels honored to have assisted in the transition, and proud to be continuing his service there. Today, he works closely with Lieutenant Colonel Trevor Hough '95, crafting interagency policy and advising Vice President Pence on the same.

Doucette's portfolio also includes disaster and mass-casualty preparedness and response, health security and biodefense, international border resilience, and transportation security, among other things. As a geographic expert, he also represents the vice president on issues related to Africa. "There's a whole host of things that keep me more than fully employed." He laughs. "And every day, I walk down the Navy Steps [from his office in the Eisenhower Executive Office Building] and look directly into the West Wing of the White House. If that's not inspirational, I don't know what is."

In June, Doucette will return to Boston, where the Coast Guard has assigned him as Captain of the Port.



ARMY LIEUTENANT COLONEL TREVOR HOUGH '95

Special Advisor to the Vice President for Middle East Policy

If humble execution is the Norwich-fostered attribute that shepherded Costa to the White House, *I Will Try* is arguably Hough's.

Like Costa, Hough knew he wanted to join the military—but the realization hit later, and for more practical reasons: it would provide him a way to serve his country while helping pay his way through college. That pragmatism, peppered with a skosh of serendipity, brought Hough to Norwich as a transfer student in 1992, where his interest in an intelligence career first bloomed.

Home in Lake Placid, N.Y., following his freshman year at James Madison University, Hough had confided in his boss, Dennis Ryan '76, that he was considering a year off from school—a move that would allow him to apply

for the next available round of ROTC scholarships.

"Dennis said, 'If you want to do Army ROTC, why not do it for real and go to a military college?'" Hough recalls. Ryan connected Hough with his classmate Dave Whaley '76, then-director of alumni relations, for a campus tour; that August, Hough reported as a rook.

Eight years later, armed with a degree in international relations, a working knowledge of Russian, practical leadership experience as an armored cavalry lieutenant, and with a nine-month course at the Army Intelligence Center at Fort Huachuca, Arizona, under his belt, Hough landed with the 10th Special Forces Group at Fort Carson, Colorado. There, as a Special Forces Battalion

senior intelligence officer, he focused on the Balkans, immersing himself in the Serbian-Albanian conflict in Kosovo.

Then 9/11 happened, and his career trajectory veered sharply toward D.C.

“I knew nothing about Osama bin Laden, couldn’t pronounce Al-Qaeda, yet suddenly I was delivering intelligence briefs on Afghanistan and Al-Qaeda,” he says. “The learning curve was just about vertical.” What got him through, he explains, is the same thing that got him through his rook year, and his very first intelligence assignments.

“It’s not like I went in knowing what I was supposed to be doing. So I relied heavily on my non-commissioned officers and would just remind myself: I Will Try.”

Hough’s efforts saw him through multiple deployments to the Middle East and a subsequent career rising steadily through the ranks in the special operations world. In January 2017, he was invited to submit his resume to the White House. At the time well-poised for promotion to full colonel, and wary of inadvertently delaying or derailing his chances, he sought advice from the Army’s senior intelligence officer.

“Trevor,” said the three-star, “we don’t say usually ‘no’ to the White House.”

Now, as special advisor to the vice president for Middle East policy, Hough spends his days at the nexus of intelligence and policy—remaining current on the issues, providing the vice president with updates on critical Middle East events, and helping prepare the vice president in advance of foreign travel and meetings with world leaders. He also represents the vice president in Middle East policy discussions, assists with speechwriting, and collaborates closely with the National Security Council, along with Costa, so that the president and vice president receive consistent information.

“It’s exceptionally humbling,” Hough says. “I just try to do my level best every day, and work to make sound decisions. I’m honored to serve our country at this level.”

By the time this article publishes, Hough will have been promoted to full colonel. Sometime between this summer and next, he will move to Fort Bragg, North Carolina, to assume command of the Joint Special Operations Command Intelligence Brigade.

ARMY COLONEL JAMES “JAMIE” RILEY ’95

Presidential Communications Officer

He may not have directly advised Presidents Barack Obama or Donald Trump—but Jamie Riley’s job, until the Army tapped him for National War College at Fort McNair last summer, was no less integral to both presidents’ day-to-day functioning and effectiveness.

During three separate tours between 2007 and 2016—the last as its deputy commander—Riley served at the White House Communications Agency (WHCA), a military unit tasked with providing global information technology and systems support to the chief executive and his staff. As a PCO (presidential communications officer), he led the advance teams responsible

for setting up all communications technology during the presidents’ travels; he also directed the section tasked with planning those trips. Later, charged with anticipating technology trends, he accelerated the White House’s adoption of cutting-edge communications capabilities. Ultimately, as the WHCA’s role expanded to support the entire White House complex, Riley directed the teams who provided “all of the communications to all of the people.”

Such repeated stints, interrupted by deployments to Saudi Arabia and Kuwait (as a communications officer, and a signal battalion commander, respectively), were historically unusual

for an officer, according to Riley—but his boss, who “finagled” them on Riley’s behalf, clearly recognized a valuable asset when he saw one.

As a history major on the Hill who first commissioned as an infantry officer before detailing into the Army Signal Corps, Riley never could have anticipated that he’d work for the WHCA—nor that his time there would comprise the bulk of his career. But he credits Norwich with instilling the perseverance required for him to have progressed from Northfield to D.C.

“It sounds hokey, but I defy you to find a single student who didn’t consider quitting their rook year, myself included. But somehow, you get through it. And that’s something I return to in times of adversity. Ranger School, for example,

was the worst 60 days of my life. But rookdom was longer. Norwich equipped me to stay the course.”

Had he not completed Ranger School, Riley contends, he wouldn’t have landed at Fort Campbell, Kentucky, on his second duty assignment in 1999—where he met the buddy who, nearly 10 years later, first introduced him to the opportunity at WHCA.

“You never know what might lead you to the West Wing!” he says.

In June, Riley will graduate from the National War College—a school within the National Defense University, designed to “to educate future leaders of the Armed Forces, State Department, and other civilian agencies for high-level policy, command, and staff responsibilities.”

Although their paths did not all cross at Norwich, Costa, Doucette, Hough, and Riley had little trouble recognizing one another on the “other” Hill: not by appearance, but comportment.

“When a Norwich grad tells you they’re going to do something, they do it,” Doucette asserts. “I’ve seen that time and again with these guys. They show up. And they do their best, no matter the situation.”

“It was pleasant to discover that Chris, Eric, and Jamie went to Norwich,” Hough adds. “But not a surprise.”

Showing up is another common refrain among these four men, who offer it as advice—not just to the next cohort of aspiring White House servants, but to every Norwich student contemplating a first job. “Being present is one of the most important ingredients to success,” Doucette says. “You can’t delay responding to your boss, your peers, or your staff.”

“It’s an early lesson learned at Norwich,” Costa agrees. “Everyone takes an interest in you, from your cadre to

your teachers. When you do the same—when you make time to mentor and coach—you’re developing exemplary leadership skills that will serve you well no matter what you do.”

“I think I can speak for all of us when I say that the way we were able to get here, is because of the foundations we built at Norwich 10, 20, even 30 years ago,” Hough concludes. “I’m excited for all of the young students now building their own foundations: there’s a whole world of opportunity for them to seize.”





From One Hill to Another

Experiential learning in our nation's capital helps prepare the next generation of Norwich leaders

"There's a situation developing in the East China Sea. Go!"

With that, 15 Norwich University students scrambled to their seats in a simulated National Security Council exercise in March 2017—the culmination of a spring break spent immersed in the world of U.S. intelligence, counterterrorism, and security policy in our nation's capital.

With retired Coast Guard Commandant Admiral Thad Allen portraying the U.S. president, and former chairman of the Joint Chiefs of Staff, retired Army General Gordon R. Sullivan '59 as the vice president, the students practiced the collaboration, cooperation, and subject matter mastery vital to formulating an appropriate crisis response. By the end of the session, "the simulated council had performed exceptionally well and received valuable feedback from the observers," reflects political science student Erik Rajunas '18. "It was a unique experience that will serve us well beyond Norwich."

Now entering its fifth year, D.C. Policy Week offers what political science Professor Yangmo Ku describes as "unprecedented access" to officials at the highest levels of U.S. government. He credits NU's extensive D.C. network for such access, as well as the passion with which alumni volunteer their time and talents toward making the week happen.

Ku leads PO301: U.S. Security Policy, the prerequisite course for juniors and seniors aspiring to participate in the D.C. policy experience. During the semester, students examine the historical contexts for—and the fundamental roles, institutions, and dynamics comprising—the country's security policymaking process. At the same time, they research and familiarize themselves with the NSC roles, assigned by Ku, they will assume in D.C. With assistance from NU Board of Fellows Chairman Tony Johnson '94, who connects class participants with alumni mentors in the field, students gain access to firsthand knowledge from within

the Department of Defense, the Central Intelligence Agency, the National Security Agency, and the State Department.

This year, Eric Doucette '92 and Trevor Hough '95 (see accompanying story) have arranged for the students' access to the White House. *

"We get a lot out of it," Hough says. "We love talking to the kids; and every year, we remember how incredibly smart and dedicated Norwich students are. It's an amazing thing to experience."

"I didn't know how any of this worked until I got here," Doucette adds. "The fact that students can experience the inner workings of our government so early on—it's invaluable."

Who knows? Perhaps the next Norwich graduate to land in D.C. will sit in the Oval Office.

Pictured, the 2017 Norwich D.C. Policy Week delegation. The 2018 D.C. Policy Week took place during Spring Break, which coincides with the publication of this issue of the Record. Check thenorwichrecord.com for reports from this year's excursion.

Architecture Beyond Walls

By Carla Beecher

Our goal is to fundamentally change the practice of architecture.

– Joe Fisher '10 & M'11, Founder of Studio 355 Architecture

Nick Hartshorn '19,
intern, third-year
architecture
student,
Germany

Christina McMahon '12 & M'13,
Job Captain, VT

Mike Lee '12 & M'13,
Designer, MA

Joe Fisher '10 & M'11,
Principal Architect, TX



What's in a Name?

The firm's name, Studio 355, is an homage to Fisher's love of old cars. "When I was a junior at Norwich, I bought a blue 1981 Chevy Camaro that taught me not only the value of purity of design and performance-maximization, but also gave me a creative outlet, allowing me to distance myself from getting too emotionally invested in my design assignments. The number 355 is a nod to the size of the engine I hand-built for the car.

A Disruptive Business Model

"It's a new way of doing business," says Joe Fisher '10 & M'11. His cloud-based architecture firm, Studio 355, operates entirely in virtual space. He's also keeping it in the family—Studio 355 is made up entirely of Norwich alumni, and the firm's intern is a current Norwich architecture student.

Is his business model disruptive? He certainly hopes so. His concept of creating physical structures in virtual space is challenging the very idea of brick and mortar. For one, they make maximum use of their resources. Unlike other firms that must allocate a percentage of their design fees for rent and other trappings of a traditional office, Fisher's operation has almost no overhead, which means client fees go almost entirely toward design services, giving them an edge over their competition. Without a central office, his team members live in different locations—one as far away as South Korea. They spend no time commuting to work, and because they work on their own schedules, are incredibly efficient.

Joe Fisher sat down for a chat with the Record, virtually of course, from his home in Austin, Texas, to discuss Norwich, the inner machinations of his business model, and what is lost and gained by working in cyberspace.



Sarah Weber '14 & M'15,
Designer, So. Korea

Record: Why Norwich?

At Norwich, even if you're not in ROTC, leadership is all around you. By providing students with the groundwork to excel, Norwich University fosters innovation and is known for graduating self-starters. When it came time to expand Studio 355, I made a conscious effort to hire Norwich graduates because I know what they were taught, and more importantly, what they weren't taught. The Norwich architecture program is anchored in making versus technology. I know my fellow alumni will have strong and consistent backgrounds in creating things and in thinking critically when applying their design skills.

R: What did you learn at Norwich that you didn't expect?

Probably the most important idea I learned from my professors was to question everything: the design process, the best way to set up an office, the most effective way to communicate. That inquisitiveness played into how I set up my practice. The curriculum was robust in its emphasis on passive design and site-specific design, and we try to approach every project from that perspective. Before we start to design a building, we look at all the existing influences on the site. These range from concerns like ideal views and access to environmental factors like prevailing winds, to solar exposure and site topography. In a sense, these factors design the building for you by informing where to locate specific elements. As architects we ensure these factors integrate cohesively and that the building works well on its unique site.

R: Do you think it's ironic that you're an architect without an office?

Not at all. I think the firm's lack of a specific physical location parallels our absence of a specific style. Our strength lies in our flexibility and the fact that we're not married to a one-size-fits-all approach to design. I find this especially valuable in custom-residential architecture, where every project should be a reflection of the various parties that come together in its creation. Being attuned to these different personalities allows us to find the essence of what clients are looking for without forcing them into a particular style.

R: At Norwich, which professors and courses had the biggest influence on you?

By far, the most helpful class for me was Tom Leytham's Sketching School, which he founded at Norwich. That class

taught me how to work lightly. Architectural design is an iterative process, and in every meeting there is always something that needs to be reworked in one way or another. You may have the best computer renderings available, but at the end of the day, if you can't sketch something in thirty seconds or less for the client across the table—upside down if need be—you're going to lose to an architect who can.

I also learned a lot from Matt Lutz about emphasizing pragmatic design. He pushed us all to be honest in our work and believe in what we're capable of doing. He also passed on his belief in the value of passive design concepts and the view that architects are tasked with being stewards of the Earth as well as crafting beautiful designs.

Art Schaller also had a big influence on me. I was intrigued by his asymmetrical approach to design. To this day, when I've reached a design impasse, one of the first things that comes to mind is Professor Schaller saying, "Have you tried turning it upside down?"

R: When did you start Studio 355?

When I moved to Austin in 2014. After working in a cramped artist's studio behind my house for about a year, I decided to get rid of the desk and copier and all the rest: it was bogging me down. Since then I've worked from my iPhone, laptop, and sketchbook.

R: We've talked about the benefits of working in a virtual office. What is lost?

Inefficiency, overhead, and liability. I believe everyone has an optimal time or times of day when they do their best work. Remote work allows my team to tailor their schedules to when they are most efficient. We do make sure there is certain overlap in our schedules to allow for coordination with one another, especially now that we have team members in three different time zones. We're certainly not the only firm taking advantage of advances in technology, but we're one of the only ones I know exploring it to the degree we are with the decentralized practice model.

R: How do you communicate with clients and one another?

In a typical workday, we'll use emails, phone calls, text messages and GoToMeeting by Citrix for remote screen-sharing. Sometimes I'll record videos and send them to team members if we need to screen-share but our schedules don't line up. All our drawing and model coordination is done electronically through Dropbox. My employees will upload files electronically, I'll mark them up electronically and instantly send them back.



“Working remotely lends its success to optimized workflow, superior communication, and aligned team vision; those are some of the factors that drew me to the arrangement we have at Studio 355. The ‘virtual office’ isn’t yet widely seen in our field, but the location independence allows me to work with several companies across the United States and explore a wide range of practice while diversifying my skill set.”

– Job Captain Christina McMahon ’12 & M’13



“Studio 355’s business model fosters a sustainable work-life balance. There is starving-artist culture within the architectural community that we young architects and designers allow ourselves to fall victim to all too often. As a young father and head of household, I am especially mindful of my time and energy; and with today’s technology and the talent that educational institutions help produce, we can do better—we must do better. We, at 355, intend to.”

– Designer Mike Lee ’12 & M’13



“Because my husband is in the military, we move a lot. A virtual office allows me to work from anywhere I need to. The constant flow of communication makes any distance seem like nothing because we are always able to reach each other when we need to.” –

**Designer Sarah Weber ’14 & M’15,
whose husband deployed to South Korea in January**



“It doesn’t surprise me that Joe developed such a successful firm so soon after graduation. During his second year he got serious about architecture. From then on his design work was super insightful, well organized, and comprehensive. I think initiative is what often times separates the ordinary from the extraordinary—Joe knows how to take initiative and how to recognize opportunities for design.”

– Matthew P. Lutz, Norwich Architecture Professor

R: Care to take us inside your process?

We always begin a project by meeting the clients in person to connect, exchange ideas, and visit the physical site. The complete process of design and construction-document preparation usually takes between six to eight months. We continue to meet with our clients in person, online, or a combination of both, every week or two to refine the design. We visit the site at major milestones during construction, such as prior to concrete being poured or sheetrock being applied to the walls. We also make a point to reach out to and involve builders in the design process from early on to help us optimize the project for the client's budget and also strengthen an essential relationship for the construction process.

R: What works about this business model?

The people. In January 2017, my workload was getting to be too much and I reached out to the Norwich architecture program to help put me in touch with alumni looking for work. I make a point of hiring people who are specialists and extremely good at the roles I need them to play. One team member will work on modeling and construction documentation and another will handle compiling presentations, allowing me to focus on procuring more work and coordinating our various projects. We are all cross-trained to a certain extent, but in following this model, we can all excel at what we do best.

R: Are your services affordable?

Studio 355's mission is simple: good design doesn't have to be a luxury. Whether a home is 1,000 square feet or 10,000 square feet, the design principles are the same. Our strength lies in the value we can bring to anyone's design. Yes, an architect's services cost money, but a good architect will be able to do more with less. We save clients money by eliminating needless square footage while focusing on the more valuable asset of a well-designed home that will appreciate more over time. Factor in money saved by energy-conscious design and potential future health expenses averted from avoiding toxic building materials, and the true value of an architect becomes apparent. Our mission is to make this level of care and thoughtfulness in design available to as many people as possible. With our unique business model lending itself to a naturally lean operation, I think we are closer than ever to achieving this goal.



WEST AUSTIN
A modern home in Austin's Tarrytown neighborhood, this two-story structure blends contemporary lines with traditional central Texas architectural motifs. This house is a green-certified project, earning a four-star rating from Austin Energy's Green Building program.





TOWNES LANE

Contemporary lines and a rich palette of contrasting exterior finishes highlight this Tarrytown home. A long, narrow site led to a design focused on separating public and private spaces while maintaining an open feel to the interior. The resulting two-volume design frames views out the front and back of the residence, while maintaining privacy in the close proportions of the west Austin neighborhood.



MOONFIRE LOUNGE

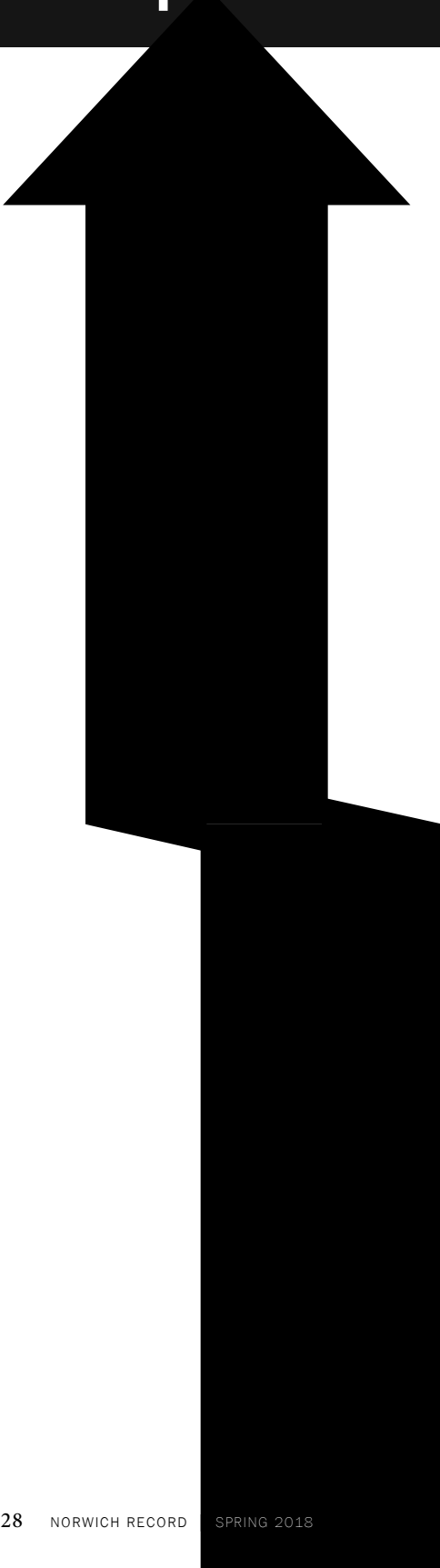
Modern chic blends with the existing historic elements of this cocktail bar in Austin's warehouse district. This blending yields a space that retains the historic feel of the space while bringing in the best elements of Austin's thriving nightlife scene.



SHIFTING THE PRESENT

Snapshots of Three Exceptional Students

By Audrey Seaman '13



Norwich students are taught and coached to think about their futures—what their careers will entail and how they can achieve their goals. As students try to sort out their paths ahead, Norwich plays a subtle role in allowing a student to simply experience—to achieve successes and stumble through small failures. This experience ignites a shift.

Gradually, the students' aspirations are no longer just about their own futures. They become driven by innovative ways to help people and the positively influence change. Their own plans begin to shape the world around them.

This is a shift that has withstood the test of time. Norwich students for the past 200 years have rigorously pushed boundaries and made their marks. What is continuously new, however, is how they do it.



JASON CASPE '18 Stepping Up

As part of his internship with the Vermont State Police, Jason Caspe '18 has ensured that the force has the most up-to-date information on Middlesex County's schools.

For Jason Caspe '18, respect is everything. As a platoon sergeant his junior year, Caspe found it essential to both give and gain respect from the peers he had to “police” on a daily basis. Today, the senior from Cherry Hill, N.J., is driven to serve and protect the world around him through a career in state or federal law enforcement, a field in which respect is critical.

On his four years at Norwich, Caspe reflects on a

solid lesson he learned here, that to be a leader, “you have to step up.” So, that is what he did, seeking out three law-enforcement internships to support his criminal justice major.

In the fall of 2017, Caspe interned with the Vermont State Police, where he devoted most of his time to a special project—he set out to update emergency response plans, focusing on schools within Middlesex County,

to ensure that the police had the most up-to-date information on each school. In that work, Caspe met with school principals, facility staff, teachers, and custodians. He scanned floor plans, jotted down emergency contact information, and noted evacuation plans. As a result, the Vermont State Police has updated information to support future emergency responsiveness. He has also gained experience in com-

munity policing and clerical work, riot surveillance, and crime-lead tracking through social media.

Caspe hopes to go on to a long career of positively and respectfully influencing the communities he serves. “I always want to get the whole story and provide the best results,” he says. “If I can get everyone to reach one common point of view and to also accept opposing views, that could lower the tension.”



ELIZABETH ELLS '18 Diving Deep

Elizabeth Ells presents her research on Cape Cod's hypoxic zones.

Growing up with five younger siblings often means you have little privacy, you're the ultimate babysitter, and you rarely get hand-me-downs. For Elizabeth Ells '18, it means she has always been forward thinking. And that is what has made her so passionate about the environment. "I've wanted to be a role model to my brothers and sisters, especially in school, so I dug into research," she says.

In 2017, this civil engineering major took her research home to Cape Cod to test phosphorus levels in estuaries, one of the many areas experiencing "dead" zones, or hypoxic zones. These are areas in the ocean with reduced levels of oxygen and an increase of other nutrients that can cause species to die or move to new areas. They can also hinder the local economy, which in Cape Cod, relies heavily on the

fishing industry.

Ells's research sparked conversations about the importance of the ocean's health to people, the planet, and prosperity. Now her work continues. In her last semester at Norwich, she is steering her honors thesis to look at how green infrastructure can help the ocean and coastal communities. And, while she dives deeper into this work, Ells is applying for graduate school to continue her research and

gain experience in engineering and oceanography

When this co-captain of the Norwich swim team dreams of how she can shape the future, her focus is on education. "I'd love to be able to provide education at any level to anyone," she says. "To spark someone's interest is to truly show that you care. When you're passionate about something, you have drive and grit, and you help others succeed in the world."



VICTOR HINOJOSA '21 Giving Back

Victor Hinojosa '21 aspires one day to be the governor of Vermont.

Vermont. Eagle Scout. Rook. Political Science Major. Army Reservist. Vermont State Governor.

That is Victor Hinojosa's aspired life path. There may be a few stops or detours along the way, but his goals are set and he is wasting no time.

Still just in his first year at Norwich, Hinojosa '21 is already making inroads on his goal to lead the state of Vermont. This semester, he is spending three days a week working as an intern

in Vermont Governor Phil Scott's office. When Hinojosa caught wind of the opportunity, he jumped over every application hurdle to begin the internship in the spring semester. "What better way to learn about what the governor does, what positive things he can do for the state and nation, than to be able to work in his office?" Hinojosa reflected. "It fits in perfectly with my aspirations and I see it bolstering my drive to do and learn more."

In his role, Hinojosa fields calls, emails, and letters from constituents on a range of issues. He says he has already picked up on one key to success in local government. "You have to put time and effort into thinking about tomorrow and solving the problems that we have today," he says.

Hinojosa grew up in Bristol, Vt., a community he feels has shown him great support. "I want to give the next generation opportunities similar to what I have had," he says.

"The impact I see myself having in the future is motivating and empowering youth."

Hinojosa is motivated to make a difference for the greater good of all people, wherever he is. His time at Norwich has already helped him understand how to do this by challenging him to take on leadership responsibilities and develop solutions to problems under pressure. And he's done it all before being officially "recognized" as a cadet. Well done.

CityLAB: BERLIN



An international campus of Norwich University



Thomas Lessard '19, Chris Schwenck '18, and Katie Allen '18 stand in front of a former squatted house.



Norwich has partnerships with many international institutions. What sets CityLAB:Berlin apart is that it is a full-fledged branch campus of Norwich University.

IT HAS BEEN CALLED a micro-campus of Norwich University. And it's in the heart of a city that, less than 30 years ago, served as a literal dividing line between freedom and oppression.

It was a surreal day on November 10, 1989, when tens of thousands, mostly young people, convened at the Berlin Wall to call for the end of communism in Germany. The day before, under immense pressure, East German officials opened the wall and declared that its citizens could travel freely between east and west. The 87-mile-long structure, protesters charged, was obsolete and should come down. The image is heart-stopping—students astride the wall, engaging with East-German guards in the zone aptly called No Man's Land. It was the shot on the bell, the beginning of a swift and bloodless toppling of communist regimes throughout Europe. The specter that hung over civilization began to lift, and soon it became difficult to believe that the wall, with its barbed wire and armed guards, could have ever existed in the first place.

Today, what remains of the Berlin Wall stands as a reminder of a history not to be repeated.

Today, there is one Germany, and one Berlin, a progressive, cosmopolitan, pedestrian- and bike-friendly city rich with offerings. It seems symbolically fitting that Norwich University's first independent international satellite campus is seated amid this momentous cultural revival, resting on the healing scar of a great crack in modern civilization.

The NU Berlin program had its origins with Art Schaller, professor of architecture, who wanted to offer Norwich architecture students an opportunity to study abroad. He designed the curriculum for the Architecture + Art program, and David Ward, professor of German, built the language component of the program.

In 2006, the School of Architecture + Art sent the first architecture students to Berlin for a semester-long study-abroad experience; at the time, a third-party administrator ran the operation. "In 2013 the third-party provider went bust, and Norwich made the leap," says Professor Christian Dengler, program director. "Thus was born CityLAB:Berlin of Norwich University."

The offerings have since expanded to include art/visual culture, history, political science, criminal justice, an intensive urban drawing program in cooperation with Carnegie Mellon University, a design-engineering program, a cybersecurity program, and a German language program. — JACQUE E. DAY AND CHRISTIAN DENGLER

“I could easily say that Norwich is responsible for at least 10 percent of my success in life.”



Al Williams takes his first sky dive at age 80.

The whole idea came up when we were trying to raise money for our 50th reunion. I was having a hard time trying to figure out what to do. We have four children; so if we pledge \$50,000 to Norwich and my estate contains \$50,004, Norwich gets \$50,000 and each of our children get \$1.00 each. That is obviously an unacceptable outcome. Probably other alumni who do not have huge estates are going through a similar thought process.

I definitely wanted to acknowledge the important part that Norwich played in my life. I could easily say that Norwich is responsible for at least 10 percent of my success in life. Using this approach, I can make an 1819 pledge now and know that whatever the value of my estate, Norwich will receive the 10 percent and my family will receive their just portions, no matter the value of the estate. My values and standards have been preserved with no need to make a loyalty decision between my family members and Norwich.

– Al Williams '54

Norwich Forever!

What will your legacy be?

Now is a great time to join Al and jump into the 1819 Circle, the legacy society of Norwich University.

We are here to help you understand all your options. Please contact Norwich's Planned Giving office for a no obligation conversation or visit www.norwichgiftplans.org



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NORWICH Connections



A NEW NEIGHBOR ★ A NOBLE PURPOSE

On Friday, November 10, 2017, President Richard Schneider and others representing Norwich University joined members of the greater Northfield community for the dedication of the Gold Star Families Memorial Monument in Center Park. The monument draws its influence from the military tradition of presenting a gold star to families of U.S. military personnel killed in action. Groundbreaking occurred in October, and construction included the removal of old benches and placing new, stone benches around the monument. Center Park, which lies adjacent to the Norwich campus across from Cabot Science and the Kreitzberg Library, has long been used by students and faculty for activities and outdoor classes. The monument is the only one of its kind in Vermont, and all are encouraged to visit and reflect on the sacrifices it represents.

Despite frigid temperatures, the Gold Star Families Memorial Monument dedication attracted a large crowd that included military service-members, the families of military personnel killed in action, and Vermont Governor Phil Scott (pictured) who said, "We can never repay you for what you've endured, but I hope this is one small thing we can offer to show that we don't take your sacrifice for granted."

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Celebrate 200

Bicentennial Event Highlights for 2018–2020

Join us for the year-long bicentennial celebration, both on campus and across the country, to celebrate Norwich's historic milestone and 200-year legacy.

On-campus Celebrations:

HOMECOMING 2018: SEPTEMBER 13–16, 2018

- Inaugural Alumni Dog River Run
- Mack Hall ribbon cutting
- Unveiling commemorative mural by Vermont artist, Sabra Field
- Alex Kershaw's *Citizens & Soldiers* history book release
- *Celebrate 200: All-Class Bicentennial Year Kick-off Dinner*

HOMECOMING 2019: SEPTEMBER 19–22, 2019

- Symposium on Future of Military Education
- Bicentennial Stairs ribbon cutting
- Premiere of the History of Norwich documentary
- *Celebrate 200: All-Class Birthday Party*

Off-campus Celebrations:

Norwich's 200th Birthday Celebrations will take place in special venues across the nation. Each will include networking socials and a gala dinner. The centerpiece of these events will be the Sullivan Museum and History Center's travelling exhibition.

NAPLES, FL • JAN. 18-19

- Location TBD

DALLAS, TX • MARCH 22-23

- George W. Bush Institute

NEW YORK CITY • JUNE 6-8

- Intrepid Sea, Air & Space Museum

WASHINGTON, DC • OCT. 25-26

- Smithsonian Museum of American History

BOSTON, MA • NOV. 14-16

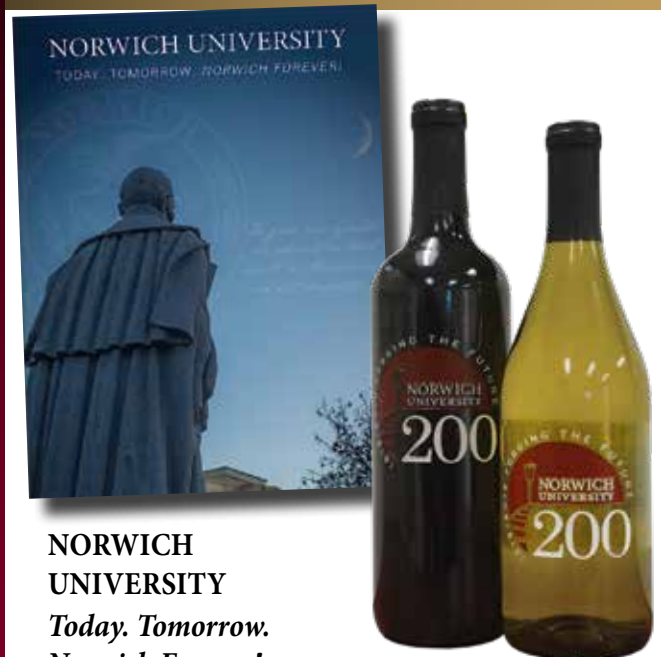
- Faneuil Hall, Seaport Hotel

SAN FRANCISCO, CA • JAN. 24-25, 2020

- Marines' Memorial Club

For more information on Norwich's bicentennial, visit bicentennial.norwich.edu

Commemorate Norwich's Bicentennial



NORWICH UNIVERSITY

*Today. Tomorrow.
Norwich Forever!*

A beautiful photo journal that chronicles a year at Norwich. A project of the Norwich University Alumni Association, the book celebrates our rich traditions and life on the Hill.

BICENTENNIAL WINE

Windsor Vineyards of Santa Rosa, Calif., has designed beautiful bottles of Chardonnay and Cabernet Sauvignon commemorating Norwich's bicentennial. You'll find the wine delectable and the bottle a timeless keepsake. Personalized bottles are also available. Orders can be placed at www.windsorvineyards.com/norwich.

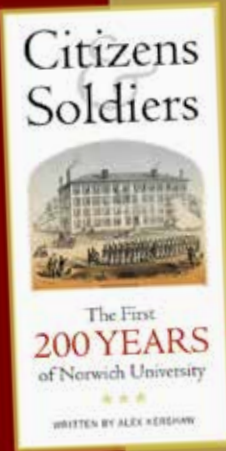


NU BICENTENNIAL DISPLAY MEDALLION

Limited quantity • Top quality comparable to US Mint

Celebrate your Norwich pride at home and at the office with this heirloom collectible- quality solid bronze 3" diameter and ¼" thick two-sided, sculpted and cast medallion. The high-quality piece comes in a maroon and gold gift box with separate acrylic stand. Proudly made by the Medallion Art Company (est. 1903), our nation's oldest private mint.

To see more bicentennial commemorative items, and to order yours, visit alumni.norwich.edu/merchandise.



Citizens & Soldiers will be available for purchase at Homecoming 2018.

For 200 years, Norwich University has been educating citizen soldiers to serve, defend, and build the republic, as both uniformed and civilian leaders. *New York Times* bestselling author Alex Kershaw brings this remarkable story to life in a beautifully written and illustrated book on the history and heritage of the nation's oldest private military college.

Pre-order the Commemorative Edition!

A limited commemorative edition is available for pre-order. Each of the 400 copies will be preserved in a linen-covered slipcase, numbered and signed by the author, President Richard Schneider and GEN Gordon Sullivan, Honorary Chair of the Bicentennial. Personalized inscriptions are also available. For more information, contact Diane Scolaro at 802-485-2358 or dscolaro@norwich.edu.

An excerpt from *Citizens & Soldiers: The First 200 Years of Norwich University*

Chapter 5: The Second World War 1941-1945

The Japanese dive bombers came in low, dropping their fatal loads on the eight battleships moored in Pearl Harbor. Aboard the USS *Pennsylvania* was Leyton Rogers, NU 1940, a captain in the U.S. Marine Corps. Just before 8 a.m. on December 7, 1941, he heard the barking of anti-aircraft fire as gun crews abroad the *Pennsylvania* went into action. They were among the first Americans to open fire on the Japanese strike force. One crew was destroyed as the Japanese mercilessly strafed the *Pennsylvania*. More than two dozen of Rogers' shipmates, several of them marines, died in the surprise attack that killed in all 2,403 Americans and prompted the entry of the United States into WWII.

The news of the attack, which lasted some ninety minutes, traveled fast around the globe. Back on the Hill, Homer Somers, NU 1944, was busy at 2 p.m. that day, with his cousin, Frank "Ace" Bailey, working on the front end of a 1932 Ford coupe in a parking lot to Cabot Hall.

Bill Dedrick, a popular football player (NU 1942), opened his dorm window.

"The Japs have bombed Pearl Harbor," Dedrick shouted.

"Where the hell is Pearl Harbor?" replied Somers.

Norwich's President Thomas addressed the corps of cadets the next morning, stressing that they were in the best possible place they could be "with a view to serving" the nation. He asked the cadets to "get within reach of a radio" to listen to the President addressing Congress at noon. "Yesterday," declared Roosevelt, "December 7, 1941, a date which will live in infamy, the United States of America was suddenly and deliberately attacked by naval and air forces of the Empire of Japan. No matter how long it may take us to overcome this premeditated invasion, the American people, in their righteous might, will win through to absolute victory."

Norwich men were once again called to the front lines, this time in a global conflict in which national survival was at stake. Almost every cadet enlisted, for a total of 2,065 who participated. The university would boast 15 generals, and extraordinary 170 colonels, and no less than 538 lieutenants. They would lead from the front in every theater of the war, being involved in almost every major Allied operation from 1942 onward.



Front page of the New York World-Telegram, December 8, 1941.



The USS *West Virginia* and the USS *Tennessee* burn on Dec. 7, 1941, after Japanese aircraft attacked Pearl Harbor. The U.S. lost 19 ships and 300 planes in the surprise attack.

Top: <http://www.history.com/topics/world-war-ii/world-war-ii-history/pictures/pearl-harbor/on-war-fatalities-in-hawaii>
Bottom: REUTERS/KVODO <https://www.japantimes.co.jp/news/2014/12/09/national/history/historian-seeks-to-clear-embassy-of-pearl-harbor-sneak-attack-infamy/> Accessed 01/22/18.

NO MATTER WHAT THE OCCASION, connecting with members of the Norwich family always makes for a good time. Looking for an NU club or event near you? Contact Heather Socha at hsocha@norwich.edu, or (802) 485-2303.

NORWICH RECEPTION AT AUSA

On October 10, 2017, more than 100 Norwich family members came together for a reception at the annual AUSA convention. Attendees had the opportunity to mingle with President Schneider, General Sullivan, and members of the Norwich Army ROTC program. One attendee remarked that the highlight of the event was “seeing so many alumni from D.C. and beyond, and the networking!” Special thanks to Paul Heffernan '80 and his company, Clark Testing, for once again sponsoring this event.

SEASON OF SERVICE

Five NU clubs participated in the 2017 Season of Service. The clubs of the Upper Valley, Washington D.C., Cape Cod, Houston, and San Antonio brought together 165 Norwich family members to give back to their communities through service. Service projects ranged from laying flags and wreaths in veterans cemeteries, to preparing meals for students about to embark on the Legacy March.

EVENTS AND MORE CAN BE FOUND ONLINE AT
alumni.norwich.edu/calendar.



2017 ARLINGTON CEMETERY WREATH LAYING



NU CLUB OF HOUSTON



NU CLUB OF SAN ANTONIO



CAPE COD 2017 SERVICE ACTIVITY



NU CLUB OF UPPER VALLEY 2017 LEGACY MARCH BREAKFAST

NORWICH Board of Fellows Update

“OH, SO YOU WENT TO A MILITARY SCHOOL?”

This is the typical response I receive after mentioning I graduated from Norwich University. Quite often, what follows is several minutes of me elaborating on how I attended the school as a “civilian” and didn’t participate in the military activities. This admission typically leads to more questions about what that experience must have been like.

The short answer? Eye-opening and life-changing.

No matter how many times I go through this narrative, I am always reminded of how thankful I am for the valuable perspective I gained by sharing a classroom with people from all backgrounds eager to bring their unique strengths to the table as future members of our global community, whether we choose the military, public service, work in sustainability and agriculture, or the public sector. Although I didn’t wear a uniform, I was able to speak with my counterparts in the Corps of Cadets and hear their thoughts on serving our country, the discipline and respect required to do so, and the importance of working together toward a common goal.

Norwich isn’t just an academic institution; it’s also an excellent place to prepare yourself for the real world—one of the very first things I learned here was how to work and coexist with others who may act and dress differently than me. Paying attention to others’ feelings is key for creating a culture of belonging and ensuring the success of diverse teams. Empathy is essential to the smooth functioning of business and society—a management concept often in short supply these days.

Inclusive leadership isn’t a buzzword; it’s a goal to strive for. Norwich challenges us to do better, to surround ourselves with people from different backgrounds and to open up to others’ experiences. These lessons have served me well in my professional life, where I’ve worked alongside everyone from seasoned veterans to high school students poised to enlist. I am extremely proud of my university’s legacy of leadership and service. I boast about the many accomplishments of our alumni—and that includes all alumni, whether you are corps or civilian, and whether you are a graduate of our brick-and-mortar programs or the College of Graduate and Continuing Studies.

The Norwich University Alumni Association Board represents a variety of lifestyles—corps, civilian, and online student—and, just as we did when we were students, we have to work together to achieve our common purpose.

Remember, we are all one Norwich.

*Yours in Service,
Eddie Habeck '99*



*Partridge
Society*

The mission of the Partridge Society is to encourage alumni, parents, and friends of Norwich University to help the university achieve its financial goals and to formally recognize those who do so.

The Partridge Society Board of Directors welcomes the following new and promoted Lifetime and 1819 Circle Members and acknowledges new levels achieved between Oct. 1, 2017 and Jan. 31, 2018.

CHAIRMAN'S FOUR DIAMOND (\$6,000,000–\$7,999,999)

Peter '65 & Marlene '66 Dalrymple

CHAIRMAN'S ONE DIAMOND (\$1,000,000–\$1,999,999)

Al Moskal '67 & P'95

Mr. & Mrs. Joseph A. Milano, Jr. '66, '66 & H '03

FOUR-STAR GENERAL MEMBERS (\$500,000–\$749,999)

Mr. & Mrs. Douglas M. McCracken '70

THREE-STAR GENERAL MEMBERS (\$250,000–\$499,999)

Bonnie Chouinard

Dudley H. Willis '64

TWO-STAR GENERALS (\$100,000–\$249,999)

John & Lindsay Dalton

CSM Thomas S. Freudenthal, USA (Ret.) '83

& MSG Ines M. Montalvo, USA (Ret.) P'08

Richard B. Goldberg '71

Maxine Grad

Robert Halleck '64

Mr. & Mrs. Larry W. Jeffords '69

John S. Lane '50

Dr. Jon H. Larson '63

William Steele '59

ONE-STAR GENERALS (\$50,000–\$99,999)

Clyde Berg

Mr. & Mrs. Robert E. Garrison

Richard '68 & Mary Jane Hayden

BG Paul F. Kavanaugh, USA (Ret.) '57

Stanford & Alice Mohr

Craig '69 & Nancy Piers

Alan M. M'09 & Ann M. Anderson

David '76 & Stacey Whaley P'17 & P'18

LIFETIME MEMBERS (\$20,000–\$49,999)

Alan M. M'09 & Ann M. Anderson

Col & Mrs. Jay Carlson, USAF '81

Leigh '79 & Cynthia Gammie

Clayton Hammond '51

Ronald '69 & Connie Harper

Emi Hata

Krenar Komoni '06

Gen & Mrs. Richard I. Neal, USMC (Ret.)

Joseph '67 & Judith Roy

Fred & Gloria Snow

Donald M. Wallace

1819 CIRCLE MEMBERS

Mr. & Mrs. John J. Eimer '68

Trevor '95 & Erin Hough

BG Paul F. Kavanaugh, USA (Ret.) '57



CLASS OF 1967 Carl Drechsel writes, "My boat Patriot took first place in her division during the annual Harvest Moon Regatta, a grueling 90-mile offshore race in the Gulf of Mexico."



CLASSES OF 1965, 1966, 1967 (VC) West Hall reunion at Lake Winnepesaukee in New Hampshire. Front (l-r): Kristi Thorsen Shanahan, Chris Grundy Banks, and Judy Gross Honsinger. Back (l-r): Denise Burke Kuhl, Janis McKittrick, and Jean Martin Zbinden.



CLASSES OF 1964, 2016 Kit Wongskhaluang '64 (right) and his son Mooham '16, at the latter's commissioning ceremony in Bangkok, Thailand.

1964 Maj. Gen. **Kit Wongskhaluang** commissioned his son, **Phongraphan (Mooham) Wongskhaluang**, into the Royal Thai Army as a second lieutenant on July 16, 2017. Mooham is currently assigned to the Counter Terrorist Operations Center, Royal Thai Armed Forces HQ, in Bangkok. (See photo.)

and other military members and their families as they serve America and the cause of freedom in the world. A special investigator for the DoD, DIA, Homeland Security, CBP, and ICE, Lewis is also an adjunct professor at Goodwin College and Naugatuck Valley Community College, in East Hartford and Waterbury respectively. (See photo.)

Command and General Staff College, and holds master's degrees in foreign affairs and business administration.

University of Virginia Naval ROTC commanding officer Capt. **Christopher ("chet") Misner '90 & M'06**, presented a Jefferson Cup to classmate Col. Jon Hitesman following his remarks at the UVA NROTC Marine Corps birthday ball on November 10, 2017. The featured speaker and guest of honor, Jon previously served as commanding officer, NROTC Unit Los Angeles Consortium and as professor of naval science at UCLA and USC. He is currently the chief defense counsel of the Marine Corps. Jon spoke to over 200 Unit staff, midshipmen and guests, and provided advice and encouragement to nearly 100 future Navy and Marine Corps Officers. (See photo.)



CLASS OF 1970 Lewis Vasquez (left) with Cadet Thomas Nelligan, recipient of an Army Reserve Minuteman Scholarship.

1967 Carl Drechsel writes, "My boat Patriot took first place in her division in the annual Harvest Moon Regatta, a grueling 90-mile offshore race in the Gulf of Mexico. (See photo.)"

Jean Zbinden sent in a photo of a Vermont College West Hall '65-'67 reunion at Lake Winnepesaukee in New Hampshire. Rounding out the group were **Kristi (Thorsen) Shanahan, Chris (Grundy) Banks, Judy (Gross) Honsinger, Denise (Burke) Kuhl, and Janis McKittrick.** (See photo.)

1976 **Michael Buchieri** writes, "On 31 January 2018 will be my last duty day (retirement date 31 March 2018), for a total of 42 years, 4 months, and 21 days of service to the United States Army."

1985 **Richard Tobin**, CEO of CNH Industrial N.V., one of the world's largest capital goods companies, recently joined the board of trustees of Shedd Aquarium in Chicago.

1970 **Lewis Vasquez** has been appointed as the Army Reserve Ambassador for the State of Connecticut. Ambassadors are special government employees whose function is similar to that of civilian aides to the secretary of the Army. In his volunteer role, Lewis works with community leaders in meeting the goals, objectives, and needs of USAR

1990 **Kevin Jones**, has been promoted to rear admiral in the United States Navy. His command has assigned responsibility that encompasses providing logistics, transportation, and other business and supply-related support to the fleets and shore establishments within the Department of the Navy. Kevin is also a graduate of the U.S. Army

Sean P. O'Brien, PE, has been named CEO of BSC Companies, Inc., a leading engineering, planning, science, and custom software solutions firm comprising BSC Group, Inc. and Geonetics, Inc.

Bryan Radliff recently celebrated his retirement at Fort Myer in Arlington, Va. Joining Bryan were 1990 classmates **Tom Weeks, Chet Misner, Gary Muise, Mike Zollo, and Brian and Jana (Hurst) Raymond**, as well as fellow alumni **Sean Coakley '99 and Tom Clark '85.** (See photo p. 41.)



CLASS OF 1990 Chet Misner (left) presents a Jefferson Cup to classmate Joh Hitesman at the NROTC Marine Corps birthday ball.



CLASS OF 1990 Bryan Radliff celebrates his retirement (l-r): Shawn Coakley, Tom Weeks, Chet Misner, Gary Muise, Bryan, Jana (Hurst) Raymond, Brian Raymond, Mike Zollo, and Tom Clark.

Army Col. **Douglas F. Stitt's** promotion to brigadier general was confirmed by the U.S. Senate in earlier this year. His current position is director of the Officer Personnel Management Directorate with the U.S. Army Human Resources Command.

Weapons of Mass Destruction. Mike is currently serving as the Provost Marshal of the Michigan Army National Guard.

1992 Heather (Altman) Dohr was appointed to the Race Course Crew for the November 2017 Women's World Cup Alpine Competition held at Killington Mountain Resort. Heather writes, "It was an amazing experience skiing and working with an amazing international crew and athletes." (See photo.)

Jon Cantor gives a shout out to all his '92 Mike Company grads. Jon writes, "I live in the Washington, D.C., area, own a contracting business, and have a son who just started driving. I am hopeful he will follow in my foot steps and go to the 'Wick. Hope you all are well!"

Marine Lt. Col. **Jon Donigan** retired from the Marine Corps August 31, 2017, after more than 25 years of service. Jon, his wife Christina, and their daughter, Kara, live in West Kingston, R.I. Jon is an associate professor teaching at the U.S. Naval War College.

Army Lt. Col. **Mike Shoen** graduated from the National War College on June 10, 2017, with a Master of Science in National Strategic Studies, concentration in

1994 Peter Fusco has accepted a position as a partner with the global law firm Orrick, Herrington & Sutcliffe LLP. He now leads the Technology Companies Group in New York City, where he will be responsible for the firm's venture capital and technology company practice. Notable clients are Pinterest, Betterment, CB Insights, Cisco, and Microsoft. Pete writes, "I look forward to hearing from any alums from these fields or just passing through NYC."

2001 Heather Newcomb has been promoted to the rank of lieutenant colonel in the USAFR. Heather is currently serving as director of public affairs at Air Reserve Personnel Center, Buckley Air Force Base, Colo. She has served in the military for 16 years.

2006 Vermont singer songwriter **Myra Flynn** wed Phil Wills on October 14, 2017, at Shelburne Vineyards in Shelburne, Vt. On the eve of her wedding, Myra performed an engagement concert at the vineyard, where her debut wine, FLYNN—a Marquette bottled in 2015—was released. (See photo.)



CLASS OF 1992 Heather Altman (second from left) at the 2017 Women's World Cup Alpine Competition held at Killington Mountain Resort.



CLASS OF 2006 The October wedding of Myra Flynn and Phil Wills at Shelburne Vineyards.

Brian Mullally and his wife, Lynne, welcomed a daughter, Avery, into the world. Her parents write, "She is healthy and doing great!" (See photo online.)

2010 Robert (Lance) Spivey M'10 recently accepted the position of Police Chief in St. Johns, Ariz., after years of service. Lance earned his master's degree in criminal justice from Norwich and an EdD in organizational leadership and conflict resolution from Nova Southeastern University. Lance currently serves on the faculty of several online programs administered by various universities. (See photo online.)

2012 Rebecca (Aidala) Burnham writes, "My husband, **Robert '10** and I welcomed another boy into our family this summer. Owen Michael was born July 22, 2017. He joins his brother, Patrick, age four. (See photo p. 42.)

Joshua Fontanez '12 & M'15 had the privilege of meeting with several Norwich students at the Outserve-SLDN annual leadership conference in Washington, D.C., in October. Joshua writes, "I serve on the board of directors for Outserve-SLDN." (See photo p. 42.)

California Air National Guardsman Capt. **Roger Greenidge** writes, "On 19 January, I completed Air Force



CLASS OF 2012 Owen Michael Burnham with big brother Patrick.



CLASS OF 2012 Joshua Fontanez '12 (left) with Norwich students at the Outserve-SLDN annual leadership conference in Washington, D.C.

pilot training. It was a demanding program but I willed my way through it. I was able to celebrate this auspicious occasion with a couple Norwich folks as well: my former NU AFROTC commander Col **Scott Manning** and his wife, Diane, who made the trip out to Oklahoma for me; and **John Lupo '09**, who is currently stationed at Vance AFB in charge of running the base services." Roger started his initial qualification training in the C-130J at Little Rock on 21 February. (See photo. Photo with John Lupo online.)

Lauren (Lebel) and **Brian Weiss** welcomed a daughter, Madison Avery, into their family on September 29, 2017. (See photo.)

2013 **Erik Troutman** wed Casey Kemmerer on October 8, 2017, at Mountain Valley Golf in Barnesville, Pa. Three Norwich grads were in the wedding party: best man **Stephen Panek**, best man in absentia **Paul Dolan**, and groomsman **Bryan McKniff '11**. (See photo online.)

2015 **Timothy Hannon** writes, "I am pleased to announce that I have earned an LLM (cum laude) in Transportation and Logistics from Florida Coastal School of Law.

Caroline Thomas '14 and **Kyle Vautrinot** were wed September 2, 2017, in Brookline, Mass. In attendance were **Christopher Legge '14** and **Shaili Patel '16 & M '17**. Caroline graduated with a Master of Divinity from Boston University in May 2017. Kyle is a first lieutenant stationed at Fort Hood, Texas, where he serves as the XO of Alpha Company, 303D MI BN. He deployed with his brigade to Afghanistan in October 2017.



CLASS OF 2012 Madison Avery Weiss



CLASS OF 2012 & M'15 From left: Scott Manning, his wife Diane, and Roger Greenidge at the latter's Specialized Undergraduate Pilot Training (SUPT) graduation ceremony, Vance AFB, Oklahoma.

GOT NEWS?
 Send class notes to alumni@norwich.edu.
 The deadline for the Fall 2018 issue is ??????

Kim Baumann '87

GENERALLY SPEAKING

KIM BAUMANN'S PROMOTION to the rank of brigadier general in the Rhode Island Air National Guard last November landed her in the annals of history, twice over. Not only is she the first alumna of Norwich University's traditional undergraduate programs to become a general—she is also the first woman to achieve that rank in the Rhode Island Guard.

Born Kimberly Jones into a Connecticut farming family with many military relatives, she grew up with a deep sense of patriotism. Norwich presented many top criteria she was seeking in a college: a field hockey team, an Air Force ROTC program (she had a scholarship), and solid academic programs. Baumann calls her introduction to her cadre "quite a wakeup call," but from the moment she filed into formation with her rook class, she realized she had found her niche.

With a bachelor of science in mathematics and a commission from Norwich Detachment 867 in hand, Baumann began her full-time military career with the Air National Guard. She went on to serve in a variety of operations, staff, and command positions, working in combat communications units, fixed communications, major command headquarters, component command headquarters, and for Headquarters Air Force. During this time, she assisted in numerous natural-disaster relief efforts in the continental United States, and deployed on missions to 15 countries ranging from Iraq to Korea.

For the Air National Guard Bureau, she served as chief of both the Warfighting Capabilities & Integration Division and the Cyber Policy, Plans, and Resources Division, supporting all 105,000 Air National Guard members in 54 states, territories, and the District of Columbia.

She credits her promotion, in part, to her breadth of experience and the support of those she has worked with.

"I learned at Norwich that you should always accept new challenges and not back down," Baumann says. "You gain so much confidence here, whether you're a Corps cadet or a civilian student. You develop strong leadership skills and learn how to work with many different types of people who sometimes don't see things the same way you do."

Today, as an advisor for the Rhode Island Governor's Cyber Task Force and Assistant Adjutant General-Air for the Rhode Island Air National Guard, Baumann is responsible for all the state's 1,100 Guard personnel. Her role varies, from preparing Guard members and their families for the challenges of deployment—10 to 20 percent of the state's Air Guard personnel are deployed at any given time—to helping position troops on the ground for state and federal missions.

"I have a unique advantage in the role that I play, as I've experienced deployment from the perspective as the one sent off to do an important job, and as the one keeping the home fires burning while a loved one is thousands of miles away," Baumann says; her husband, Philipp Baumann Jr. '86 & M'14, is a retired Army officer. "Now it's my job to make sure today's military families have everything they need to thrive."

Baumann also finds time to give back to her alma mater, volunteering as vice chair of the NU College of Graduate and Continuing Studies Board of Fellows, and serving on the university Cyber Task Force. For her efforts, she received the 2017 Sustained Service Award. When she thinks about advice for the next Norwich generation, including her daughter Katelyn Baumann '19, she reflects on a classic adage: Attitude is Everything.

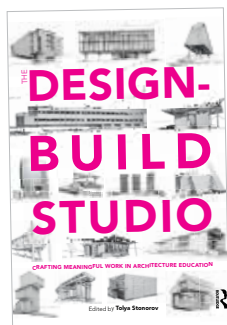
"Being positive in life can help you overcome any challenge, from small to large," Baumann says. "If you project confidence and optimism to the people around you, both personally and professionally, you'll go far in life." —KATHRIN HAVRILLA



Kim Baumann holds master's degrees from the University of New Haven and the Air War College. In 2016, she completed a PhD in technology education at Northcentral University.



General Baumann (third from right) with the Norwich contingent following her promotion ceremony. Next to her is daughter Katelyn Baumann '19, with husband Philipp Baumann Jr. '86 & M'14 standing behind.



Design-Build Studio

EDITED BY TOLYA STONOROV

On January 13, 2018, Norwich University celebrated the release of *The Design-Build Studio: Crafting Meaningful Work in Architectural Education* with a reception at the Sullivan Museum and History Center. The exhibit included a pop-up exhibit of editor and Assistant Professor of Architecture Tolya Stonorov's original drawings from the book. Other Norwich contributors include Associate Professor of Architecture Danny

Sagan, Dean of the College of Professional Schools Aron Temkin, Adjunct Professor Steve Kredell, and Dan Wheeler '15. As a field guide to current trends in academic design-build studios, including Norwich University's School of Architecture + Art, *The Design-Build Studio* examines 16 international community-driven design-build case studies through process and product, and offers a look into processes and methodologies and how they can be used to transform communities.

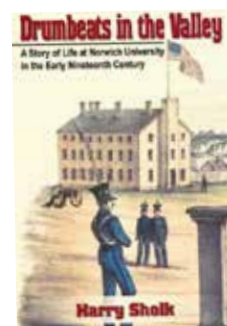


Off the Record with FDR: 1942-1945

WILLIAM D. HASSETT '46

One of the most fascinating diaries to emerge in the 20th century, *Off the Record with FDR* provides a day-to-day glimpse into FDR's life. Born in Northfield in today's Hassett House on the south side of the Norwich campus, William Hassett '46 went on to become a noted Washington Post journalist and served as an assistant secretary to Presidents Franklin Roosevelt and Harry Truman.

Acting as the White House press secretary, Hassett was the one to announce Roosevelt's death to the nation. He also maintained deep ties with Northfield and served as a Norwich Trustee. His lively and immensely readable account provides insights into FDR's complex personality as well as into his many political and personal relationships. Originally published in hardcover in 1958, the book was reissued in 2016.

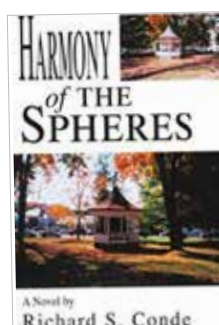


Drumbeats in the Valley

HARRY SHOLK '52

Drumbeats in the Valley, A Story of Life at Norwich University in the Early Nineteenth Century, is a coming-of-age story set in 1838. Eighteen-year-old Ben Walker leaves New Jersey to attend Norwich University. Despite many ups and downs during his three years as a cadet, Ben never loses sight of his goal of successfully completing his studies. Of the book, Nancy Osgood of the Norwich Historical Society says, "Mr. Sholk has given us a wonderful

window on Norwich in the late 1830s and early 1840s by representing so accurately the community and Norwich University."



Harmony of the Spheres

RICHARD S. CONDE '52

In the movie *Chaplin*, Charlie Chaplin famously says, "If you want to understand me, watch my movies." The same can be said for a person's writing. If you knew Dick Conde '52 and want to remember him, or if you never met him but would like to know him, read *Harmony of the Spheres*. Conde's novel charts the Holy Grail's passage through time. At the outset, a young Jesus takes a sea voyage from his home to the tin mines of

England, where he encounters an ambiguous world of deceit and treachery. Yet, he also encounters men and women who are sympathetic, decent, and courageous. The last chapters of the story take place in rural Vermont, where the Holy Grail is about to fall into Satan's possession.

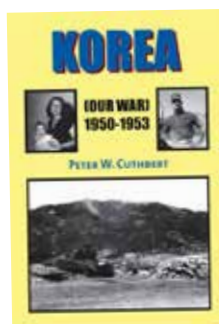


Digital Forensics and Incident Response

GERARD JOHANSEN M'07

This practical guide to deploying digital forensic techniques in response to cybersecurity incidents will guide you through the spectrum of tasks associated with incident response. You will then begin a detailed examination of digital forensic techniques including acquiring evidence, examining volatile memory, hard-drive assessment, and

network-based evidence. You will also explore the role that threat intelligence plays in the incident response process. Finally, a detailed section on preparing reports will help you prepare a written report for use either internally or in a courtroom. By the end of the book, you will have mastered forensic techniques and incident response and you will have a solid foundation on which to increase your ability to investigate such incidents in your organization.



Korea (Our War): 1950-1953

PETER CUTHBERT '51

This is a touching, intimate memoir of the Korean War and its influence on the lives of a young married couple, Peter Cuthbert '51 and his wife, Nancy. Their story is told chiefly through their letters. Cuthbert attended the Citadel before transferring to Norwich University to graduate with the Class of 1951. He was commissioned an armor officer through the ROTC and retired from the U.S. Army Reserve as a colonel after serving 32 years as a citizen-soldier. During his 31-year

career in education, Cuthbert was a high school history teacher, coach, history department chairman, and principal.

PUBLISH A BOOK LATELY? Send a brief synopsis and a high-res cover image to record@norwich.edu.

LOOKING BACK



The Holiday Dinner, 1990

Each December, on the eve of finals, Norwich faculty and staff head for the mess hall. Donning red waiters' coats and festive red and green hats, these cheerful "elves" spend the next three hours serving up roast beef and gravy, vegetable lasagna, delectable desserts, and gallons upon gallons of egg nog and cider to scores of grateful cadets and civilian students.

The brainchild of then-Director of Athletics Joe Sabol, this cherished holiday tradition has taken place continuously since 1989. Today the event draws twenty or so volunteers who do everything from carving prime rib to busing tables before sitting down to their own festive meal.

Do you remember the holiday dinners of yore? How many faces can YOU match with the names below?

Joe Sabol, Ruth Sabol, Ellin Lord, Gary Lord, Patsy White, Frank Vanecek, Dave Whaley, Tim Donovan, Jackie Donovan, Chico Hernandez, Dave Magida, Adrienne Magida, Ed Langley, Karlene Langley, Ann Turner, George Turner, Tony Mariano, Paula Gills, Ted Richards, Tammy Marcotte-Surprise, Andy Melville, Mary Melville, Evelyn Stenstream, Mike Hourigan, Bette Provost, Dana Bean, Martha McBride, Hollis McBride, Paul Heller, Barry Mynter, Connie Mynter, Jonathan Walters, Brian Mitofsky, Harry Buckley, George Lane, Scott Brooks, and Gary Parker.

HELP IDENTIFY THE MISSING: If there is anyone in the photo you recognize whose name doesn't appear above, please send it to record@norwich.edu.

In Memoriam

Ruth Sabol

A Very Classy Woman

June 11, 1937 – November 14, 2017

“Mrs. Sabol was a very classy woman, beautiful on the outside and more importantly, beautiful on the inside.”

– Rob Shannon '66



Ruth could be found at almost every home football and hockey game during her Northfield years, says son Scott Sabol, a professor at Vermont Technical College. “When Sabine Field was remodelled, there was joking about the need to make sure ‘her’ seat was well-positioned.”



A youthful Ruth Sabol on the slopes, pictured (left) with her son, Steve, and granddaughter, Victoria.

WHEN THE WIDOW of celebrated Norwich athletic director Joe Sabol took her place as an honorary inductee to the Norwich Athletic Hall of Fame in 2011, the printed program reminded us that it was a celebrity who first pointed the Sabols to Norwich.

Legendary Penn State football coach, Charles A “Rip” Engle, was a good friend of Joe’s. “So, when Rip found out that Bob Priestley, Norwich’s former head coach, left, he called Joe and said he should get into coaching,” Mrs. Sabol reflected at the time. “We came on up and fell in love with it.”

A 1955 graduate of Coal Township High School in Shamokin, Pa., Ruth Reed attended Philadelphia’s Northeast Institute of Business, graduated in 1957, and began her career as an executive secretary at Rohm & Haas Company in the City of Brotherly Love. She married Joseph Sabol in 1959.

The couple moved to Northfield in 1963, and while her husband established himself as one of Norwich’s most well-respected and beloved coaches, Ruth got down to business, literally, as business manager for the Washington South Supervisory Union in Northfield. Socially, she would emerge as a shining star, wowing spectators on the ski slopes and dazzling the community with her beauty and class.

Theirs was a time, culturally at Norwich University, when men dominated the faculty and their wives set the social stage. In 1964, the Guidon tells of a skiwear fashion show hosted in Dole Auditorium by the Faculty Wives Club, naming as models, “Mrs. Joseph Sabol, Mrs. Melvyn Remus, and Mrs. Kenneth Scouton.” In Ruth’s legacy.com guestbook, Paul Jellison ’77 spoke to her sons, Steve and Scott Sabol, when he wrote, “I remember your mom at the ski slope and the fun we had in the winter. Your mom was a great coach’s wife.”

The Sabols returned to Pennsylvania in 1975, during which time Joe coached football for Gettysburg College and Ruth earned a certification in municipal accounting. They returned to Norwich in 1978, Joe now as athletic director, a position he held until his 1992 retirement. Ruth retired a year ahead of her husband, in 1991, from Orange Southwest Supervisory Union in Randolph, Vt.

Along the way, she committed herself to volunteerism, serving on numerous boards: the Vermont Association of School Business Officials, for which she served as president, the Norwich University Credit Union, the Norwich Athletic Association, the Norwich University Hall of Fame, and many others. And, in the years following her husband’s 1998 death, she remained a dedicated servant to Norwich.

Ruth enjoyed life’s pleasures—downhill and cross-country skiing, watercolors, crossword puzzles, bridge and golf, and spending time at the family cottage at Five Islands, Maine. She certainly did live life to the fullest. As Paul Winberg ’75 reflects, “We all must leave this world after such a short time, and we can only hope to leave it a better place because of our presence. Ruth has left a lasting legacy that will be remembered for many years to come. Just like Joe, she has touched us in a loving and kind way.” – *Jacque E. Day*

ROLL OF HONOR

The following list reflects notifications of deceased Norwich family members received by the university from October 24, 2017, through January 18, 2017. Full obituaries, when available, can be viewed online at alumni.norwich.edu/Obituaries. To inform the university of the passing of a member of the Norwich family, please contact the Alumni Office at (877) 631-2019, or inmemoriam@norwich.edu.

ALUMNI

1945 John P. Bonney, 93, of Northfield, Vt., 11/3/2017 - Father of John F. Bonney '73

1949 Robert D. Lohman, 93, of Lawrenceville, N.J., 10/23/2017

1954 John L. Costello, 85, of S. Duxbury, Vt., 12/17/2017 - Father of Tracy J. Costello '80 and Michael J. Costello '83

1954 (VC) Mary H. Prouty, 82, of Merrimack, N.H., 11/10/2017 - Wife of Gene Prouty '56, mother of John Prouty '82, Bonnie (Prouty) Cote '78, Amy (Prouty) Gill '81; mother-in-law to Christopher Gill '81, and grandmother to Christopher Gill '08

1955 Harry T. Hale, 84, of Bridgeport, N.Y., 12/16/2017

1955 John W. Walter, 83 of Manhasset, N.Y., 1/5/2017

1956 Robert A. Dalzell, 83, of Farmington, Conn., 12/26/2017 - Father of Mark A. Dalzell '82

1956 Durwood French, 84, of Chattanooga, Tenn., 10/25/2017 - Father of John W. French '78

1958 George H. Bonney, 82, of Yorktown, Va., 1/5/2018

1959 COL William E. Kellenberger USA (Ret.), 80, of Pensacola, Fla., 12/4/2017

1960 Richard B. Cochrane, 78, of Havelock, N.C., 11/21/2017

1960 William J. Cole, 79, of Lakeland, Fla., 12/18/2017

1962 (VC) Patricia E. Morris, 75, of Schoharie, N.Y., 12/16/2017

1963 (VC) Linda K. Hillard, 74, of Columbus, Ohio, 10/30/2017

1963 Charles S. Jenkins Jr., 77, of Millersville, Md., 11/13/2017

1964 (VC) Maxine Paine-Fowler, 73, of Northwood, N.H., 12/8/2017

1966 James T. Doyle, 76, of East Greenwich, R.I., 10/20/2017

1967 (VC) Carol A. Rogers, 70, of Wethersfield, Conn., 10/26/2017

1971 Antonio "Tony" J. Demasi Jr., 68, of Morrisville, Vt., 11/5/2017

1973 Jared S. Finnegan, 66, of Chelmsford, Mass., 11/7/2017

1979 LTC David B. Findlay, USA (Ret.), 61, of Rochester, N.Y., 10/22/2017

1980 Michael E. Phayre, 59, of Greenville, R.I., 11/1/2017

1980 Mark A. Raymond, 59, of Colorado Spring, Colo., 8/4/2017 - Husband of Kim B. Raymond '78

1981 Susan L. Mascola, 60, of Randolph, Vt., 12/23/2017 - Wife of Gerard D. Mascola '81

1982 Michael H. Pierce, 56, of Traverse City, Mich., 10/19/2017

1983 (VC) Timothy D. Comolli, 74, of Williston, Vt., 12/7/2017

1985 (VC) Yaedi Ignatow, 61, of Tucson, Ariz., 11/9/2017

1989 Maj Michael J. Gorman, USMC (Ret.), 50, of Jacksonville, N.C., 11/22/2017

1992 (VC) Nevias E. Campi, 94, of Barre, Vt., 12/23/2017

1992 Michael T. Fink, 48, of Ontario, Canada, 10/19/2017

M'15 Tina L. Hartman, 48, of College Springs, Iowa, 12/31/2017

FACULTY, STAFF & FRIENDS

Barbara R. Hayes, 85, of Rutland, Mass., 12/20/2017 - Wife of Edward S. Hayes '53

Charles E. Haynes, 73, of East Montpelier, Vt., 12/7/2017 - Friend of the University

Edith L. Henry, 93, of Boise, Idaho, 12/14/2017 - Wife of Walter A. Henry '44

Judith A. Larson, 76, of Toms River, N.J., 12/28/2017 - Wife of Jon H. Larson '63

Ellin F. Lord, 73, of Northfield, Vt., 10/24/2017 - Former Assistant Director of the Language Lab 1969 - 2015; Part-time staff 2015 - 2017

Katherine "Gail" G. Norris, 79, of Wakefield, R.I., 12/11/2017 - Wife of John S. Norris '60

Alfred K. Noyes Sr., 68, of Hardwick, Vt., 11/17/2017 - Former Staff

Anne B. Platt, 85, of Shelburne, Vt., 11/1/2017 - Widow of MajGen Jonas M. Platt, USMC (Ret.)

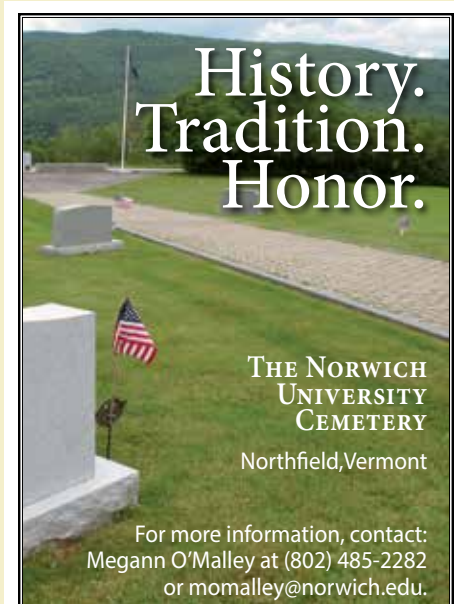
Ruth E. Sabol, 80, of Northfield, Vt., 11/14/2017 - Widow of longtime Norwich Football Coach, Joe Sabol

Anne L. Smith, 97, of Bar Harbor, Maine, 12/31/2017 - Widow of Waldo H. Smith '41

Sister Theresa St. Thomas, 89, of Winooski, Vt., 12/18/2017 - Former Faculty 1969 - 2000, Emerita Professor of Nursing

Maureen L. Valentine, 79, of Lyme, Conn., 10/23/2017 - Wife of Winfred "Val" Valentine '60

Basil Yender, 74, of Aurora, Ill., 7/16/2017 - Friend



Here's To Making It Count

BY HEIDI PASSALACQUA P'15

By any measure, Heidi Passalacqua is an honorary Norwich alumna. There may be no other person in the history of our family who bears the title of wife, widow twice over, daughter, and mother of Norwich graduates. Randall H. Miller '93 & M'07 has said of her, "No matter what the universe throws at her, she marches onward with unrelenting optimism." From the loss of her mother to alcoholism, to the death of her 25-year-old husband, Jerry DuChene '92 in a car accident, followed by the collapse and subsequent heart-attack death of her second husband, Art Malpere '92, at just 27, Heidi has shown a resilience in human spirit from which all can learn. In Here's to Making It Count, she shares her raw story, the moments of doubt, and ultimately the hope of a young woman still capable of love. With her permission, we share these excerpts.

Of her father, Michael D. Krause '64

My dad was tough. I remember he rarely had to discipline me as a teen because he had toughness about him. He had been through war, he was an intellectual, he was hard to approach as a parent, because I saw him as respectful, sort of perfect guy who never made mistakes, and what he said you did not question.

After Jerry's death

Psalm 91:11 says, "For He shall give his angels charge over you, to keep you in all your ways." I was standing at the kitchen sink of our apartment, just blankly thinking, talking to myself, and talking to my [late] husband, Jerry. "I just hate having to take out the garbage. This was something you did. I hate putting away the socks you leave strewn about when you walk in the door taking off your shoes, leaving them there, taking off your tie, leaving it on the couch, socks, then shirt, then pants, oh ... those got to the floor of the bedroom ..." I stopped. There was a noisy chatter coming from outside the window. "Dit dit dit dit dit dit dit." And it stopped. I listened. "Dit dit dit dit dit dit dit." Where was that coming from? I look out the window. Sitting about fifteen yards from me, bright and colorfully red, was a cardinal.

"The world doesn't stop for your grief."

Reverend Wick spoke at Art's funeral, giving a scriptural insight on the appropriateness of grief. He said that it is important for family, friends, and others to support those who have suffered loss, not just in the beginning when the death is fresh, but to continue for weeks, months, years. "Wait the weeks after the funeral and drop someone a line and let them know you are thinking of them." I had found this true with Jerry's death; however, I have also found that people surround you, and I have been very blessed to have such fabulous friends that outpour with love and support in times of tragedy. But eventually, everyone goes on about their business and no matter how your heart is broken, the world doesn't stop for your grief.

Where there is life, there is hope

The garden Art planted was huge. I often sat on the rock overlooking our field, listening to the quiet. The air was warm, the sun beating on my back. I could hear the sounds of birds, leaves rustling in the ever-present breeze of our hill. Listening, crying, and thinking, I felt lonely but comforted. I had a job to do ... complete the garden. It's amazing how big the garden was and how it flourished, not knowing all that had happened, not knowing its master was no longer there ... both weeds and plants, as the garden had not been tilled in weeks. The tomatoes of late August could be threatened by cold and as the days grew shorter, the snow loomed. The cordless phone rang. It was Colonel D., asking if he and

Bill Passalacqua could drop by.



Bill Passalacqua '88, today an assistant commandant for Norwich, proposed to Heidi (pictured) at the base of the Centennial Stairs. They live happily with her family on Winch Hill, Northfield. When not writing and presenting, Heidi, a registered nurse, focuses on pediatric and maternal child health.



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Questions? Contact the Alumni Office at (877) 485-2019 or alumni@norwich.edu.