

NORWICHRECORD

THE ALUMNI MAGAZINE OF NORWICH UNIVERSITY

FALL 2017



2016-2017 ANNUAL REPORT P. 23



FIRST SALUTES

A total of 116 graduates received their first salutes at the spring Commissioning ceremony, with 73 commissioning into the Army, 13 into the Navy, 10 into the Air Force, and 20 into the Marine Corps. In the summer, the number of Air Force commissions rose to 11.

MARK COLLIER

Contents

Features

- 12 THICKER THAN BLOOD
Two Alumni: One Unbreakable Bond
BY JANE DUNBAR
- 18 UNCOVERING THE NORWICH STORY
The Living Legacy of Gary Lord,
Dana Professor Emeritus of History
BY JACQUE E. DAY
- 23 2016–2017 ANNUAL REPORT
A Year in Review

Columns

- 2 SPINNING THE RECORD
3 THE PRESIDENT'S VIEW
4 YOUR LETTERS
47 NEWS FROM THE NUAA

Departments

- 6 NEWS FROM THE HILL
45 NU CONNECTIONS
54 IN MEMORIAM
56 IN THEIR OWN WORDS



ON THE COVER

The Sullivan Museum and History Center has acquired this 1827 life-size painting of a Norwich Cadet by Julian Parisen. See p. 9 for more details.

Cover image courtesy of the Sullivan Museum and History Center

Spinning The Record



What is legacy?

In thinking about the upcoming Year of Legacy, we put that question to ourselves. After all, “legacy” is a broad term. But when we looked at the essence of legacy, this simple definition presented itself. Legacy encompasses:

What we’ve inherited. What we’re living. What we’re leaving.

The word “legacy” dates back to the 14th century, defined as a “body of persons sent on a mission,” and takes its root from the Latin *legatus*, an ambassador or envoy. Beginning with Captain Alden Partridge and his idea for this institution,

we have through time advanced as a body of persons on a mission. And, for nearly 200 years, our alumni have served as ambassadors for change and forward motion.

We love to talk about the leaders Norwich has produced and the legacies they leave—our great military officers, influential figures in business and industry, thought-leaders, humanitarians, athletes, those who look for ways to improve our environment and preserve it for generations to come. We do our best to encourage and celebrate that cultivation of Norwich leaders who leave lasting legacies.

The most powerful legacy any of us can hope to leave is one that endures beyond our good names, and continues to grow, perpetuate, and resonate. Of such a legacy, one alumnus in particular comes to mind. Dana Professor Emeritus of History Gary Lord has called him arguably the most influential of all Norwich alumni. In a documentary about this man’s life, one even remarked that he has likely “single-handedly helped more people than almost anyone else on Earth,” and Aldous Huxley called him “the greatest social architect of the twentieth century.”

The man I’m speaking of is William Griffith Wilson, anonymously known as Bill W., founder of Alcoholics Anonymous.

Plagued by depression and discipline problems, Bill W. was a troubled young man when he attended Norwich University in the years leading up to WWI. Duane “Dewey” Martin ’67 wrote a wonderful piece about Bill W. for “200 Things About Norwich,” which appears on our bicentennial website. Some of you certainly remember the memorial held for Bill W. in White Chapel after his death in 1971. Using the matrix above, it is a simple task to define Bill W.’s legacy. What did he inherit? A crippling disease. What did he live? The hell of that disease, then later, in sobriety. What did he leave? A method, the 12-step program, that has saved countless lives and continues to hold up through time. How many have been rescued from the clutches of alcohol, drugs, tobacco, gambling, hoarding, through a 12-step program? Bill W. gave humanity the greatest gift: hope.

That is some legacy.

The beauty of hope is that it is limitless, free, and always close at hand. W. Somerset Maugham wrote, “When love and duty are one, then grace is in you.” Love and duty are infused in the Norwich DNA. So what can we do with the grace afforded us? Anything we want. For to use your gifts, and your grace, to give someone hope is the greatest legacy of all.

For the Record,

A handwritten signature in black ink, reading "Jacquie E. Day".

Jacquie E. Day
Acting Editor

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Publisher

David J. Whaley '76

Associate Vice President of Communications

Kathy Murphy

Editor-in-Chief

Diana L. Weggler

Acting Editor

Jacquie E. Day

Designer

Kate Alberghini

Photographer

Mark Collier

Contributors

Reed Curry
Derek Dunning
Valerie Mercer
Diane Sclaro
Heather Socha
Sari Tiersch
Tanya Tran

Correspondence

EDITOR, THE RECORD

158 Harmon Drive, Northfield VT 05663
802-485-3329 • record@norwich.edu

Address Changes, Class Notes, and Obituaries

Office of Alumni & Family Relations
877-631-2019 • alumni@norwich.edu

Other University Offices

Admissions: 802-485-2001
Athletic Communications: 802-485-2902
Bursar's Office: 802-485-2055
Cadet Uniform Store: 802-485-2506
Campus Bookstore: 802-485-2200
Career & Internship Center: 802-485-2125
Commandant: 802-485-2135
Dean of Students: 802-485-2640
Development Office: 802-485-2300
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Registrar or Transcripts: 802-485-2035
Sullivan Museum: 802-485-2448
Student Infirmary: 802-485-2552
University Archives: 802-485-2947

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The President's View

I love the excitement that a new school year brings—the hustle and bustle of preseason sports camps, the arrival of a new freshman class, and the anticipation of Homecoming and Parent and Family Weekend. These annual rituals, framed in crisp autumn mornings and brilliant foliage, make the beginning of the fall semester one of my favorite times of year.

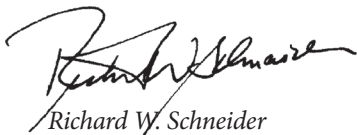
This fall promises to yield even more excitement than usual. All summer long, the northeast area of campus has been a hub of activity, with heavy equipment moving tons of earth to make way for the construction of Mack Hall and the renovation of Dewey, Webb, and Ainsworth. The centerpiece of a vast slate of improvements being funded by the *Forging the Future* Campaign, this \$48.5 million project will be ready in time for the conclusion of our bicentennial celebration at Homecoming two years from now.

At this year's Homecoming we officially kicked off the Year of Legacy, the fourth annual theme in our five-year bicentennial commemoration. As with our previous themes—Year of Service, Year of Transformation, and Year of Leadership—the Year of Legacy allows us to reflect on how Norwich has influenced each of our lives. As alumni, your character, your career, your friendships—and most of all, your memories—have been shaped by your Norwich experience. Yet as much as Norwich is part of you, you are part of Norwich. No matter if you graduated in 1934, like 106-year-old Mo Smith, or last May, like Naval Distinguished Graduate and Class of 2017 valedictorian Derek J. Lotito, you are an indelible part of Norwich's history. Yet by the same token, you are an enduring part of her future.

Because regardless of your academic major, or whether you chose the cadet or civilian lifestyle, or if you are a graduate of one of our many online programs, you hold this institution's reputation in your hands. As this nation's citizen-soldiers, it is your duty to perpetuate Alden Partridge's legacy of preparing leaders of honor and integrity, committed to a life of service. Every time you inform me of your new promotion, new job, new degree, or latest recognition, I feel proud that what you learned at Norwich is playing a role in inspiring you to try harder and reach further than you ever dreamed possible.

As I enter my 26th year as president of your university, I am grateful for all the positive things Norwich alumni are doing to give back to their communities, this country, and our world. If humankind is going to survive past the 21st century, it needs educated, innovative thought-leaders who can work together to develop lasting solutions to the many causes of human suffering, including war, poverty, and disease. Your Norwich degree and guiding values have given you a giant leg up on leaving this world a better place than you found it—whether at the local, national, or global level—so I challenge everyone reading this to ask themselves the question, “What do I want my legacy to be?”

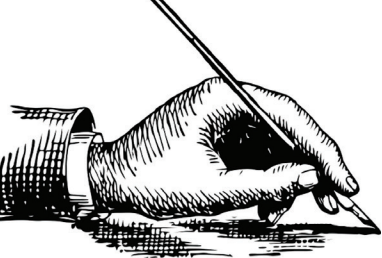
Norwich Forever!



Richard W. Schneider
RADM, USCGR (RET.)
PRESIDENT



“As this nation’s citizen-soldiers, it is your duty to perpetuate Alden Partridge’s legacy of preparing leaders of honor and integrity, committed to a life of service.”



Your Letters



Courtesy of Tom Atwood '53

TANKS

Here is a photo I took during school year 1949–50. The cadets from left to right are Ed Fitzpatrick '52, Gardner Marchant '50, Dick Van Ness '52, Tom Hoar '52, and Mase Saunders '51. This was the last year the Cadet Corps was organized as a squadron of seven troops. The horses were gone, replaced by M24 “Chaffee” light tanks, and the branch was now armored cavalry. The photo was taken following an exercise of the Honor Tank Platoon. Gardner Marchant was the last squadron commander and Dick Van Ness was to become the second regimental commander.

Norwich Forever!

Tom Atwood '53
BONITA SPRINGS, FLORIDA

KUDOS AND MORE TANKS

I would like to throw in a comment about Dave Whaley '76. As you all know, in the summer of 2016 he made that incredible cross-country bike trip and made most of the journey alone. Dave being a Norwich grad accomplished quite an incredible feat with that ride. Doing my duty for the

Army on my last assignment, I was all over that part of the West, but in a rental car, not like Dave alone on a bike. And even for me there were long stretches of boring nothing. Well done.

By the way, I wrote an email to Ron Lotz '60 whose article you included in the section about the lasting impact of ROTC instructors. I asked him how they managed to throw the tracks of all five tanks—he said snow and ice were big contributing factors.

They used to do their driving in what they called the “Bullpen,” a rough-terrain area even for tanks. At that time, Norwich had a platoon of tanks (five 50-ton M48s that replaced the five M47s they had when we first got there) that they kept in a tank shed not far from the old hockey arena. Whenever they wanted to get the tanks to the “Bullpen” they would have to travel toward Route 12, past where I think the Sullivan Museum is now and then onto Route 12 south for a short distance before they made a right turn back onto Norwich property. Because the tanks were so big and wide, once in a while an unsuspecting motorist would suddenly come face to face with one of those iron monsters. I am not sure if there might have been one or two near-accidents. I believe after receiving some complaints Norwich had to change the tank route.

Someday, if you are looking for an article to fill a space in your *Record*, perhaps a feature can be done: “When Norwich Had Tanks.” The person that might be the most help to you would be Ron Lotz '60, since he was a member of the Honor Tank Platoon and he travels up to Norwich quite frequently. Another man who would have been a great voice for a tank feature was the late William Stockman III '60, who died some years ago. His father, William Stockman II, was in horse

cavalry at Norwich with the class of 1934, the same class as Mo Smith and the late Dick Schultz '60's father.

Take care and my very best to your staff for all those wonderful written works you folks create for us to read about our beloved Norwich.

Victor L. Kim '60
POCASSET, MASSACHUSETTS

Editor's note: Would you like to see a feature on “When Norwich Had Tanks”? Contact us at record@norwich.edu.

PRESIDENT SCHNEIDER: OPEN-DOOR POLICY

I just finished reading the summer edition of the *Record* and was particularly interested in “The Man Behind the Presidency,” as it allowed me to reflect on my interactions with President Schneider.

While I was on the Hill, Norwich was just beginning to transform as part of the 2019 initiative. Harmon Hall was closed and under construction while we dined in the basement of what is now Bartoletto Hall. In addition, plans were underway for many other campus transformations. Needless to say, President Schneider was an extremely busy leader. I provide that as background to give a frame of reference for my first interaction with him.

In the spring of 2007, I had signed up to participate in a Relay for Life event in the Attleboro, Mass., area. As I surpassed my initial goal of raising \$100, I decided that I would make the effort to reach \$1,000. I decided, merely on a whim, to contact President Schneider to see if he would be willing to assist. Given everything occurring on campus, I wasn't expecting

Continued on page 44.

The Legacy of Norwich is in Your Hands



Rickie Miller sent his daughters Kaylie '14 and Madison '19 to Norwich. Here, Madison receives her legacy pin during the Legacy Pinning Ceremony on Parent and Family Weekend to honor students with family members who have attended NU.

Whether you were the first in your family to attend Norwich, or you are part of a multi-generational legacy, you are part of the Norwich family. You play an important role in carrying on our school's special heritage, supporting the values and transformative education that prepare today's students to become tomorrow's leaders. All gifts, from the smallest to the largest, help make Norwich's legacy of leadership, integrity, and service possible.

Norwich's legacy is in your hands...

alumni.norwich.edu/givenow

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NEWS From the Hill



Running the Dog ★ PRESIDENT SCHNEIDER'S 26TH DOG RIVER RUN

IT IS EARLY SUNDAY MORNING on the final day of Rook Week. The rooks drop and crawl through the worm pits—ditches filled with murky water—then enter the Dog River, where they do pushups. Each rook picks up a rock and begins the “run” down the river. It’s less run and more slog, but they try. As the culminating event of Rook Week, the Dog River Run marks a rite of passage.

Running the Dog at the end of Rook Week is a fairly recent incarnation, at least when compared with the age of the university. We’re still not quite sure when it officially started. Now, faculty and staff run the Dog after the rooks, and each June during residency conference, the new class of the College of Graduate and Continuing Studies takes up the tradition. President Richard Schneider has run the Dog every year since the beginning of his presidency. Exuberant, he said, “It was my 26th and I loved every minute of it. A beautiful day for a run.”

Did you participate in the first Dog River Run? Do you still have your rock? Email record@norwich.edu.

In August, President Richard Schneider (center) ran his 26th Dog River Run. At his left are Norwich senior vice president for student affairs, Frank Vanecek, and the new commandant of cadets, Retired Army Lieutenant Colonel Michael S. Titus, who also participated.



Sullivan Museum Presents “Explorers of Norwich”

On August 31, Norwich University's Sullivan Museum and History Center opened “Explorers of Norwich,” an exhibition highlighting Norwich alumni whose lives shaped and changed our nation during the mid-19th and early-20th centuries. During their day, Hiram Paulding, George M. and George P. Colvocoresses, George M. Totten, General Grenville Dodge, William Brenton Boggs, Truman Seymour, and many other Norwich alumni traversed the nation, the continents, and the world in search of new lands, new opportunities, and new discoveries. On view are items reflecting the stories of the U.S. Exploring Expedition (also known as the Wilkes Expedition), and many more excursions. The exhibition is sponsored in part by the TAWANI Foundation, TAWANI Enterprises' philanthropic organization, and several major museums in the Northeast. It remains open through June 28, 2018.

Oarsmen Near a Cliff, William Brenton Boggs, Class of 1828.

NU Newsmakers

WALTER SMITH '57 has made news in another *Record*, the *Caledonian Record* of Vermont's Northeast Kingdom. In April, he delivered the final lecture of the Osher Lifelong Learning spring semester, presenting on the “cultural requirements and peculiarities—light, temperature, humidity and air movement” of orchids. We are sure he had a good crowd.

Norwich English instructor, **GLENNIE F. SEWELL**, appeared on the WNUB program “Norwich Odyssey” to discuss his work as a paranormal investigator and what it means to be “sensitive” to the spirit world.

In an article released on Memorial Day 2017, the *Darien Times* recounted the career of **AIR FORCE MAJOR CHRIS COLLINS '97** as having reached the “height of his dreams.” Prior to his May retirement after 20 years of service, he logged more than 4,500 flight hours and 350 carrier-arrested landings. The *Times* wrote “His decorations include two Meritorious Service Medals, three Strike Flight Air Medals, two Navy and three Marine Corps Commendation Medals with Combat Distinguishing Device, a Navy and Marine Corps Achievement Medal, and various personal and unit awards.”



Pictured at his retirement ceremony are Air Force Major Chris Collins '97, his wife, Tracey, and their daughter, Addison.

CGCS Graduates Nearly 600

Norwich University's College of Graduate and Continuing Studies graduated more than 580 students this past June. These newest Norwich alumni represent eleven online master's programs and three online bachelor's degree completion programs.

The ceremony concluded a weeklong annual residency conference filled with intensive academic work, including capstone presentations, interdisciplinary sessions, and experiential-learning activities. The students gathered from across the country and around the globe under the theme of “Leading Today, Inspiring Tomorrow.”

Nazanin Afshin-Jam M'11, an award-winning international human rights activist and Master of Arts in Diplomacy graduate, delivered the commencement address.

Prior to graduation, more than 300 students were recognized and inducted into eight professional honor societies. Other ceremonies recognized students receiving their master's hoods as well as graduates donning their Norwich University class rings for the first time.



Writers Series Caps Off Fifth Season

This past spring, the NU Writers Series wrapped up its fifth season with readings by an environmental poet and a best-selling sci-fi writer.

The March reader was Karen Fowler, the author of six novels and three short-story collections. Her book *The Jane Austen Book Club* was on the *New York Times* best-seller list for thirteen weeks straight and was listed as a *New York Times* notable book.

In April, environmental writer Todd Davis made the trip from his home in rural central Pennsylvania to share selections from his five full-length poetry collections. He read from *In the Kingdom of the Ditch*, which according to the *Los Angeles Review* holds “quiet wisdom, not unlike the solemnity and silence of personal prayer.”



Civil and Environmental Engineering Professor Tara Kulkarni (pictured), founding director of Norwich University's new Center for Global Resilience and Security, introduces April's featured Writers Series guest, Todd Davis.



Heinsohn (pictured, center, in 2016 in Taiwan) is a sergeant first class, rook platoon sergeant, who will hold the rank of captain at ROCMA.

Scholarship Sends Student to Taiwan

David Heinsohn '18, of Alexandria, Va., has been awarded a Boren Scholarship to study in Taiwan during the 2017–18 academic year. A member of the Corps of Cadets, Heinsohn is currently pursuing a double degree in International Studies and Mandarin Chinese. He will study Mandarin at the Republic of China Military Academy (ROCMA) in Kaohsiung City, where all of his classes will be taught in Mandarin during the fall 2017 semester. He studied in mainland China the two previous summers and returned this past May under Project GO, an initiative of the Defense Language and National Security Education Office.

Heinsohn is Norwich University's second Boren Scholarship recipient in recent years. Bryce Barros '12 received the honor in 2011.



P. W. Singer.

FUTURIST P. W. SINGER GIVES SUMMER TODD LECTURE

★ Best-selling author and futurist P. W. Singer delivered the summer Todd Lecture on the topic of "NextTech: The Future of Technology, Security, and Threats," at Plumley Armory on June 21.

Singer is a strategist and senior fellow at the New America Foundation, the author of multiple books, and a contributing editor at *Popular Science* magazine. He has been named by the Smithsonian Institution–National Portrait Gallery as one of the 100 "leading innovators in the nation," one of the 100 most influential people in defense issues by *Defense News*, and as one among 100 top global thinkers by *Foreign Policy* magazine. Described in the *Wall Street Journal* as "the premier futurist in the national security environment," Singer is considered one of the world's leading experts on changes in 21st-century warfare. Watch the lecture at tts.norwich.edu.

SUMMER DESIGN ACADEMY FOR HIGH SCHOOL STUDENTS

★ Norwich University's School of Architecture + Art held a Summer Design Academy in July for rising high school juniors and seniors. During the weeklong program, students grappled with design thinking and explored the communication of their ideas through various media and hands-on projects. Local designer and Norwich alumnus Joshua Chafe '07 & M'08, of TruexCullins in Burlington, Vt., joined School of Architecture + Art faculty to provide design guidance and critiques as students learned to design and build full-scale structures and spaces.

INSTITUTE LAUNCHES LEADERSHIP CHALLENGE I

★ In May, the Norwich University Leadership & Change Institute (NU LCI) launched Leadership Challenge I, a six-week professional development course designed to help individuals hone their skills and reach their career goals. The course includes a virtual Leadership Summit. In addition to Challenge I, the LCI also offers an Organizational Leadership Challenge I for employee groups who want to enhance their leadership abilities while working on their own organization's challenges, and an Organizational Subscription Service with six offerings currently available and more under development.

To learn more about the LCI, visit online.norwich.edu/lci.

COMMENCEMENT AND COMMISSIONING SPEAKERS

★ Norwich University celebrated Commencement and Commissioning with ceremonies Saturday and Sunday, May 13–14, in Shapiro Field House. On Saturday, General David G. Perkins, Commanding General of the U.S. Training and Doctrine Command, delivered the university's 2017 Commencement address to 371 students matriculating from 32 undergraduate programs and one master's program. Air Force Major General Thomas A. Bussiere '85 returned to the Norwich campus to speak to ROTC commissioning officers on Sunday. Bussiere currently serves as the Commander, Eighth Air Force (Air Forces Strategic), Barksdale Air Force Base, Louisiana, and Joint Functional Component Commander for Global Strike, U.S. Strategic Command, Offutt AFB, Nebraska.



In his commissioning address, Air Force Major General Thomas A. Bussiere touched on the global impact of great leaders and their roots in everyday actions.

CGRS HOLDS RESILIENCE SUMMIT

★ In April, just a month after its official unveiling, Norwich University's Center for Global Resilience and Security (CGRS) hosted its first summit, "Think Global, Act Local." Co-sponsored by Community Resilience Organizations, the event's offerings included inspiring presentations by local action teams, resource providers, and academic researchers on ecological solutions, water and energy resilience, cybersecurity, housing, climate, food systems, and hazard mitigation.

62 ON GNAC ALL-ACADEMIC TEAM

★ In June, Norwich University placed 62 student-athletes on the 2016–17 Great Northeast Athletic Conference (GNAC) All-Academic team. The placement was the second-highest for Norwich in the last five years, coming just one short of 2016 at 63. The men's lacrosse team accounted for the most Norwich All-Academic team members with 13 student-athletes earning the distinction. A total of 893 student-athletes were named to the 2016–17 All-Academic Team, as announced by the GNAC commissioner. To be named to the team, a student-athlete must have a 3.25 cumulative GPA and be at least a sophomore.

THE MYSTERIOUS CADET: ABOUT THE COVER PORTRAIT

✦ In 1827, artist Julian Parisen completed a pair of life-size paintings: one of a Norwich cadet, and one of a girl who could be his sister, or his wife. Their arrival at Norwich was years in the making and the result of a diligent team effort to bring them home.

The mysterious identity of the cadet portrait led the staff of the Sullivan Museum and History Center to Middletown, Conn., Providence, R.I., Yale, and Harvard, to identify the young man who attended Captain Partridge's American Literary, Scientific, and Military Academy in Middletown between 1825 and 1828. More than 350 cadets were enrolled during the period these paintings were done, when Partridge was trying to relocate the academy to Connecticut. Who is this cadet? The mystery persists.

The Sullivan Museum and History Center has acquired these two paintings to commemorate the university's 2019 bicentennial. Homecoming 2017 marked their unveiling.



A NEW COMMANDANT ON THE HILL

✦ Retired Army Lieutenant Colonel Michael S. Titus of Barre, Vt., is Norwich University's new commandant of cadets.

Colonel Titus has commanded at the battalion level and led soldiers through three combat deployments. He served as an assistant professor and course director at the U.S. Military Academy at West Point, and earned graduate degrees at the School of Advanced Military Studies in Fort Leavenworth, Kansas, and the University of Kentucky. He most recently served as a strategic logistics adviser on the Joint Staff.

He formally assumed responsibility for the Office of the Commandant and the Corps of Cadets on August 8.

STUDENTS TOUR PRITZKER MILITARY MUSEUM & LIBRARY

✦ Class of 2018 students Peter Kase and Nicole Wenthe traveled with Colby Symposium executive director, Professor Travis Morris, to Chicago on June 15 to tour the Pritzker Military Museum & Library and to attend the taping of an episode of "Pritzker Military Presents" featuring 2017 Colby Award-winner David Barron. While in the Windy City, they met with Keith Gelinas '84 and Dom Ruggerio '61 to connect over shared Norwich experiences and learn about life in Chicago. You can read Nicole Wenthe's article about the trip in the Friends of the Colby's summer newsletter at colby.norwich.edu.

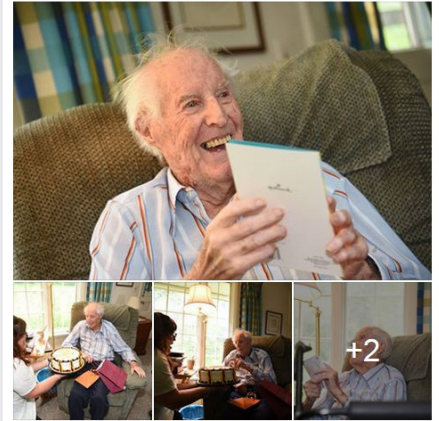


Pictured (l-r): Keith Gelinas '84, Peter Kase '18, Nicole Wenthe '18, Colby Symposium executive director, Professor Travis Morris, and Dom Ruggerio '61 at the Pritzker Military Museum & Library in Chicago.

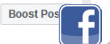
MOVING? Don't leave the Record behind!
Contact us at alumni@norwich.edu
or (877) 631-2019 to update your info.

Norwich University added 5 new photos.
Published by Tanya Tran [?] · July 27 at 6:30pm

Yesterday members of the Norwich family visited alumnus Mo Smith '34 at his home in Northfield to celebrate his 106th birthday with him. Happy Birthday, Mo!
#NorwichFamily #NorwichForever



17,119 people reached



Norwich University @norwichnews · Aug 21
@NorthfieldVT community checking out #eclipse2017 on campus



1 5 10



Norwich University @norwichnews · Aug 20
Cadre oath: I will lead by example #norwicharrival



14 48



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Faculty Profile

ALLEN GAGNON

A Legacy of Love

By Audrey Seaman '13

THE START OF COLLEGE CAN BE OVERWHELMING. But imagine that your first days at the university are also your very first days in the U.S., and it is January in Vermont, and you're from Nigeria, where temperatures soar above 80 degrees that time of year. Nobody tells you to prepare for the first time your nostrils freeze together when you inhale outdoors—it just happens.

This was the reality for Kenekchukwu “Kene” Onwe '21 when he arrived at Norwich University this past January to begin his architecture studies. During his first days in Vermont, he wanted to call home to let his family know he was safe and well. Unfortunately, Kene didn't have a working phone, so he paid a visit to the university Help Desk.

There, he met Allen Gagnon, a senior user support specialist with Norwich's Information Technology Department who offered him the use of the office phone. During that encounter, Allen began to see that all wasn't well in the student's life. “I just got this feeling that something wasn't right,” he explains.

So he made a point of reconnecting with Kene, and learned that the 19-year-old was facing serious financial challenges. His sponsor had backed out at the last minute—a sponsor is a third party who agrees to help with tuition, room, and board. He desperately wanted to work, but a delay in processing his Social Security card also delayed his ability to get a job. On top of that, his F1 visa restricted how much and where he could work. Kene's situation was critical and acute. Without help, he would have to return to Nigeria.

“He didn't like accepting help from me, but I told him he had to,” Allen says.

After exhausting all sources of financial assistance available to international students, Allen acted on advice he received from Norwich senior vice president for student affairs, Frank



Vanecek, and started looking at the adoption laws in Vermont. He learned that he could adopt an adult, even though Kene's family is alive and well in Nigeria. In March, Allen, a bachelor, became a first-time parent. Kene moved into Allen's Williamstown home. He is now eligible for U.S. financial assistance as well as Allen's employee tuition scholarship.

Allen expressed genuine surprise at the suggestion that he has channeled the spirit of Norwich University founder, Captain Alden Partridge. As a single man, Partridge adopted George Musalas Colvocoresses, a boy who had escaped Greece after the massacre of his family. George grew up to become a lifetime Naval officer, serving on the Wilkes



"I hope I get the chance to tell others his story, about a man who helped me and how we should carry on helping people."

– Emmanuel Adu '21

"I've been thinking about how I can reciprocate the love Allen is showing me, not only to people around me in America, but to people around me in Nigeria."

– Kenechukwu "Kene" Onwe '21

"I've fallen down several times in my life, but there has always been someone there to help me along the way. I just felt it was my time to give back."

– Allen Gagnon

A Family at Home: Norwich staff member Allen Gagnon (right) with adopted son, Kenechukwu "Kene" Onwe '21 (left) and Emmanuel Adu '21, who also lives in Gagnon's Williamstown, Vt., home.

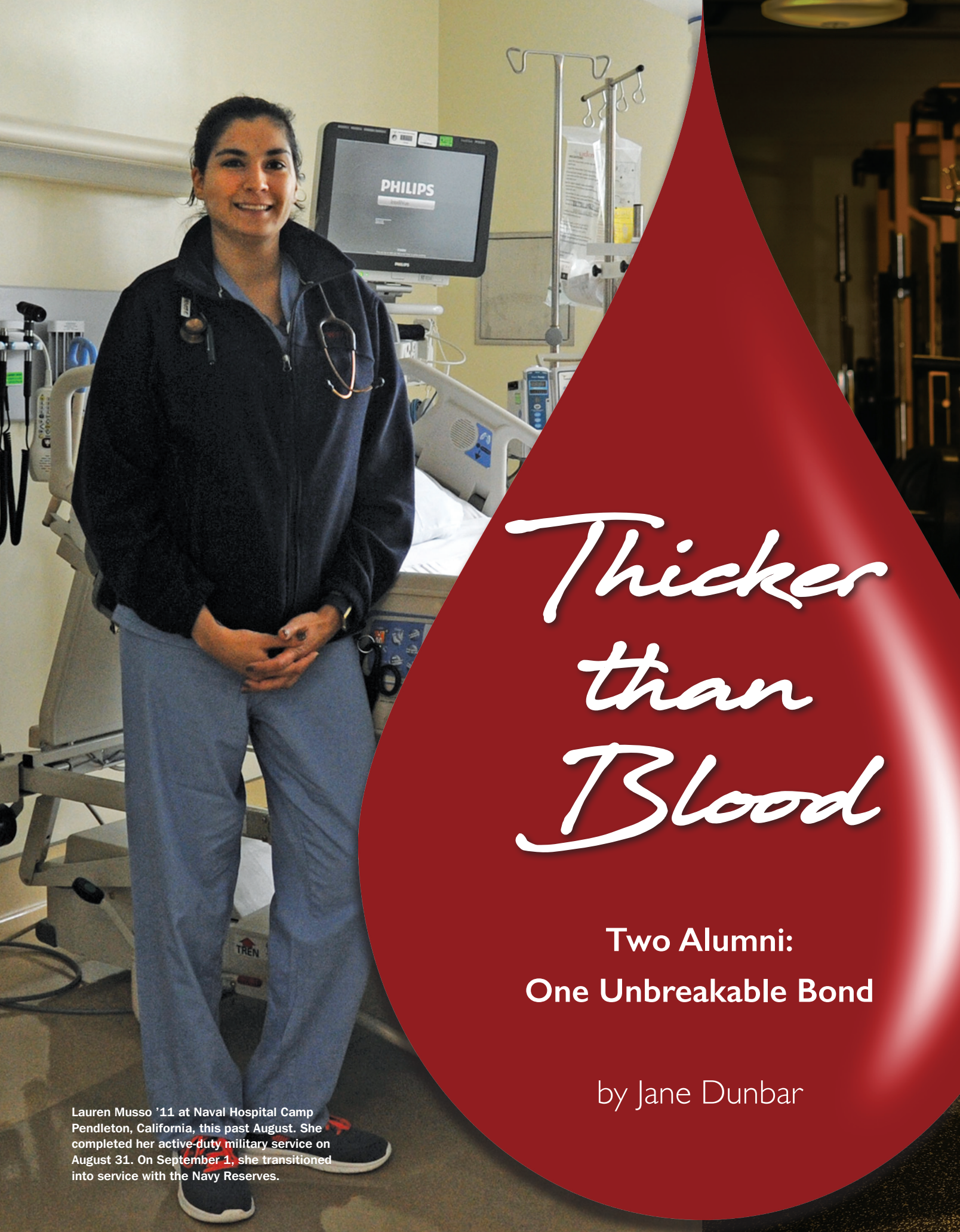
Expedition and as commander of the *Saratoga* during the Civil War. The low-key Allen shies away from the comparison, but Kene, who also goes by Samuel, wants the world to know about his adoptive father's generosity, saying, "He just kept telling me, 'You owe me nothing. All I want you to do is someday help someone else.'"

After knowing each other for just a few months, Allen and Kene became a family. And in May, the family expanded to three when Allen welcomed Kene's friend, civil engineering major Emmanuel Adu '21 from Ghana, into his home. Without the stress of housing costs, Emmanuel is now able to focus on his tuition. "Every single day, Allen's helping

hands motivate me to keep fighting," Emmanuel says.

Over the summer, Kene and Emmanuel worked six days a week for Benoit Electric on the Norwich construction projects; both have been asked back next summer. During the school year, they will work for Sodexo, Norwich's food-service provider. While Allen's help hasn't answered all of the financial challenges, he has put their goals within reach, and he remains determined to do everything he can to get his newfound family across the finish line with their education. Most important, he has given them hope.

"We must keep on trying," Allen says in true Norwich spirit. "We must never give up."



Thicker than Blood

Two Alumni:
One Unbreakable Bond

by Jane Dunbar

Lauren Musso '11 at Naval Hospital Camp Pendleton, California, this past August. She completed her active-duty military service on August 31. On September 1, she transitioned into service with the Navy Reserves.



Today, Bryan Stegehuis '09 enjoys a full, healthy life at his home in Windsor, New York.

Left: Naval Hospital Camp Pendleton Center; Chuck Haupt Photography; Right: Courtesy of Lauren Musso '11

"You could get the surprise of your life"

— From "Live Your Life," by T. I., 2008

IT HAD BEEN a glorious day on the Hill, and cadet spirit—set aflame in the maroons and golds of a trademark Vermont autumn—burned brightly. Later the same evening, as close to 1,000 students packed into Plumley Armory for the annual Regimental Ball, that same spirit crackled through the crisp twilight air like fallen leaves under the heels of their high-gloss oxfords.

It was October 18, 2008: a watershed moment for Norwich seniors as they symbolically passed through the receiving line, under the arc of swords, and into the next phase of their lives. But neither Bryan Stegehuis '09, nor Lauren Musso '11, were thinking much about the future as the deejay cranked the volume on the evening's first song. Instead, they fully intended to embrace the present: storming the dance floor to the opening lines of T. I.'s "Live Your Life."

And so they danced—two friends whose paths would soon diverge: his, to Goodfellow Air Force Base in Texas, where he would train as an intelligence officer and go on to serve as the Mission Intelligence Coordinator for the Remote Piloted Aircraft team; hers, back to the classroom, where she would complete her nursing degree before commissioning into the Navy in June 2011.

Having met two years prior at the intersection of their social circles, the pair hoped they would keep in touch once Stegehuis graduated. What they couldn't have known on the dance floor that night was that the fiber of their friendship had already been woven into a tapestry that would later be measured by the Fates.

NU's Regimental Ball on October 18, 2008.



A Devastating Diagnosis

Montgomery, Alabama, in June is nature's version of cowboy coffee: wisteria blooms, dark roasted and ground with organic rot, drip-brewed into a viscous concoction of dank and sopping air. And there were bugs. Lots and lots of bugs.

Still, Stegehuis—who was temporarily stationed at Maxwell Air Force Base for aerospace training in 2010—could not, for the life of him, understand why he was so itchy. “The sensation is almost indescribable,” he says, grimacing at the memory of the angry red bumps that had erupted up and down his limbs. “At times, I thought I’d scratch right through my skin.”

When on-base medical staff pegged chiggers as the likely culprit, Stegehuis was relieved. With some hydrocortisone cream and a little perseverance, he figured he could outlast the persistent little parasites: at the end of the month, he would complete his course and return to Creech Air Force Base in Nevada, where he’d recently been assigned to the 432nd Operations Support Squadron as a security manager.

Then he started vomiting, profusely.

“I was feeling so sick,” says Stegehuis, “but the doctors had no explanation. So I just kind of dealt with it, hoping everything would resolve once I got out of Montgomery.”

Except it didn’t.

Back at Creech, by then noticeably jaundiced and fatigued, Stegehuis consulted Dr. Philippa Augustin, his active-duty primary care physician out of Mike O’Callaghan Military Medical Center at Nellis Air Force Base. Under the care of a specialist, gastroenterologist Dr. Jonathan Ricker, he commenced a months-long game of diagnostic whack-a-mole: just when it seemed Dr. Ricker had identified and knocked back the cause of Stegehuis’ symptoms, they reappeared with a vengeance. “At first, we thought it was gallstones,” Stegehuis says, “so I had a few procedures to clear those out. When that didn’t work, I had my gallbladder

Throughout their transplant preparations and recovery, Stegehuis and Musso enjoyed moral support from many of their Norwich friends. Visiting them near Lahey Clinic shortly before the surgery (l-r): Owen Humphreys ’09, Stegehuis, Musso, and Mike Cleary ’09.

removed. And when that didn’t work...well, it was frustrating. I just wanted to feel better.”

Finally, on January 3, 2011, Dr. Ricker presented a definitive diagnosis: primary sclerosing cholangitis (PSC), a rare and chronic liver disease that gradually destroys the bile ducts and leads to cirrhosis.

“There is no cure for PSC,” the doctors gently explained to Stegehuis. “Your only hope is a liver transplant.”

“I was stunned,” Stegehuis says. “I never once thought I could have had anything worse than the common flu.”

By that October, his dream of piloting the MQ-1B Predator or MQ-9 Reaper reconnaissance drones unrealized, Stegehuis was medically retired from the Air Force.

Others Before Self

Meanwhile, assigned to her first billet at Navy Medical Center San Diego (NMCSD), Musso had quickly become immersed in a career of service for which she had seemed destined all along: tending to soldiers on the Wounded Warriors floor as a Navy nurse.

Growing up in Queens, New York, the eldest of two children born to Francisco and Jaqueline “Jackie” Musso, Lauren “was always the kid who would give up her coat, or her lunch, if someone needed it,” Jackie says. “She’s wired for compassion.” That compassion intensified one clear September morning in 2001, when a young and impressionable Musso witnessed, up close, the suffering and loss as the Twin Towers fell—and the bravery and grace of the first responders. “That event lit the fire inside me to join the military.”

It also fueled her desire to heal. In high school, as the city tended its own post-9/11 wounds, Musso worked as an emergency medical technician. When her boss—a Norwich graduate—mentioned the Navy Nurse Candidate Program and inquired whether Musso had considered it, something clicked. “The suggestion perfectly addressed my two desires for the future,” she recalls. Later, visiting Norwich with her father, she found herself hooked. “I spent a weekend captivated by the Corps of Cadets, and experienced how welcoming the students were. Despite the fact that it was snowing in April—that never happens in New York—I immediately felt I belonged.”

Her decision to enroll, and the lesson she first learned as a Rook to “always do the right thing, even when no one is looking,” foreshadowed what would happen a decade later. Without the first, she never would have met Stegehuis. Informed by the second, she made a decision that would save his life.



"Suck It Up and Drive On"

Settled back home in Windsor, New York, after his medical discharge, Stegehuis sought constructive ways to occupy his time. Qualifying for a liver transplant depended on his MELD (Model for End-Stage Liver Disease) score and, despite how poorly he was feeling, his score was too low. "My care team at Syracuse VA Medical Center had sent me for a workup to see if I might be a candidate," Stegehuis explains. "But my MELD was a twelve on a scale of zero to forty, with forty being total liver failure. In that range, there's a real possibility that transplantation would actually decrease my quality of life. My only choice was to wait things out."

A CrossFit devotee and accomplished power lifter while in Nevada, Stegehuis believed that keeping in shape would extend his prognosis—so he resumed working out at his high school gym. He also volunteered as a strength and conditioning coach for the football and track teams, saying that the activities "gave me a sense of purpose, something to focus on beside my health situation."

In the following years, with his MELD score hovering around twelve, Stegehuis quietly battled the symptoms and complications of his disease: persistent itching, profound fatigue, nausea, bile duct stones, inflammations, and blockages that required more than a dozen invasive procedures to clear out. Save for his immediate family and closest friends, few—not even Musso—knew anything was wrong. While she and Stegehuis had maintained Facebook contact, time and distance prevented anything deeper than what Musso describes as "an acquaintanceship."

"We had this pattern of falling in and out of each other's lives through social media," she recalls. "We'd congratulate each other on good news, comment on a photo here and there, but that was about the extent of it."

In July 2013, when Musso deployed from NMCS D to Kandahar, Afghanistan, as part of Operation Enduring Freedom, Stegehuis took note. There, she spent nine months as an Intermediate Care Ward (ICW) nurse at the NATO Role 3 Multinational Medical Unit (MMU)—the primary trauma receiving and referral center for all combat casualties in the southern part of the country. It was stressful and exhausting work. During that time, as Stegehuis endeavored to boost Musso's morale with positive messages and the occasional care package, their friendship enjoyed a brief renaissance.

Not once did he mention his illness.

"As a junior, I was a cadre for incoming rooks," he explains, "and I had to set an example: in the face of adversity, you suck it up and drive on. Self-pity doesn't change your circumstances, and often makes them worse."

When Musso returned to NMCS D in March 2014, she remained unaware of her friend's dire health. Soon thereafter, engrossed in the routines of work and daily life, she fell back out of touch with Stegehuis.

Two years later, that would change.

A Close Call

Have I fallen into a well? Darkness surrounded him and fear choked away his breath.

But Bryan Stegehuis wasn't at the bottom of a well. He was in the intensive care unit at SUNY Upstate University Hospital in Syracuse. It was July 2016.

Just a few days earlier, as a direct consequence of his silently progressing PSC, he had suffered a life-threatening internal bleed: his liver had become so inflamed, and his portal veins so compressed, that he had developed esophageal varices (enlarged veins) that ultimately ruptured. After six blood transfusions and an emergency TIPS (transjugular intrahepatic portosystemic stent) procedure, he awoke on a ventilator.

"That was my closest call," Stegehuis says. It was also, he hoped, a qualifying event to be listed on the National Donor Registry. Although Stegehuis' MELD score remained unusually low—at fifteen following his hemorrhage—doctors urged him to begin the medical workup for transplantation. "They knew how long the wait could be, and wanted me to be ready," Stegehuis explains.

According to the American Liver Foundation, as of 2015, more than 17,000 pediatric and adult liver patients were listed on the registry. The shortage means that as many as 1,500 candidates die each year awaiting transplants. Managed by the United Network for Organ Sharing (UNOS), a national nonprofit that matches deceased organ donors with transplant candidates, the registry prioritizes potential liver recipients by medical urgency, among other factors.

Conversely, living donor liver transplantation (LDLT) effectively circumvents the National Donor Registry, its priorities, and wait times. In this procedure, surgeons extract a healthy donor's right lobe (about 40 to 60 percent of the liver) and transplant it into the recipient, completely removing the diseased liver. In both patients, the liver fully regenerates, typically returning to normal size and function within six weeks.

The first LDLT was performed on November 27, 1989 at the University of Chicago; now, each year, hundreds of patients undergo LDLT at one of 73 specialized centers across the country. The prognosis is excellent: according to statistics released by

Columbia University Medical Center; the three-year survival rate for adult recipients approaches 97 percent.

Stegehuis' doctors, aware that the country's largest LDLT program was just over 300 miles away at the Lahey Clinic in Burlington, Mass., advocated for the procedure. "But I'm not good at asking for help," he says. "I never once approached anyone about donating."

As it turns out, he didn't need to.

"All About Stegehuis"

A few days after Stegehuis' hemorrhage, Lauren Musso spotted a photo posted on Facebook: her friend, tubes and wires snaking out from all directions, laid up in what appeared to be the ICU. Concerned, she fired off a message. "Pardon my asking, but is everything okay?" Stegehuis reluctantly confessed to his PSC. Shocked by his prognosis, Musso processed the news for a few weeks. Then she shot him another question: "What's your blood type?"

He chuckles at the recollection. "I honestly thought it was because she was a nurse and just had an interest in that kind of thing."

Musso had an interest, all right: she intended to become a living donor for Stegehuis. "I wouldn't say I felt 'called,'" she explains. "But I'd always known that if someone were in need, and I had an opportunity to donate, I would step up."

Nurse practitioner Alicia Parrott, who would become Musso's transplant coordinator at Lahey, leverages some perspective. "There is a real risk for liver donors—a one in 200 chance that they will die during, or after, the surgery. When I realized Lauren intended to donate for a friend, not a relative, I went home to my husband and said, 'I'm sorry; the only person I'm ever giving my liver to is one of our kids!'"

"Lauren is a rare breed of selfless," Parrott continues. "Throughout this entire process, everything has been about Bryan. It's never been about her."

Unfazed by the risks, Musso quietly forged ahead with her initial compatibility testing. "I knew the chances of Bryan and me being a match were fairly slim," she says. "I didn't want to give him false hope."

Bound by Fate

As it turns out, in almost every critical measure of compatibility, Musso was a perfect match. She shares Stegehuis' blood type, A-positive. Her liver proved to be the appropriate size, which is uncommon: because liver size correlates with a person's height and weight, female donors typically do not match well with male recipients. And later, during a more comprehensive evaluation, Musso's doctors discovered an exceptionally rare anomaly. Instead of two portal veins (the vessels that carry blood to the liver), Musso had three—and two of them led to her right lobe. This, explains Parrott, meant that surgeons would not have to split Musso's sole portal vein and then reconstruct it for Stegehuis. "That third vein was perfectly positioned; it was unreal."

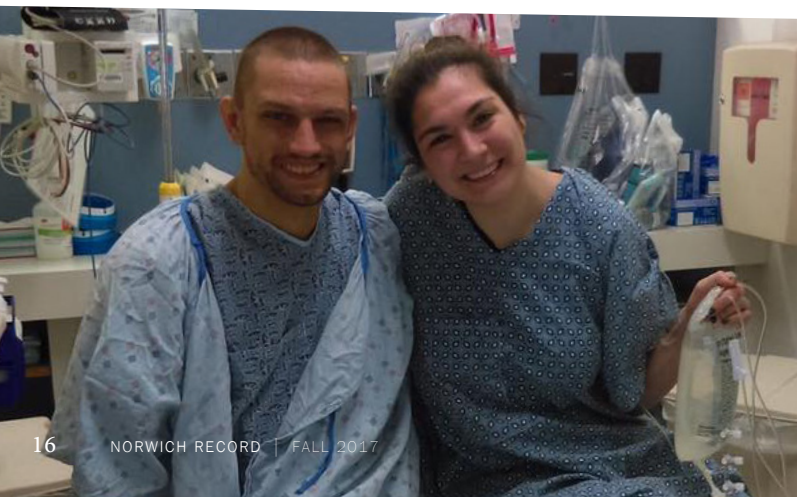
Musso's gift to Stegehuis, it seemed, had been written in the stars.

The Surprise of His Life

Two weeks after her evaluation, Musso told her friend she intended to donate part of her liver for him. "I was blown away," he recalls in a voice thick with emotion. "It was the surprise of my life."

"It took a while for me to convince him I wasn't joking," Musso reflects.

Surgery pre-op, January 30, 2017.



Stegehuis and Musso wander the halls, post-surgery. "I have a tube in my nose because I couldn't eat anything," Bryan reflects.



A Perpetual Gift

The next four months crawled by at a snail's pace. As Musso completed a battery of physical and psychological tests, and submitted reams of paperwork to secure official Navy approval for her medical leave, she worried constantly about her friend. "Bryan was home and relatively stable, but as a nurse, I knew we were on borrowed time," she says.

So, she verbally paced out her anxiety, phoning her Lahey and Navy contacts every day, over and over. She called Parrott: *Has the transplant team convened? Can we schedule the surgery?* She called the Department of Defense Bureau of Medicine, responsible for approving her medical leave: *Where is my paperwork? Is it signed? When will it be signed?* She called Stegehuis: *Hang in there; things are moving along!*

"I knew it was possible Bryan might not make it," she says. "I was trying so hard to get everything done, and felt that if I pushed hard enough, I could expedite the process."

At one point, Musso even declared to her commander: "If Bryan needs me, and I don't yet have approved leave, I'm still going. You can charge me with something later, but think of the bad press that would attract!" Soon thereafter, the Navy's surgeon general offered his signed blessing.

Then, on November 17, 2016, Musso received official approval from Lahey. "And then we waited. And waited. And waited some more. First, it was the holidays. Then it was a doctor's vacation. And in the middle of it all, Bryan suffered another serious bleed and they had to push the surgery back another week. It felt as though he and I had run a marathon, only to collapse ten feet before the finish line."

But they clawed their way across it. Finally, on January 30, 2017—almost six years to the day that Stegehuis received his diagnosis—nurses rolled both friends into the surgical suite, and forever into each other's futures.

Musso (second from left) with her transplant surgical team. To her right is Alicia Parrott, the nurse practitioner who served as Musso's transplant coordinator. To her left are her transplant surgeons, Dr. Mohamed E. Akoad and Dr. Yee Lee Cheah.

Am I in Kyoto? Pagodas emerged from the mist while a gently plucked guzheng sprinkled the air with staccato notes. A woman approached, whispering Japanese in his ear. But Stegehuis wasn't in Japan. He was emerging, befuddled, from a transplant procedure that had taken three days. "My spleen was apparently gigantic, so they had to remove it first," he says. "And that exerted such stress on my body that they had to let me rest." It was an unexpected setback, but recoverable.

Stegehuis' outcome has been remarkable. After spending two months recovering at Lahey, he left the hospital in March with a fully regenerated liver and completely normal lab results. "I'm still learning what it's like to feel healthy again!" he says. By April, he had returned to training his athletes.

Musso's surgery proceeded smoothly—but unexpected post-procedure complications required a lengthy hospital stay: doctors didn't discharge her until April 9. She eventually returned to a limited work schedule at Naval Hospital Camp Pendleton. "There's a running joke at Lahey," she laughs. "If there's an anomaly, good or bad, it will find me!" Her liver regenerated more slowly than normal—but she and her doctors do expect a full recovery.

Would she do it all over again? "Absolutely. No question." In a tone as soothing as a cold compress on a fevered forehead, she says, "You can't predict every outcome. As a nurse, I knew that going in."

For Stegehuis, Musso's gift is the ultimate symbol of her character; her dedication to being a caregiver; and her friendship. "She's incredible," he says. "I will never be able to express how deeply grateful I am for Lauren's remarkable sacrifice."

Again settled at opposite ends of the country, Stegehuis and Musso talk almost daily. Their bond, forged at Norwich, cultivated over the years, and sealed with their common, life-altering experience, is now permanent. They will never again lose touch. "I've told Bryan that he can never get rid of me," Musso laughs.

After all, they are now, literally, a part of each other. ★

Musso's now-husband, Marine Bobby Barclay, was "one hundred percent supportive" of her decision to donate. During her surgery and recovery, Bobby's commanding officer granted him a month's leave. The couple married on July 1, 2017, officiated by Dana Flieger '11 (center). Lauren now goes by Lauren Musso Barclay.





Uncovering the Norwich Story

The Living Legacy of Gary Lord, Dana Professor Emeritus of History

By Jacque E. Day

April 27, 2017

"Now that you're approaching the last few weeks of your last semester, what is going through your mind—what's going through your heart?"

"Terror."

"Seriously?"

"Seriously. I've got to get all of this stuff out of my office by May 15."

When Gary Lord retired after 47 years on the Norwich faculty, a boom swept across the Hill—the sound of air rushing in to fill the vacuum of his vacated office in Ainsworth Hall. On rare occasions, a great athlete's jersey is retired, the number never to be worn by another. This past spring, shortly after Professor Lord led his final commencement procession as bearer of the Spencer Memorial Mace, a renovation to Ainsworth began—part of an ongoing campus construction project. When the work is complete, the professor's office as we knew it will no longer exist. So in a stroke of poetic justice, the mystical forces of Norwich University ensured that, much like his unfillable shoes, Gary Lord's office will never again be occupied.

Lord joined the Norwich history faculty in 1969, a momentous year marking the university's 150th anniversary. While he observed a general buzz about Norwich's long and illustrious story, he also became more and more aware of how little was being done to "disseminate, to develop, to exploit that history and those traditions."

So he started nosing around.

"I discovered that the neglected Partridge papers were in a utility room in the basement of the old Chaplin Library," he reflected, surrounded by half-empty shelves and book-filled boxes that represented the state of his office in late April—perhaps symbolically reflective of the room where he uncovered the writings of Alden Partridge nearly five decades earlier.

"The storage room had a steel bank vault door, but that door was always kept open," he recalled of the space, now long-ago remodeled and repurposed. "And there was a secondary screen door, wire mesh from top to bottom—and that door was padlocked." He chuckled at the irony. "The papers, which were fairly voluminous, and included record books and published material and probably catalogs and pamphlets, were arranged on a wall, and they were kept in cheap paper boxes." His eyes lit up at the memory, and he began to speak more quickly. "On the opposite wall, there was a large panel for telephone switches. So, periodically, routinely, the telephone repairman would have to come into the room and fiddle with the wires and the switches. And then, on the outside wall, there was a window at ground level, which was usually kept open. So if the cadets on campus wanted to get into this room, it would have been easy enough."

And yet the papers lay there, largely undisturbed, until Gary Lord uncovered them and carried them into the light of day. Unbeknownst to him, this moment marked the genesis of his long tenure as the standard bearer for the Norwich story.

Time Capsule

"I've been given a space in the museum—not as an exhibit."

June 22, 2017

Gary Lord settled casually into a chair in the rotunda of the Sullivan Museum and History Center, having just emerged from a workroom in the museum where a desk tucked into a corner serves as his new on-campus digs. It is a fitting post-retirement working space for the professor emeritus, an homage to the man who laid the foundation for the museum and archives as they exist today.

"So how did it fall to you? How did you become the Norwich historian?"

"Out of necessity—nobody else was doing it."

It is impossible to quantify Gary Lord's far-reaching impact on Norwich University. In uncovering the Norwich story, he gave us the gift of institutional identity. His contributions are too numerous to detail in these pages, so instead, we present this time capsule, a few illuminating moments at the intersections of his legacy.



In his early tenure at Norwich, Professor Lord (pictured in the 1980s) became the curator of the Norwich University special collections. He would receive the official designation of Norwich University Historian in 2004.

Partridge: A Man Ahead of His Time

"One of the best commentaries that I've found on Alden Partridge goes into great detail about his appearance and his habits—and the fact that he was reserved," Lord said. "He seldom smiled, and some described him as thoughtful and even shy. And yet, he had the ability to motivate and inspire his students."

But more than the man, it is Partridge's vision that intrigues Lord. "He was driven by his philosophy of education, his attitudes about the need for educational reform—that would include citizen-soldiery—which he thought should be the backbone of national defense." Partridge, he said, lectured all over the United States, successfully using the press to publish his lectures to spread word of his American System of Education.

Axe the Point

Partridge had a long and dramatic history with West Point, beginning as a student. While on the faculty, he "introduced many novel ideas in educational methods," according to his U.S. Military Academy biography, which also praises his "remarkable mathematical ability."

In the decades following his court-martial and subsequent dismissal from West Point, Partridge grew disillusioned about the institution. "He began to look at West Point as a nursery of elitism that was creating a military aristocracy," Lord said, adding that Partridge was not alone in his view. In 1830, Partridge published a pamphlet, "The Military Academy, at West Point, Unmasked." In 1841, he adapted the pamphlet contents into a proposal calling for Congress to abolish West Point altogether.

Remembering the Honored

"When I was serving as the curator of what was then called the Norwich Museum, I was asked to develop an exhibit in Jackman Hall to honor Norwich's only known Medal of Honor recipient, Captain James Burt '39," Lord recalls. But he couldn't fathom that in 150 years of history, Norwich had only one Medal of Honor awardee among its alumni. He began poring through records, and through his research uncovered the names of five more.

Out of that exercise evolved the Medal of Honor Gallery, which Lord designed with painstaking attention to detail. The gallery underwent a facelift in 2016, and is still in its original home in Jackman Hall.

"Stories to be Told"

Today's Sullivan Museum and History Center is a sophisticated operation with a robust staff and a Smithsonian Affiliate designation. Five floors overhead in the adjoining Kreitzberg Library, the staff of the NU Archives collects and preserves Norwich's valuable documents and photographs. Contrast that with 1969, the year Lord arrived, a time in which, as he reflects, "I think the university had lost its bearings in terms of understanding the ideological basis upon which it rested." What collections the museum did house were tucked away in the basement of White Chapel. "And there were no archives."

The young professor saw a great untapped potential. "There were stories to be told."

By 1973, taking increasing notice of Lord's pursuits, President Loring Hart designated him curator of special collections, an appointment he embraced above and beyond his teaching duties. "It was a broad and ambitious purview that included everything, which I liked. It gave me plenty of room to work with not only archival materials but museum artifacts as well." He held the position until 2004, cultivating and expanding the university's collections for more than 30 years, and eventually participating in the planning for the Sullivan Museum.

The Essential Gary Lord

In 2004, the unofficial became the official when Gary Lord was named Norwich University Historian. Here are some other fun facts about the essential Gary Lord:

PhD: History, University of Virginia.

Academic focus: Early American history, American military policy, and the history of higher education.

Wrote the proposal to raise the minimum GPA for graduation, implemented in 1975.

Co-designed the Military Studies program, precursor to Studies in War and Peace, implemented in 1978.

Proposed the Alden Partridge U.S. postage stamp, issued in 1985 at a value of 11 cents, to commemorate the 200th anniversary of the founder's birth.

Led the effort to acquire or commission official Norwich presidential portraits.

Curator, Norwich Museum, 1973 to 2004.

Named Dana Professor of History, 1990.

Chaired the Faculty Senate from 1999 to 2005.

Chair, Department of History & Political Science, 1980 to 1983, 1999 to 2005.

Head, Division of Social Sciences, 1983 to 1996.

Over the years, mentored many interns, undergraduate research scholars, and students in yearlong honors projects.

Possesses a disarming sense of humor.

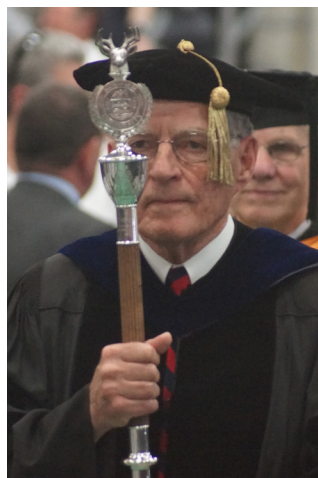


The Spencer Memorial Mace

Every university should have a mace. That is what Gary Lord thought. So he designed one.

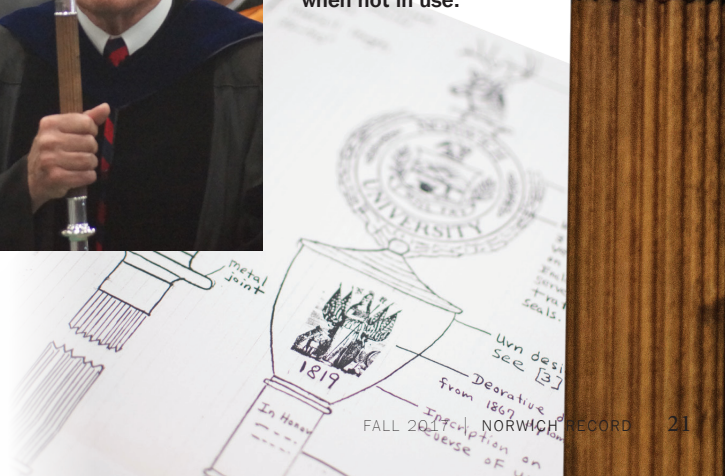
"The installation on October 15, 1982, of MG W. Russell Todd as Norwich University's 22nd president was the occasion of the premiere appearance of the Spencer Memorial Mace in an academic ceremony," Lord wrote in the March 1983 issue of the *Norwich Record*. "The ceremonial scepter, or mace, represents the academic authority of the university and is carried by the senior member of the faculty. Customarily a mace precedes an academic procession, and its placement or removal from a place of honor marks the opening or conclusion of an academic ceremony. The Norwich mace is named in honor of the late Dana Professor of Government, Eber A. Spencer Jr., and was given to the university by Richard S. King '68 and Dudley H. Willis '64 as a tribute to the teacher who played a vital and transforming role in their education, and who served the university with great distinction for the last three decades."

In a twist of irony, when Lord became the senior faculty member, he hesitated to carry the mace himself. It was only in the last few years that he began to bear the Spencer Memorial Mace during ceremonial events. For the full text of Lord's 1983 *Record* article, visit thenorwichrecord.com.



Lord bears the mace at 2015 commencement.

Lord's original mace design sketch (pictured) resides in the Sullivan Museum, as does the mace itself, when not in use.



A Man of Influence

"Norwich University is the lengthened shadow of Alden Partridge."

June 30, 2017

Professor Lord sat on the back porch of the Vermont farmhouse he restored with his wife of 25 years, Betty, and looked out over the gardens and the cleared land and the vineyard he hopes to put more attention to, now that he's retired. Tucked away in a clearing off a Brookfield back road, the Lord residence extends beyond physical charm into a magical realm where time seems to stop. Betty emerged with a round of honey-sweetened tea just as the question came up about the day's date. She spoke in her lilting, elegant, Alabama voice. "It's June 30."

Professor Lord's head turned slightly. "My last day on the Norwich payroll."

"What happens now?" I asked.

"Now I know I won't get paid."

After the laughter died down and all were sufficiently hydrated, Betty took a seat and listened to her husband speak about the Norwich stories that revealed themselves within the Partridge papers. "I found that he corresponded with many important people in government and in education," he said, reflecting on the founder's impact on the system of American education we take for granted today. "There was a letter from Thomas Jefferson. There was correspondence with James Monroe."

Betty leaned in. "May I interject something?"

She wanted to make sure we knew that Professor Lord once served as curator of the Norwich Museum, when it was located in the lower level of White Chapel before the creation of the Sullivan Museum and History Center. He cleared his throat. "I think they have that information."

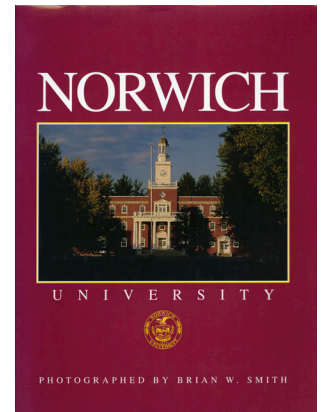
"But I *want* to talk about you." As she spoke on affectionately about her husband, he blushed a little. She paused and smiled. "After all, he *is* my favorite professor."

Gary Lord hardly seems retired. He hasn't left campus—he simply moved, to a desk at the Sullivan Museum, where he carries on his research for a Partridge biography. Of the Norwich founder's West Point court-martial, Lord says it has "been the subject of so much spilled ink" that he's not going to dwell on it. Rather, in his depiction of Partridge's pre-Norwich life, Lord has chosen to focus on his long-overlooked positive contributions to the U.S. Military Academy. "First of all, the fact that Partridge just about single-handedly kept West Point operating during the War of 1812. If it hadn't been for his tenaciousness, his all-consuming desire to make the place work, the institution might not have survived."

Some go so far as to liken Gary Lord to Captain Alden Partridge, a living embodiment of the university founder. After all, he does keep the Partridge discussion lively and relevant. But Lord shies away from the comparison, characterizing the relentlessly driven Partridge as "serious" and "austere." Fair enough. Still, most associations aside, one rings true—where would Norwich be today if not for Gary Lord's tenaciousness, his all-consuming desire to uncover the Norwich story, and bring it into the light?

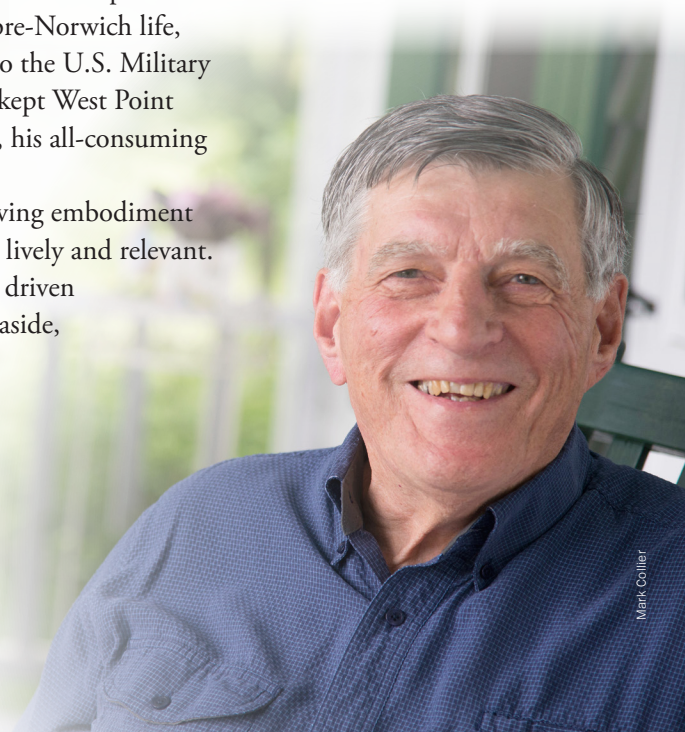
Where would we be without Professor Lord's great and living Norwich legacy?

Fortunately, we will never know the answer. ★



Author, Author

The seal to Lord's lasting legacy will be his prolific body of written work about Norwich. When discussions began about a book (pictured) to commemorate the 175th anniversary of the university's founding, Lord insisted that it include a section on Norwich history—he is the author of that section. His scholarly publications and presentations, as well as his general-interest writing, are too extensive to list. But it is worth noting that he has penned more than three dozen articles and biographical sketches related to Norwich history. He is presently at work on a biography of Alden Partridge.



Mark Collier

2016–2017 Annual Report



A History of Service. A Promise to Lead.

OUR MISSION STATEMENT

*“To give our youth an education that shall be American in character — to enable them to act as well as to think — to execute as well as to conceive — ‘to tolerate all opinions when reason is left free to combat them’ * — to make moral, patriotic, efficient, and useful citizens, and to qualify them for all those high responsibilities resting upon a citizen of this free republic.”*

Adopted 1843

**Attributed to Thomas Jefferson*

BOARD OF TRUSTEES

The Board of Trustees at Norwich is an active group that serves not only as an overseer of the university, but also sets the policies that will steer and guide Norwich into the future. The Board of Trustees currently consists of 32 men and women, each of whom brings a unique life experience to the process. Trustees are both alumni and non-alumni, military, business, and educational leaders. Their experiences help them set the vision by which to form the military and civilian leaders of tomorrow.

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Harvey C. DeMovick, Jr. '68

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Carl N. Guerreri '62

Alden Guild H'77 (Deceased)

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Frederick M. Haynes '58 & H'02

Charley A. Holden, Jr. '67

Mark M. Kisiel '59 & H'17

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Robert B. Mack '64 & H'06

Abigail B. Mason

Joseph A. Milano, Jr. '66 & H'03

John S. Patton H'96 (Deceased)

E. Tarry Polidor '64 & H'05

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Gary F. Terry '81 & P'10

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Lawrence E. Wesneski '70

Gail Andrews Whelan



Alan DeForest '75 & P'01
Chairman of the Board of Trustees

DEAR MEMBERS OF THE NORWICH FAMILY,

Looking back on the Year of Leadership, I am inspired by the many innovations and advancements of the past twelve months, such as the launching of our Distinguished Leader in Residence program, the yearlong execution of NU Design Challenges culminating with our Making Innovation Symposium, and the enhanced partnership with our alumni General and Flag Officers (GOFO) and Select Executive Service (SES) leaders.

These important initiatives harness the talents, real-world experience, and insights of alumni for the enrichment of current students. Top military and civilian leaders, including our own General Gordon R. Sullivan, gave their time and expertise to mentor and guide our students. Another groundbreaking development of the past year was the establishment of the Leadership & Change Institute. Housed within the College of Graduate and Continuing Studies, this alumni-spawned initiative fosters lifelong learning and engagement with the university. These programs, along with others that have been in place for years, such as the Todd Lecture Series and the Colby Military Writers' Symposium, help further Norwich's reputation as a leadership laboratory founded by one of the most innovative educators our country has ever known—Captain Alden Partridge.

With this issue of the *Record* we introduce the Year of Legacy, the fourth in a series of five commemorative themes leading up to our bicentennial in 2019. Norwich will spend the next twelve months focusing on three Legacy-related subthemes: what we, as an institution, have inherited from our forebears, what we are creating today, and what we aspire to leave behind for future generations. If you are reading these words, you too are part of the Norwich legacy, so I encourage you to participate in this commemorative effort at Homecoming 2017, by attending our events in your region, and by visiting bicentennial.norwich.edu to explore the many opportunities you have to make your legacy even stronger.

Lastly, this report outlines the exciting progress of the *Forging the Future* campaign. Mack Hall, and renovations to Dewey, Webb, and Ainsworth, are currently underway which, when completed in 2019, will transform the teaching and learning environment as we head into our third century of service to nation. Your commitment to Norwich, whether of time, talent, or treasure, is making this historic transformation possible, while ensuring that our university's timeless guiding values remain the cornerstone of our shared legacy.

Norwich forever!

Alan DeForest '75 & P'01
CHAIRMAN, BOARD OF TRUSTEES

TABLE OF CONTENTS

- 25 **Chairman's Letter**
- 26 **Academic Year Highlights**
- 28 **Statements of Financials & Activities**
- 29 **Fiscal Year 2016 Statistics**
- 30 ***Forging the Future* Updates**
- 32 **Olmstead Foundation Trip**
- 33 **Partridge Society Membership**



Summer & Fall 2016 News Highlights



Twenty-six student Summer Research Fellows and their faculty mentors conduct research on projects ranging from designing architecture that aids in healing to exploring stellar winds and massive stars.

The College of Graduate and Continuing Studies launches the Leadership & Change Institute, a resource for value-based leadership and learning relevant to today's leadership challenges.

Forbes magazine publishes their analysis of the financial footing of approximately 900 private colleges and universities, ranking Norwich University in the top 20 percent.

The incoming class of 2020 is the largest in Norwich history: 600 Rooks and 300 civilian students. Undergraduate enrollment stands at 2,450 students on arrival day.

Africa becomes the third continent to utilize the Norwich University Applied Research Institute's (NUARI) DECIDE-FS® software. NUARI facilitated a cyber-resiliency response exercise in South Africa with 16 institutions integral to the effective operating of the country's financial markets.

In keeping with DOD and JROTC standards, Norwich makes a change to the Corps uniform policy to allow for the wearing of the hijab and yarmulkes as long as both are worn under the cadet's cover.

Norwich University Chairman Emeritus General Gordon R. Sullivan '59, USA (Ret.) is appointed the university's first Distinguished Leader in Residence to focus on leadership and character development of Corps and civilian students as well as to support NU's five Academic Centers of Excellence: Peace and War Center, Center for Global Resilience and Security, Center for Advanced Computing and Digital Forensics, Center for Civic Engagement, and the Leadership & Change Institute.

Construction of the CoLaboratory (CoLab) building begins, featuring a Working Lab, Clean Lab, and Building Information Modeling (BIM) Lab for students to build and construct, both digitally and physically.

At Homecoming, Norwich University launches the Year of Leadership and announces it has passed the \$74 million mark toward its five-year, \$100-million fundraising campaign, *Forging the Future*.

Author, entrepreneur, and renowned leadership speaker Marilyn Tam delivers a talk titled "The Happiness Choice: 5 Decisions that Take You from Where You Are to Where You Want to Be," as part of the fall 2016 Todd Lecture Series.

Fall sports highlights: Football wraps up its final year in the ECFC, finishing second with a 5-2 record. Men's Cross Country claims its ninth GNAC Championship and earns USTFCCCA All-Academic team honors for the first time with an average GPA of 3.25. Women's Cross Country wins its second GNAC Championship in three seasons and earns USTFCCCA All-Academic team honors for the fifth straight season with an average GPA of 3.35. Women's Rugby hosts the Australian Defence Force Academy as part of a three-week U.S. tour. Men's Soccer goes undefeated in GNAC play, finishing second overall. Men's Rugby finishes its best year in history, qualifying for the USA Rugby Division II Nationals in both 15s and 7s, and sweeping the New England Collegiate Rugby Conference 15s and 7s championships, going undefeated against all conference opponents.

Norwich students and faculty in architecture, engineering, and construction management design and build C.A.S.A. (Creating Affordable Sustainable Architecture), a 334-square-foot "tiny house" with a small price tag, to address Vermont's affordable-housing crisis.

The National Security Agency, in collaboration with the U.S. Army Reserve, grants Norwich more than \$700K in scholarships to train next-generation cyber soldiers.

Winter & Spring 2017 News Highlights

Norwich University students win a national P2P (Peer to Peer): Challenging Extremism competition sponsored by the Department of Homeland Security, the National Security Agency, and Facebook. The five-student team is chosen for their innovative tool, EMIT (Extremist Mimicry Interception Tool), designed to divert terrorist recruitment efforts.

The Center for Global Resilience and Security (CGRS) is launched as a research center of excellence dedicated to the advancement of the interrelationships between human resilience and security in the face of climate change, water, energy, and infrastructure, and their impact on resilience and security.

NU's Leadership and Service Summit gathers the military's foremost thinkers and leaders for a panel discussion on "Leadership in a Dynamic World." All alumni, the distinguished General and Flag Officers and Senior Executive Service leaders represent the Army, Navy, Air Force, and Marine Corps.

The 22nd Colby Military Writers' Symposium, "Won the War, Lost the Peace: The Centennial Legacy of World War One," examines the legacy of WWI, and 2017 Colby Award winner David J. Barron lectures on his book, *Waging War: The Clash Between Presidents and Congress, 1776 to ISIS*.

Norwich's 10th annual CSI Symposium evidences a cross-disciplinary approach to combating crime with Lt. Robert B. Appleton '92, commander of New York State's Internet Crimes Against Children Task Force, as the keynote speaker.

A series of NU IDEA Challenges culminate in the Making Innovation Symposium. A Todd Lecture panel discussion among three renowned innovators from the fields of creative design, technological design, and design for social good highlights the symposium, which includes a public showcase of 15 select student-research projects.

NU Peace and War Center Fulbright scholar and Russia and cybersecurity expert Pierre Jolicoeur, gives a lecture titled, "Russia: Understanding Foreign Policy and Cybersecurity."

Winter and spring sports highlights: Men's Hockey wins its fourth NCAA Division III National Title, finishing with a 27-1-2 record. Fifth-time National Division II-III Coach of the Year Mike McShane becomes only the seventh coach in NCAA history to post 700 wins, while Women's Hockey coach Mark Bolding marks his 200th career victory. The women's team makes its sixth NCAA Division III Frozen Four appearance, compiling a 23-7-1 record and winning its seventh NEHC Tournament title. Men's Swimming & Diving wins the GNAC Invitational for the sixth straight year and the women's team finishes third, the highest in program history. Women's Basketball makes its third GNAC Tournament semifinal appearance in the last four seasons. Baseball posts the most wins in a season since 2004, and Coach Frank Pecora is named GNAC Coach of the Year. (For Men's Rugby, see fall.)

David Heinsohn '18 becomes the second Norwich student to be awarded a David L. Boren Scholarship, sponsored by the National Security Education Program.

In April, Norwich breaks ground on Mack Hall and begins renovations to Webb, Dewey, and Ainsworth, a combined \$48.5 million capstone project of the *Forging the Future* Bicentennial campaign.

General David G. Perkins, Commanding General of the U.S. Army Training and Doctrine Command, delivers the 2017 Commencement address to over 370 students matriculating from 32 undergraduate programs and one master's program.

Air Force Major General Thomas A. Bussiere '85 speaks at the spring joint services commission ceremony. ROTC commissions 116 cadets: 73 Army, 13 Navy, 10 Air Force, and 20 Marine Corps.





The capstone of the *Forging the Future* Campaign, Mack Hall, will create a modern, flexible hub for active, engaged learning. The \$24 million new building will feature interactive classrooms, case-study spaces, pocket lounges, a high-tech, Cyber War Room, and a 400-seat auditorium and performing arts center.

Photo: Kate Alberghini

STATEMENTS OF FINANCIAL POSITION

2-YEAR COMPARATIVE SUMMARY (IN THOUSANDS)

ASSETS	2016	2017*
Cash and Cash Equivalents	\$30,751	\$19,913
Pledges, Accounts, and Loans Receivable, Net	\$41,120	\$35,941
Investments	\$195,101	\$209,015
Land, Buildings, and Equipment	\$140,226	\$146,502
Bond Funds on Deposit with Trustee	\$2,718	\$2,740
Other Assets	\$17,018	\$28,555

TOTAL ASSETS	\$426,934	\$442,666
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LIABILITIES	2016	2017
Accounts Payable and Accrued Expenses	\$9,593	\$13,400
Notes and Bonds Payable	\$90,501	\$86,436
Other Liabilities	\$37,351	\$33,045

TOTAL LIABILITIES	\$137,445	\$132,881
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NET ASSETS	\$289,489	\$309,785
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STATEMENTS OF ACTIVITIES

2-YEAR COMPARATIVE SUMMARY (IN THOUSANDS)

OPERATING ACTIVITIES	2016	2017*
Other Income	\$2,793	\$3,246
Tuition, Fees, Room and Board, and Other Ed. Programs	\$83,092	\$85,498
Non-Education and Auxiliary Programs	\$971	\$953
Contributions and Grants Used in Operations	\$7,430	\$8,228
Endowment Spending and Investment Income	\$9,455	\$10,036

TOTAL OPERATING REVENUES AND SUPPORT	\$103,741	\$107,961
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Operating Expenses	\$98,837	\$102,921
Change in Net Assets from Operating Activities	\$4,904	\$5,040

NON-OPERATING ACTIVITIES	2016	2017
Endowment Investments Return Net of Spending Used to Support Operation	(\$15,778)	\$12,272
Other Non-Operating Activities	(\$4,139)	\$2,983

TOTAL CHANGE IN NET ASSETS FROM NON-OPERATING ACTIVITIES	(\$19,917)	\$15,255
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TOTAL CHANGE IN NET ASSETS	(\$15,013)	\$20,295
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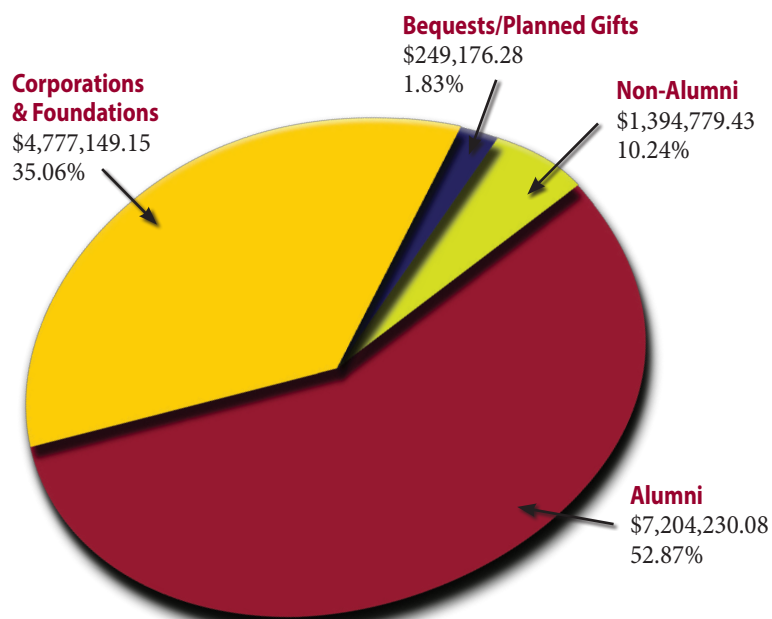
*Represents non-audited results

OFFICE OF DEVELOPMENT & ALUMNI RELATIONS

FISCAL YEAR 2017 ANNUAL REPORT STATISTICS

FY17 GIFTS BY SOURCE

Gifts by Source Total: \$13,625,334.94



FY17 GIFTS BY CAMPAIGN

Restricted Gifts

<i>Forging the Future</i>	\$3,144,625.68	23.08%
<i>Bearing the Torch</i>	\$243,031.06	1.78%
<i>Norwich Forever!</i>	\$2,400.16	0.02%
<i>Call to Lead</i>	\$175,000.00	1.28%
Restricted Annual Giving	\$738,728.98	5.42%
Other Restricted	\$294,846.59	2.17%

TOTAL RESTRICTED	\$4,598,632.47	33.75%
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FY17 GIFTS BY CAMPAIGN

Unrestricted Gifts

<i>Forging the Future</i>	\$8,879,544.33	65.17%
<i>Bearing the Torch</i>	\$92,182.22	0.68%
<i>Norwich Forever!</i>	\$20,365.90	0.15%
Designated to Department	\$34,610.02	0.25%

TOTAL UNRESTRICTED	\$9,026,702.47	66.25%
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TOTAL GIFTS	\$13,625,334.94	100.00%
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Norwich University chairman emeritus, retired Army General Gordon R. Sullivan '59, is appointed the university's first Distinguished Leader in Residence to focus on leadership and character development of Corps and civilian students.

Photo: Mark Collier

The *Forging the Future* Campaign digs deep to raise the bar on Norwich University's Legacy of Leadership.



Guided by the vision and leadership of the Board of Trustees and President Richard W. Schneider, the *Norwich After Next* strategic planning process is well underway. In late April of this year, the university broke ground on a new academic building—Mack Hall—and commenced renovations to Webb, Dewey, and Ainsworth Halls in a combined \$48.5 million project.

The capstone of the *Forging the Future* campaign, this project ensures that the academic infrastructure continues to support the university's mission and goals while providing a framework for sustainable development and preservation within the main campus including buildings, walkways, and landscaping, open spaces, information technology, and infrastructure.

The third major construction project undertaken as part of the \$100 million *Forging the Future* campaign, the Dewey-Webb-Ainsworth-Mack initiative is timed to culminate during the university's bicentennial in 2019. The first phase, completed in August 2015, included \$6.8 million in renovations to the Kreitzberg Library, transforming it into an epicenter of experiential learning. The next project—the construction of the \$2.6 million CoLaboratory—comprises a Working Lab, Clean Lab, and Building Information Modeling Lab in which students can build and construct, both digitally and physically, in keeping with Partridge's hands-on philosophy of interdisciplinary study.

Mack Hall, named for Trustee Emeritus Robert B. Mack '64 & H'06 and his wife, Tammie, will feature interactive classrooms, multi-functional case-study spaces, pocket lounges, a high-tech, cybersecurity War Room, and a 400-seat performing arts center for hosting musical and theatrical events, symposia and lectures, panel discussions and collaborative interaction among students and faculty. Designed to blend in with its natural surroundings, the building features ample natural lighting and an outdoor courtyard.

Academic classrooms in Mack, Dewey, Webb and Ainsworth Halls will feature active-learning technologies and tech tools such as lecture capture and e-learning access for enhanced scholarship, while investments in internet/Wi-Fi infrastructure and network/data security will support online learning. Digital resources in the classrooms will create a flexible, dynamic ecosystem that will enable the adoption of hybrid models that support students' personalized learning goals.

Mack Hall By the Numbers:

6th

largest freestanding
building on campus
52,750 gross square feet

950,000

LBS. OF STRUCTURAL STEEL

289,000

LBS. OF GRANITE



PARTNERING WITH Norwich University

When you partner with Norwich University, you are not only making a wise decision for your corporation or private philanthropic foundation, you are making a wise investment in the future. Norwich University values its partners' support, which helps the university fulfill our mission of preparing future leaders of purpose and principle who strive to make a difference in today's world.

In 2007–08, the Alice S. Ayling Foundation established a scholarship at Norwich to support the advanced education of promising young men and women who could not otherwise afford a college education. In the past decade, that scholarship has helped 21 students pursue their dreams to earn a college degree.

"During our son's sophomore year he was selected to receive a substantial scholarship from the Alice Ayling Foundation. That news couldn't have come at a better time as his father had unexpectedly become very ill and was unable to work. We had no idea how we would pay the second semester's tuition bill to continue our son's education."

"We are extremely fortunate that our son was the recipient of the Foundation's generosity and support. Without the assistance, it is doubtful he would have been able to continue at Norwich. It is a gift I will never forget."

—Parent of Student Scholarship Recipient

Norwich University's bicentennial in 2019 will mark the 25th anniversary of the university's partnership with the Northfield Savings Bank (NSB) and the NSB scholarship fund.

"Northfield Savings Bank's history with Norwich University dates back to our founding in 1867. Our long and fruitful relationship has included the NU-NSB Scholarship program that supports Norwich students from NSB's service area. For 25 years, we have been pleased to invest in future leaders at one of America's finest institutions."

—Thomas S. Leavitt, President & CEO, Northfield Savings Bank

"The greatest leaders must be educated broadly."

—General George Olmsted

The Olmsted Undergraduate Cultural Immersion Trips, funded by the George and Carol Olmsted Foundation, have provided transformative, leadership-development experiences for students of multiple disciplines for over twelve years. This May, ten Norwich cadets, representing the Army, Air Force, Navy, and Marine Corps, traveled to Israel to conduct a field study on the Israeli–Palestinian Conflict to analyze the three distinct cultural perspectives: Israeli, Palestinian, and International.

"The more knowledge I gained, the more questions I had to ask. The complexity of the conflict grows the more you uncover from all sides. Trying to summarize this conflict is harder to put into words, but in the end, the goal is to achieve empathy and understanding."

—Alexander Bowen, Class of 2018



Cybersecurity presents a fundamental enterprise-level risk to any organization, governmental or non-governmental. Designated as a National Security Agency Center of Academic Excellence in Cyber Defense Education, Norwich University with our Computer Security and Information Assurance Program prepares students to serve the national public interest through the study of critical global issues. At an investment of just over \$1 million, Mack Hall's futuristic Cyber War Room will enable students to conduct rapid research and penetration testing in collaboration with local and national entities, develop and deploy needed technologies in attack-and-defend tabletop exercises at multiple workstations, and address related policy and technology issues to enhance national capability for preparedness and response. An adjacent observation area will facilitate real-time visibility and assessment of student teams' response activities.

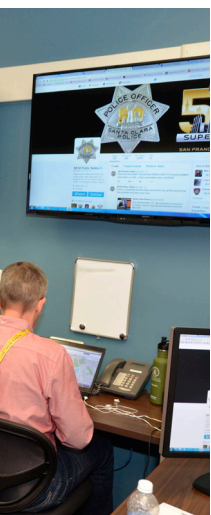
92%

of demolition + construction debris will be recycled

185,000 BRICKS

2,800

gross sq. ft. white + glass marker boards in high-tech classrooms



Top: Mack Hall construction and conceptual renderings of the Center for Writing and the Cyber War Room. Bottom: Norwich students in today's labs.

Inside the Israeli–Palestinian Conflict: Olmsted Foundation Supports Student Cultural Immersion



This past May, a team of ten Norwich cadets traveled to Israel in an effort to understand the Israeli–Palestinian conflict. A \$20,000 grant from the Olmsted Foundation supported this cultural-immersion experience. The cadets, all on commissioning tracks representing the Army, Air Force, Navy, and Marine Corps, organized and planned the trip under the guidance of Norwich University Peace and War Center director, Professor Travis Morris.

By experiencing a drastic culture shock as well as through hearing various, sometimes conflicting information on the region's challenges, the students can now apply this firsthand experience to their future military careers. Tasked with not attempting to find solutions, their focus was instead to develop a deeper understanding of the conflict and the associated complexities, such as social values, the issue of identity, and gender roles. The cadets spoke with citizens, military veterans, members of advocacy groups, and government officials, and gleaned perspectives from both the Israeli and Palestinian sides of the conflict, as well as other international perspectives in the region.

The team-planning aspect was key to the experience. It allowed the cadets to experience the logistical processes of planning and executing complex operations. Also, immersion in such a complex and divisive climate helped develop the team's analytical and cultural awareness. It was truly a life-changing experience for the cadets.

This is the thirteenth year Norwich has received such a grant from the Olmsted Foundation. Since 2005, approximately 50 Norwich students have benefitted from this grant and have traveled to Tanzania, Macedonia, Kazakhstan, Vietnam, Croatia, Senegal, El Salvador, Chile, Turkey, and Georgia.

"Before the field study, I was fairly ignorant of the main reasons behind the conflict, and was fairly neutral—if not slightly pro-Israel due to my upbringing. Upon arriving in Israel, my perspective on the conflict and the international forces that contributed to it was vastly altered. I learned that a regional conflict had strings attached that ran all around the world and that its roots are far more complex than just a territorial dispute. Without going to the country, this depth of learning would not have been possible." – William Schloo '18

Photos, from top:

On Day 1, the group's activities included exploring Tel Aviv and enjoying good food.

After an early-morning hike up to the ancient Judean fortress Masada to watch the sunrise, they visited the Ein Genti oasis and the Dead Sea.

The team stands at the Temple Mount in the Old City of Jerusalem. Pictured (l-r): Professor Travis Morris, Alexander Bowen '18, Connor Wills '18, Adam Schmitz '19, Jack Dwyer '18, Chase Bullen '17, Will Schloo '18, Liz Gregory '19, Maria Trejo '18, Garrett Louth '19, G.T. Sandefur '18.

PARTICIPANTS AND THEIR ROLES

Travis Morris, Professor
U.S. Army Veteran, Escort

Alexander Bowen '18, AROTC
Budget Coordinator

Chase Bullen '17
U.S. Army 2nd Lieutenant
Palestinian Contacts

Jack Dwyer '18, AROTC
Travel Coordinator/In-Theatre
Team Leader

Elizabeth Gregory '19, AROTC
Communication Coordinator

Garrett Louth '19, AROTC
FSPAC Analyst

Gregory Sandefur '18, AFROTC
Social Media Coordinator

William Schloo '18, NROTC Marine
Corps Option
Lodging Coordinator

Adam Schmitz '19, AROTC
Israeli Contacts

Maria Trejo '18, AFROTC
International Contacts

Liam Wilber '19, U.S. Navy Ensign
Ex-Theatre Team Leader

Connor Wills '18, ARTOC
Travel Coordinator

"The first event of the day consisted of a tour of Sderot, in which the team gained insight into the reality of the communities affected by the situation in Gaza. We then took a brief tour of the JNF bomb shelter playground, another humbling experience just within the first few hours of our trip. The rest of the day was spent walking around Tel Aviv and enjoying some awesome falafel."

– Gregory Sandefur '18,
blogging on Day 1



NORWICH UNIVERSITY

This annual report acknowledges gifts from our alumni, students, parents, friends, faculty, staff, corporations, foundations, and other organizations received by Norwich University between June 1, 2016 and May 31, 2017. The names that appear under each class year reflect gifts of cash, securities, and other appreciated assets, matching gifts, planned gifts, and in-kind contributions. For more information on making a gift to Norwich, visit our website at www.alumni.norwich.edu, email development@norwich.edu, or telephone the Development and Alumni Relations Office at (802) 485-2300.

The names of donors and board volunteers who passed away during the 2017 fiscal year appear as "(Deceased)."

The report is compiled by the staff of the Development and Alumni Relations Office. The utmost care has been taken in preparing this report. Occasionally, however, errors do occur. We apologize if this has happened and ask that you notify us with any inaccuracies or omissions. Please contact Corey Touchette or email ctouchet@norwich.edu if you have any questions or would like to order extra copies.

A Special Thank-You and Acknowledgement of Your Support.

THE PARTRIDGE SOCIETY MEMBERSHIP

The mission of the Partridge Society is to encourage alumni, parents, and friends of Norwich University to help the university achieve its financial goals and to formally recognize those who do. There are four categories of Partridge Society membership: Annual Members contribute annual gifts of \$1,000 or more during the university's fiscal year; Lifetime Members, Generals, and Chairman's Diamond Club Members have cumulative giving of \$20,000 or more; Garrison Associates Members have given consecutively for five or more years; and members of the 1819 Circle have made a planned or deferred gift to the university.

CHAIRMAN'S SIX DIAMOND (\$10,000,000 or more)

COL (IL) Jennifer Natalya Pritzker,
ILARNG (Ret.) H'07

Corporations & Foundations

TAWANI Foundation

CHAIRMAN'S FIVE DIAMOND (\$8,000,000-\$9,999,999)

Mr. & Mrs. Robert B. Mack '64 & H'06

CHAIRMAN'S FOUR DIAMOND (\$6,000,000-\$7,999,999)

Mr. & Mrs. Fred C. Kreitzberg '57 & H'94

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The mission of the Partridge Society is to encourage alumni, parents, and friends of Norwich University to help the university achieve its financial goals and to formally recognize those who do so. Annual Members contribute annual gifts

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 COL & Mrs. Lawrence Willwerth, USAR (Ret.) '66
 Douglas B. Wilson '52
 George '67 & Diane Wisell
 Martha (Liffers) Wrede '60
 George S. Yochmowitz '63
 Robert C. '59 & Kathryn H. Young P'85
 Arthur '68 & Jean '67 Zbinden
 Alexander A. Zoesch '57



Mark Collier

Finish What You Started

Complete Your Bachelor's Degree
Online with Norwich University



John LeClair

*Bachelor of Science in Criminal Justice
Rook Year: 1987/88 Graduation Year: 2016*

“Since leaving Norwich in 1988, not graduating was the biggest regret of my life. Graduating 25 years after my original graduation year erases that regret. The courses not only built on my criminal justice knowledge, but they also improved my overall ability as a police officer.”

Unleash Your Potential

Earn Your Master's Degree
Online with Norwich University



Meghan Rioux

*Computer Security and Information
Assurance Bachelor of Science Degree '14*

*Information Security & Assurance
Master of Science Degree '16*

“I couldn't tell you how much time and energy my professors gave me to help me prepare for my future career. Norwich has never disappointed me, the Norwich family is wonderful and the opportunities are endless.”

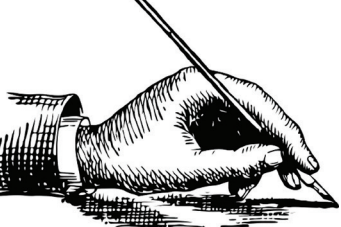
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6 Bachelor's Degrees

*Your connection with Norwich can continue.
See how your credits can transfer toward
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12 Master's Degrees

*Ready to move up or change careers?
Continue your journey with Norwich
University's master's programs online.*



Your Letters *continued from page 4*

what followed. I was merely a junior civilian student lacking any true “Norwich fame.” I didn’t write for the *Guidon* and I wasn’t a star athlete. Not having interacted with President Schneider before, I didn’t anticipate being of interest to him.

President Schneider immediately responded to my email with a request to meet with him in his office. We spoke at length about Relay for Life and how I was embodying the Norwich way. The discussion lasted roughly 15 minutes, but the time is not important. Not only did I leave his office with a donation for Relay for Life—I left knowing that President Schneider was reachable to anyone on campus regardless of status.

The next year I happened to live in Flint Hall across the street from the president’s house. We would greet each other when we ran into each other on the street. At Commencement that May, he said “congratulations, neighbor” as I received my diploma. That made the day that much more personal.

President Schneider’s closeness to the campus was made all the more relevant when I attended Norwich commencement exercises for family members that did not attend Norwich. When asked what their presidents were like, they didn’t have an answer. Thank you President Schneider for making a positive impact on my time at Norwich and allowing me to have insight into the type of leader you are.

Matthew Magliozzi '08
ATTLEBORO, MASSACHUSETTS

ACHIEVING “NORWICH FOREVER”

With President Schneider emphasizing both growing the endowment and improving

Norwich affordability in the summer 2017 *Record*, I would like to see the university put more emphasis on graduates becoming both financially successful and also happy long-term with their Norwich experience, so that a higher percentage of alumni, both cadet and civilian, will be in a position to give back to the university.

It seems like this increased percentage of alumni donors will be necessary due to the generally lower prosperity levels we are experiencing in this country. In summary, sustaining Norwich Forever will only occur if we can keep the math working.

Walter Legan '70
ORLANDO, FLORIDA

Editor’s note: This is a great suggestion. Norwich does offer free financial literacy courses through the Center for Civic Engagement. In the 2017–18 Norwich course catalog, financial literacy is listed as a key goal of the finance minor. Personal financial management is also a heavily covered topic offered to pre-college-aged students in the Youth Leadership Conference, which takes place during the winter on the Norwich campus. Do you have ideas for promoting financial literacy among our students? Contact us via email at record@norwich.edu.

“PRISON SING MUCH LIKED BY CONVICTS,” 1927

The following is an excerpt from an April 15, 1927, issue of the Norwich Guidon that includes a letter written to the Norwich Glee Clubs by the inmates of the Vermont State Prison. It was recently discovered in the Norwich Archives:

Singing four times in three days the

Norwich Glee Clubs last week covered three towns in Vermont giving one concert in Springfield, two in Windsor, and one in White River Junction. One of the concerts in Windsor was given at the state prison on the invitation of the prison chaplain. The clubs left Thursday on the return of the Corps after vacation and returned early Monday morning.

The concert at the state prison was the most successful one given. The prisoners were very glad to have the routine of the “walled city” broken by the Glee Clubs’ program and Prof. Whitcomb was presented with the following letter:

We, the men of the Vermont State Prison, who have been so highly favored this day by the musical program rendered by you, wish to express our heart-felt gratitude for the same.

It was mighty fine of you, boys, to come down here to Windsor this after-noon, the one day in the week a college man can call his own, to give us “shut-ins” an opportunity to listen to some first-class music, free from the tin-pan variety known as jazz.

Norwich University has rendered a service that will carry on in the mind of every man of the Vermont State Prison for many a day and we the men of the “Walled City” wish to thank each and every one of you gentlemen for the part you played, in bringing about this splendid entertainment. In all of us, you will have loyal rooters, and may the success of Norwich University ring out from the Atlantic to the Pacific.

*Inmates of the Vermont State Prison
By S. D. Richardson, 1927*

GOT SOMETHING TO SAY?
Send it to record@norwich.edu

NORWICH Connections



The More, the Merrier ★ NU REUNION AT FORT HOOD

A spur-of-the-moment Norwich alumni event this past July at Fort Hood, Texas, had an even larger turnout than Frank Vanecek anticipated. "I was expecting four at most, but ten showed up! It was great," said the Norwich senior vice president for student affairs. The group shared a meal and good conversation.

Vanecek says he hopes to organize a much larger Fort Hood event, planned in advance this time, in the fall of 2018.

The Fort Hood gathering, pictured (l-r): Clara Leister '16, Evan Wise '16, Oliver Duff '15, Jonathan French '15, Rory Fellows '14, Dr. Frank Vanecek, Jenn Vanecek Bales M'12, Michael Bales M'13, Jason Huggy '14, Joseph Hayden '16, and Lauren Kerl '16.

CONTENTS

- 46 CLUB & CHAPTER NEWS
- 48 CLASS NOTES
- 54 IN MEMORIAM
- 55 ROLL OF HONOR
- 56 IN THEIR OWN WORDS

BURLINGTON NETWORKING SOCIAL

More than 30 alumni, students, faculty, and staff attended the spring networking social at Good Measure Brewing Co., Northfield's new microbrewery. The NU Club of Burlington hosted the event after hearing that many students were unable to attend a Norwich | Connects networking event during Spring Break. It was a great opportunity for students to network close to campus. Brian Gibbons '99, a member of the NU Alumni Association, paid a surprise visit.

HAWAII DINNER SOCIAL

A group of 13 from the NU Club of Hawaii came together in May to enjoy an outdoor dinner and good conversation.

DENVER RUGBY SOCIAL

The Norwich men's rugby team claimed its first New England Collegiate Rugby Conference Tournament title in April to secure a spot in the USA Rugby Division II 7s National Championship Tournament in Denver. The NU Club of Denver hosted a social to connect with the team while they were in town. Unfortunately, due to poor weather, only two alumni were able to attend, but it was still a great time. The team sang "Happy Birthday" to Molly Patterson '10 and gifted her with a Norwich warmup top.

BOSTON RED SOX SOCIAL AND GAME

In May, 50 alumni, students, and family members came together to cheer on the Boston Red Sox. The evening began with a social at Pizzeria Uno, with food graciously provided by the insurance company owned by Tony Agnitti '84. The group then walked to Fenway to enjoy an intense rivalry between the Sox and the Texas Rangers.

ATLANTA SERVICE EVENT

On May 21, the NU Club of Atlanta served their community by volunteering for the Take Step for Crohn's & Colitis walk/run event. They assisted with setup and tear-down and got to meet some remarkable people, including Mark Winnie, a local news correspondent whose brother attended Norwich.

BOSTON GOLF SCHOLARSHIP TOURNAMENT

On June 5, more than 80 golfers braved the cold, wet weather to participate in the 30th Annual Boston Golf Scholarship Tournament. Everyone had a great time and many left with awesome prizes, including tickets for upcoming Celtics, Red Sox, and Patriots games as well as some highly coveted Heady Topper beer.



DENVER RUGBY SOCIAL



BOSTON RED SOX GAME



ATLANTA SERVICE EVENT



BOSTON GOLF SCHOLARSHIP TOURNAMENT



News from the NUAA

EACH YEAR AT HOMECOMING, the Norwich University Alumni Association (NUAA) presents several special awards to alumni and friends of the university for their contributions to Norwich, their communities, and their professions. These include the Distinguished Alumnus/Alumna Award, the Alumni Directors' Award, the Sustained Service Award, and the College of Graduate and Continuing Studies (CGCS) Alumni Award.

Each award is carefully designed to honor accomplished Norwich graduates, focusing on sustained service to Norwich or an individual's community. These awards also recognize outstanding leadership and accomplishments in the private, public, and/or military sectors.

The NUAA wants to celebrate those Norwich alumni who continue to serve and make a difference in the world. Each year we invite alumni, faculty, and staff to nominate worthy candidates. Applications are due in April. Nominations are accepted for all class years, but emphasis is placed on those celebrating a reunion; for example, in 2017 awards are being presented to class years ending in 2 and 7. Members of the NUAA Board of Directors review the nominations at our spring meeting and select the honorees. In addition to the awards presented at Homecoming, the CGCS Alumni Award is presented each summer during Residency Week.

We are pleased to announce the following recipients of 2017 Alumni Awards:

Distinguished Alumnus/Alumna Award

William Priesmeyer '67
Stephen Knych '82
Hugh McLaughlin '87

Alumni Director's Award

Walter Brown '72
Tony Maida '77
Bruce Hoogstraten '82

New Leader Achievement Award

Andy Biechlin '97

Admissions Sustained Service Award

James Terlizzi '62

Sustained Service Award

Bob Metcalf '57
Fred VanAlstyne '67
John Campbell '72
Kim Baumann '87

CGCS Alumni Award

Susan Fertig-Dykes M'09

Honorary Alumnus/Alumna Award

Professor Donald Wallace

Do you know someone who should be considered for one of the annual Alumni Awards? Nominate them! Visit alumni.norwich.edu/AlumniAwards to learn more about the award categories, their specific nomination criteria, and the nomination process itself.

Dr. Hilary Coons '01

NUAA First Vice President



Partridge Society

The mission of the Partridge Society is to encourage alumni, parents, and friends of Norwich University to help the university achieve its financial goals and to formally recognize those who do so.

The Partridge Society Board of Directors welcomes the following new and promoted Lifetime and 1819 Circle Members and acknowledges new levels achieved between March 1, 2017, and May 31, 2017.

CHAIRMAN'S FIVE-DIAMOND (\$8,000,000-\$9,999,999)

Mr. & Mrs. Robert B. Mack '64 & H'06

TWO-STAR GENERALS (\$100,000-\$249,999)

COL & Mrs. Carl L. Drechsel,
USAR (Ret.) '67
Paul Vincent '71 &
Rebecca C. P. Kennedy

ONE-STAR GENERALS (\$50,000-\$99,999)

John '60 & Jackie Allen
Frederick '63 & Mary '59 Bashara
BG Richard M. Blunt, USA (Ret.) '72
& Ms. Anita Porter
Elizabeth Cairns '55 & W'54
William S. English '58
Clarke & Cathie Keenan
David Sargent '57
Frederick E. '67 & Linda VanAlstyne

LIFETIME MEMBERS (\$20,000-\$49,999)

Mr. & Mrs. William H. Balch '60
George '67 & Susan Condon
Mr. & Mrs. Edmund Gallucci '65
Douglas S. Gardner '67
COL & Mrs. Thomas A. Goonan, USAR '79
Paul '66 & Susan '66 Jones
LtGen John C. Koziol, USAF (Ret.) '76
& Virginia R. Koziol, VC '76
Mr. & Mrs. David Magida
Richard T. Mullen '58, P'79, P'83 & G'13
Col & Mrs. Charles J. O'Connor,
USAF (Ret.) '77
Mr. & Mrs. David C. Smith '67
C. J. "Skip" Udell '60
COL & Mrs. Paul V. Valvo, USA (Ret.) '60

1819 CIRCLE MEMBERS

Jack '67 & Francie Bergquist
Robert Hyder '61
Allen R. Sandico M'09
Allen & Elizabeth '92 Veach



CLASSES OF 1947, 1966 From left: Judge Thaddeus Buczko '47 and Joe Milano '66.



CLASS OF 1965 From left: Rosoka chief technology officer Michael Sorah, Bernie Carpenter '65, former Norwich senior development officer Rebecca Painter, and Rosoka chairman and CEO Greg Roberts.



CLASS OF 1970 Don Ayers, Kevin Miner, and Brian Attenborough on the Danube.

1947 On April 27, 2017, a dedication ceremony was held in honor of **Thaddeus Buczko** at the Essex Probate and Family Courthouse in Salem, Mass. The courthouse was renamed the Thaddeus Buczko Building in honor of Judge Buczko's decades of service to the citizens of Essex County. (See photo.)

1964 **Dick Lovisone** writes, "As most of you know, Dottie and I are actively involved in a nonprofit ministry called Family Promise of Brevard. As a nonprofit we have several fundraisers a year. The big one is a golf scramble. Folks contribute to the golf scramble by buying numbered golf balls. The balls are dropped from a helicopter, and the ball that ends up being closest to the hole wins a \$2500 prize. Well this year our classmate **Bill DuRie** could not play, but he did buy some golf balls for the ball drop. Bill's ball ended up being closest to the hole and he won the grand prize! There is a funny part of this story, but I will leave it up to you to ask Bill and Marcia about that."

1965 **Bernie Carpenter** recently helped secure a generous, in-kind contribution of linguistics analysis software from Rosoka Software. Disciplines across campus as well as NUARI will benefit from the gift. Former NU senior development

officer Rebecca Painter showed Norwich's appreciation by presenting framed photographs of the Alden Partridge statue to help decorate the Rosoka Offices in Herndon, Va. (See photo.)

1970 Classmates **Don Ayers**, **Kevin Miner**, and **Brian Attenborough** held a Norwich mini reunion as they cruised the Danube River in May 2017. (See photo.)

1971 **Herbert Degan** writes, "May 29 marked the 9th Memorial Brick Dedication at a Vietnam War Memorial on Long Island, N.Y. The dedication was attended by approximately 150 people, and the featured speaker was Navy Captain **Christopher 'chet' Misner '90 & M'06**, commander of the University of Virginia NROTC department. The walk is dedicated to anyone who served in the military, with the gray bricks memorializing those KIA and the red bricks in honor of those who served and survived. I have dedicated two additional bricks for two members of my class who attended NU but did not graduate and were KIA. Just found out about **William Aiken '72**, so a brick will be made for him to be dedicated Veterans Day. Also memorialized is **Maj George Hussey**, an advisor to us in the late '60s who was called back to Vietnam and was KIA. We will



CLASS OF 1971 Granite tiles dedicated to Norwich alumni killed in Vietnam. William Aiken '72 will be added on Veterans Day.

continue to dedicate bricks in order to help fund the museum, as we are a private foundation and receive no public funds." (See photo.)

1979 **Nelson Murray** retired from Fairfax High School, in Fairfax, Vt., after 30 years of teaching high school and middle school physical education. He has also coached for 51 seasons at Fairfax High School/Middle School, three seasons at Colchester High School, three seasons at Winooski High School, and nine seasons at Johnson State College.

1982 **Russell Chisholm** served as an FBI agent in the Boston office for

21.5 years, from July 9, 1995, to December 31, 2016. Attending his retirement celebration at the Coast Guard Station in Boston were classmates **James Hanrahan**, **Steven Carney**, **Mark Madsen**, **Frank Curtis**, and **Kenneth Johnson**. (See photo p. 50.)

Susan Collins writes, "My husband, **Wes '83**, and I have recently become proud grandparents. On May 10 our eldest daughter and her husband had a beautiful baby girl, Imogen ('Immi') Wendy Chastain. We are thrilled to be first-time grandparents!"

1987 **Brian Balukonis** and his wife, Dr. Wendi Goldsmith, Yale '87, shared

Dato' Ir. Hor Tek Lip '81

A NORWICH LEGACY IN MALAYSIA

AT THE HEART OF EVERYTHING Dato' Ir. Hor Tek Lip '81 does it with passion. He came to Norwich with a passion to learn, and returned to his homeland with a passion to serve.

Growing up in Alor Setar, Malaysia, Hor Tek Lip joined the Cub Scouts as a young boy. Naturally motivated, he rose to the rank of King Scout, the equivalent of a U.S. Eagle Scout. Hor discovered the Norwich University civil engineering program browsing through college catalogs at the United States Information Service Library, and found himself enticed by the rigorous discipline that he associated with his experience in the Scouts. He set out for Norwich, half a world away from his southeast Asian homeland, fueled by dreams of becoming an engineer. When he arrived on the Hill, he found that the U.S.-based military school suited the “regulated and strict way of life” he was eager to lead.

During his Norwich years, Hor found value and purpose in his studies, peers, and surroundings. “Norwich allowed me to experience real-life leadership and teamwork, including team building, self-motivation, and learning to motivate others,” he reflects. The Corps experience, academic rigor, and broad-based curriculum—including social sciences and military studies—provided a solid foundation for what was to become his long and merited career in Malaysian government service. “I always wanted to help to develop my country,” he says, recalling the Norwich Cadet’s Creed and how it inspired him to return home after graduation and make life better for the Malaysian people.

Hor’s mission and passion: to ensure sufficient water to Malaysia’s Muda region. A key contributor to the national dam safety policy, he helped set up the National Dam Safety Surveillance Program as well as a national integrated lake basin management program. He was the first to successfully commission a Muda Agricultural Development Authority (MADA) tertiary irrigation block; the Muda region is known as the “rice bowl of Malaysia.” He played a key role in helping MADA obtain two International Organization for Standardization certifications: one for water and one for dam management. When El Niño brought drought to Malaysia in 2016, he worked tirelessly to make sure stricken areas had the water they needed for rice paddy cultivation.

Of all his accomplishments, the one he speaks most passionately about is his Public Service Delivery Transformation program. With the growing population of Malaysia comes increased food demands. Hor led efforts to create a more efficient irrigation system to bolster food production.*

What advice does he offer for those aspiring to a career in service? “Carry out your job with full passion. Do not fear change if the situation warrants it.” He emphasizes the importance of taking risks. “Be brave to advise the top management or political masters as to the consequences of projects and situations that might not go well.”

He held his last leadership post with MADA, retiring in April 2017 after reaching the compulsory retirement age of 60. “I have served for a total of 35 years, 4 months, and 16 days.” During his career, he received numerous awards for his good work.

Above all, he hopes his life and work as a progressive, passionate, and dedicated public official has made his country, and his world, a better place. —BAYLEE ANNIS '14



Beneath his 1981 *War Whoop* photo, it reads, “Life is either a daring adventure or nothing at all,” a quote by Helen Keller.

“The Corps provided me with valuable opportunity to develop my interpersonal skills and work in a different culture.”



Here, Hor briefs the agriculture leadership and team on the Sg. Kedah River flood mitigation project. In 2016, he received the honorary title of “Dato,” which translates into “Knight Companion.”

* Visit thenorwichrecord.com to view a video about his work.



CLASSES OF 1982, 1988, 2019 From left: James Hanrahan '82, Russell Chisholm '82, Steven Carney '82, Harold Shaw '88, Mark Madsen '82 & P'19, Peter Madsen '19, Frank Curtis '82, and Kenneth Johnson '82 at Russell's retirement from the FBI.

an intercollegiate moment at the Yale-West Point Civilian-Military Service Symposium with **General Gordon R. Sullivan '59**. General Sullivan delivered the keynote address at the symposium, which took place at West Point. Brian is looking forward to his class' upcoming 30th reunion and is looking to connect with other Norwich USACE employees. He asks that you please reach out to him at brian.balukonis@usace.army.mil. (See photo.)

Army Col. **Paul Melanson** relinquished command of the Massachusetts Army National Guard's 51st Troop Command on February 1, 2017, after a 30-month tour. The 51st TC comprises the battalions of the historical 1-101 FA, 1-181 IN, 1-182 IN Regiments as well as C/1-20 SF. Paul resides in Franklin, Mass., with his wife, Tanya, and three daughters. He is the Global Storage Product Compliance Engineering Manager for Dell Corporation in Hopkinton, Mass.

1988 Dave Brigham was promoted to brigadier general on December 9, 2016, by **General Gordon R. Sullivan '59**. Dave writes, "General Sullivan was a classmate of my dad's (**Donald Brigham '59**). The ceremony was held at Fort Belvoir, Virginia, and was attended by many '59 and '88 NU grads." Donald, Dave, and **John Brigham '91** are the only

"father-son-son" members of the NU Athletic Hall of Fame. (See photo.)

John Boyd was recently promoted to the rank of brigadier general in the U.S. Army at the U.S. Capitol Building. Senator Patrick Leahy (D-Vt.) was on hand for the ceremony. (See photo.)

1990 Lieutenant **Todd Kibbee** of the Seattle Police Department (SPD) was promoted to his current rank on May 8, 2017. He is currently assigned to SPD's West Precinct as the 3rd Watch Commander. Todd is a 24-year veteran of the SPD and lives with his wife and two children in Kenmore, Wash.

1992 On April 11, 2017, Army Lt. Col. **Mike Shoen** and Marine Lt. Col. **Dennis Sampson '96** toured the Mexican Navy and Marine facilities in Mexico City as part of their National War College country study field practicum. (See photo p. 51.)

1994 The Omar N. Bradley Foundation named Army Lt. Col. **Matt Dale** a recipient of a General of the Army Omar N. Bradley Research Fellowship in Military History for FY 2017. The award takes the form of a cash grant to support his continuing research on the United States Army's experience



CLASS OF 1988 Dave Brigham's promotion party at Fort Belvoir, Virginia.



CLASS OF 1988 John Boyd at his promotion ceremony.

along the Mexican border during the 1916-17 American Punitive Expedition in Mexico. Matt currently serves as the Executive Officer, Operations Group, National Training Center.

2001 Norwich alumni took a moment to gather for a group photo while deployed in support of NATO Resolute Support Mission in Kabul, Afghanistan. Pictured (l-r) are Navy Lt. Cmdr. **Michael Vulpis**, Army Maj. **Carolyn Bronson '04**, **Richard Giero M'05**, Army Col. (Ret.) **Christopher Winne '84**, Air Force Capt. **Brian Von Hone '11**, **Lee Hill M'06**, and Army Lt. Col. (Ret.) **Gary Smith '87**. (See photo p. 51.)

2002 Three decades of Norwich grads found each other while deployed in support of Operation Inherent



CLASSES OF 1959, 1987 From left: Wendi Goldsmith, General Gordon R. Sullivan, USA (Ret.), '59, and Brian Balukonis '87 at West Point.

Resolve and Operation Spartan Shield in Iraq: Army Col. **Bob Davis '92**, Army Lt. Col. **Michael Flaherty '95**, Army Maj. **Nick Milkovich**, Army 1st Lt. **Justin Kudu '13**, and Army 2nd Lt. **Shawn Madison '16**. (See photo p. 51.)



CLASSES OF 1992, 1996 Mike Shoen '92 (left) and Dennis Sampson '96 in Mexico City.



CLASSES OF 1984, 1987, 2001, 2004, 2005, 2006, 2011 NU grads in Kabul, Afghanistan.

2003 Paul Smith was recently honored by the New Hampshire *Union Leader* as one of the state's 40 Under 40, and was also named an Outstanding Eagle Scout by the National Eagle Scout Association. In his second term as clerk of the New Hampshire House of Representatives, he resides in Epsom, N.H., with his wife, Jennifer, and their one-year-old son, Henry.

John Farruggella and his wife, Hope, welcomed a baby boy, Theodore Lawrence Farruggella, born February 3, 2017, and weighing 7 lbs., 2 oz., Theodore has a brother, Dominic, and a sister, Genevieve. (See photo.)

2004 James Urso writes, "Pictured is my daughter, Mackenzie Jo Urso, who is seven months old. I hope she might one day follow me to Norwich. I originally posted this photo on the NU Ring Facebook page. Check out the other great photos there! My wife Heather and I currently live in Chester, N.H., and I serve as the Risk, Security, and Compliance Manager for Treasury at the Federal Reserve Bank of Boston." (See photo.)

2010 The U.S. Senate has confirmed the promotion of **John Lawlor M'10** to the rank of brigadier general in the Army Reserves. A civil affairs officer, John is also director of public works in Bloomfield, Conn. John is a frequent attendee at Norwich events, including the recent Connecticut sendoff.



CLASSES OF 1992, 1995, 2002, 2013, 2016 NU grads in Iraq.

2008 Adam D. Cummings M'08 has been named Senior Managing Engineer in the Asset Management Department at Barton & Loguidice. A resident of North Chili, N.Y., Cummings earned his BS in chemical engineering from SUNY at Buffalo and his ME in civil engineering at Norwich. Adam is currently committee chairman and board member of the New York Water Environment Association.

2011 First Lieutenants **Kevin and Megan (Campbell) Durgin '12**, announce the birth of their son, Conor Ansel Durgin, on April 16, 2017, at Naval Medical Center San Diego. Conor joins his two-and-a-half-year-old sister, Emmeline Rose. Conor and Emmeline Rose are the great-grandchildren of **Bruce W. Baker '60**. (See photo p. 52.)

Bill Eger M'11, who earned his Master of Military History from Norwich, recently earned his PhD in International Studies from Old Dominion University. His dissertation was titled, *Different Endpoints After Empire: Explaining Varying Levels of Democracy in Post-Communist Eastern Europe*.



CLASS OF 2004 Mackenzie Jo Urso



CLASS OF 2008 Theodore Lawrence Farruggella

HAVE A CLASS NOTE TO SHARE? Visit alumni.norwich.edu/ClassNotesSubmission.



CLASSES OF 2011, 2012 **Conor Ansel Durgin** with his parents, Kevin '11 and Megan (Campbell) Durgin '12, and sister, Emmaline Rose.

2013 **Jack De Forrest III M'13** has been selected as the executive director of transportation for the 70K student North East ISD in San Antonio, Texas, where he will be responsible for more than 500 employees who operate and maintain over 400 school bus routes traveling 1.4M miles annually. Jack joined the district's transportation department in 2008, serving in various capacities before becoming director in 2013. Before joining the North East ISD in 2008 he served over 29 years in the U.S. Air Force, retiring as a chief master sergeant.

Mark your calendar and make plans to attend these once-in-a-lifetime events!

HOMECOMING 2018:
September 13-22, 2018

- Mack Hall ribbon cutting, Sabra Field commemorative artwork unveiled.
- *Citizens & Soldiers: The First 200 Years of Norwich University* history book release.
- Celebrate 200: All-class bicentennial year kickoff dinner.

CELEBRATE 200: NAPLES, FLA.
January 24-26, 2019

- Sullivan Museum traveling exhibit, location TBD.
- 200th birthday celebration dinner, location TBD.

CELEBRATE 200: DALLAS, TEXAS
March 22-23, 2019

- Sullivan Museum traveling exhibit, George W. Bush Institute.
- 200th birthday celebration dinner, George W. Bush Institute.

CELEBRATE 200: NEW YORK CITY, N.Y.
June 6-8, 2019

- Sullivan Museum traveling exhibit, location TBD.
- 200th birthday celebration dinner, USS *Intrepid*.

CELEBRATE 200: FOUNDERS DAY AT NORWICH, VT
August 6, 2019

CELEBRATE 200: NORTHFIELD COMMUNITY Labor Day Weekend 2019

HOMECOMING 2019:
September 19-22, 2019

- Bicentennial Stairs ribbon cutting.
- Premiere: History of Norwich documentary.
- Dewey Hall renovation ribbon cutting.
- Celebrate 200: All-class birthday party.

CELEBRATE 200: WASHINGTON, D.C.
October 12-26, 2019

- Sullivan Museum traveling exhibit, AUSA Annual Meeting.
- 200th birthday celebration dinner, Smithsonian Museum of American History.

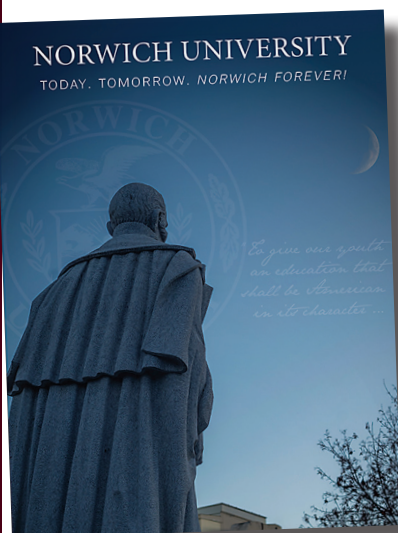
CELEBRATE 200: BOSTON, MASS.
November 14-16, 2019

- Sullivan Museum traveling exhibit, Faneuil Hall.
- 200th birthday celebration dinner, Seaport Hotel.

CELEBRATE 200: SAN FRANCISCO, CALIF.
January 24-25, 2020

- Sullivan Museum traveling exhibit, Marines' Memorial Club.
- 200th birthday celebration dinner, Marines' Memorial Club.

Commemorate Norwich's Bicentennial



NORWICH UNIVERSITY
Today. Tomorrow.
Norwich Forever!

To commemorate Norwich's bicentennial, and mark the rich heritage and traditions that define this institution, the Norwich University Alumni Association presents *Norwich University. Today. Tomorrow. Norwich Forever!*, a year in photographs of life on the Hill. This hardcover book speaks to the beauty, camaraderie, commitment, and lifetime bonds formed over two centuries.

BICENTENNIAL WINE

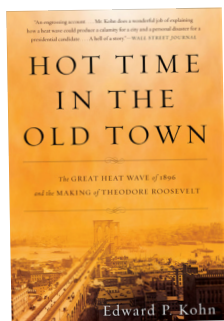
Windsor Vineyards of Santa Rosa, Calif., has designed beautiful bottles of chardonnay and cabernet sauvignon commemorating Norwich's bicentennial. You'll find the wine delectable and the bottle a timeless keepsake. Personalized bottles are also available.

Orders can be placed online at windsorvineyards.com/norwich.



\$49.95 includes shipping and handling; plus 6-7% Vermont state tax.

To see more and order visit alumni.norwich.edu/merchandise

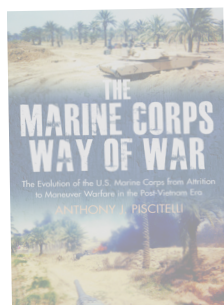


Hot Time in the Old Town: The Great Heat Wave of 1896 and the Making of Theodore Roosevelt

EDWARD P. KOHN, NEW COLA DEAN

One of the worst natural disasters in American history, the 1896 New York heat wave killed almost 1,500 people in ten oppressively hot days. The heat coincided with a pitched presidential contest between William McKinley and the upstart Democrat William Jennings Bryan. As historian

and incoming College of Liberal Arts Dean Edward P. Kohn conveys in his book, Bryan's hopes for the presidency began to flag amid the abhorrent heat just as a bright young police commissioner named Theodore Roosevelt was scrambling to mitigate the dangerously high temperatures by hosing down streets and handing out ice to the poor. A vivid narrative that captures the birth of the progressive era, *Hot Time in the Old Town* revives the forgotten disaster that almost destroyed a great American city.

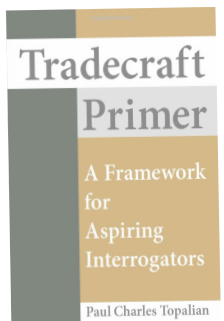


The Marine Corps Way of War: The Evolution of the U.S. Marine Corps from Attrition to Maneuver Warfare in the Post-Vietnam Era

ANTHONY PISCITELLI M'09

The Marine Corps Way of War examines the evolving doctrine, weapons, and capability of the United States Marine Corps during the four decades since our last great conflict in Asia.

The USMC has maintained its position as the nation's foremost striking force while shifting its thrust from a reliance upon attrition to a return to maneuver warfare. The institutionalization of maneuver philosophy began with the Marine Corps' educational system, analyzing the actual battle-space of warfare—be it humanitarian assistance, regular set-piece battles, or irregular guerrilla war—and the role that the leadership cadre of the Marine Corps played in this evolutionary transition from attrition to maneuver. Piscitelli explains the evolution by using traditional and first-person accounts by the prime movers of this paradigm shift.



Tradecraft Primer: A Framework for Aspiring Interrogators

PAUL CHARLES TOPALIAN '71

Tradecraft Primer is a timely and relevant reference manual for the next generation of professionals as we enter a new era in our nation's interrogation programs. Whether in law enforcement, the military, or intelligence, this book provides fresh insights from the latest empirical-based studies that will enhance results and contribute to best practices.

It challenges past beliefs and legacy-interrogation practices by capturing novel approaches that no longer rely on physical and psychological coercion, unethical or questionable ruses, or abusive mistreatment. Importantly, this primer also opens the door to valuable lessons from contemporary experts in human motivation and more effective social-influence methodologies and tactics. A must-read for anyone thinking of entering the interrogation profession.



Gentlemen's Fury

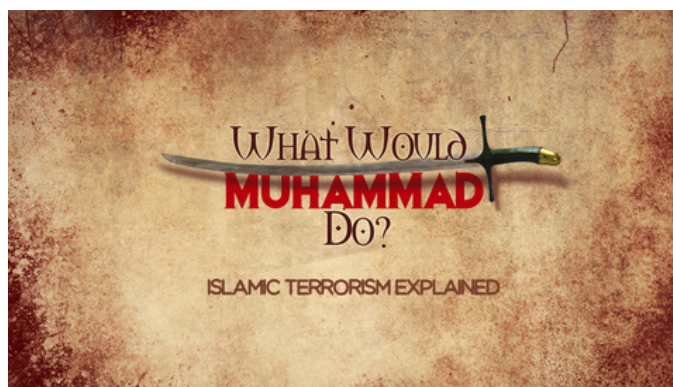
STARRING JAKE HEAD '97

Aaron Faust had a promising career as a professional tennis player. But he also had a few issues. Suspended by the Association of Tennis Professionals (ATP) for brawling with an opponent, his life has taken a turn for the worse. During a particularly dark period, he encounters Dwayne (portrayed by Jake Head '97, second from left), an intense and charismatic zealot, who recruits Aaron for Gentlemen's Fury, an underground tennis league that just might not



Jake Head '97
Photo by Leslie Bohm

be strictly about tennis. As Aaron soon finds out, all of the players in Gentlemen's Fury are former ATP players who, for one reason or another, have been excused from the tour. While the pay is nice, the rules turn out to be ambiguous and increasingly deadly. As the film unfolds, Dwayne transforms from savior to pariah while Aaron struggles at first to keep up, then just to stay alive. *Gentlemen's Fury* is available for purchase or rental via gentlemensfurymovie.com.



What Would Muhammad Do? Islamic Terrorism Explained

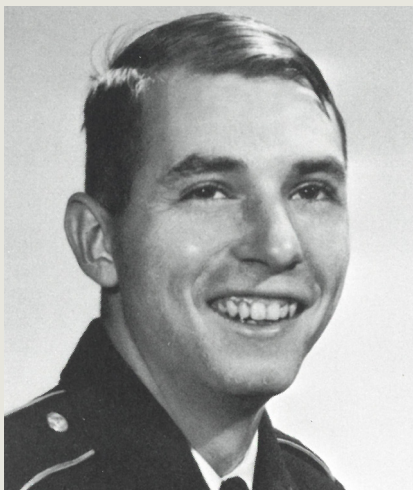
DOCUMENTARY BY RANDALL A. TERRY M'11

What Would Muhammad Do? is an unprecedented ten-part serial documentary that explores the connection between the first generation of Muslims in the 7th century and modern-day Islamist terrorism. Using sacred, ancient Islamic text, Randall A. Terry M'11 explains Islamist terrorism through the lens of Muhammad's life. The series begins with "Muhammad: Traditions of the Prophet," and concludes with an episode titled "Ending Islamic Tyranny." Terry holds a master's degree in diplomacy with a concentration in international terrorism from the Norwich University College of Graduate and Continuing Studies. He has done extensive research on the connection between the first generation of Muslims and modern-day Islamist terrorism. View excerpts of the documentary at wwmd-tv.com.

In Memoriam

Contributed by Audrey Seaman '13.

Charles A. Lovelette '65: The Spark of Chemistry April 2, 1943 – April 11, 2017



Charlie Lovelette '65 as a senior.

NORWICH UNIVERSITY IS FORTUNATE that Charles “Charlie”

Lovelette '65's life's adventures included not one, but two stops on the Hill.

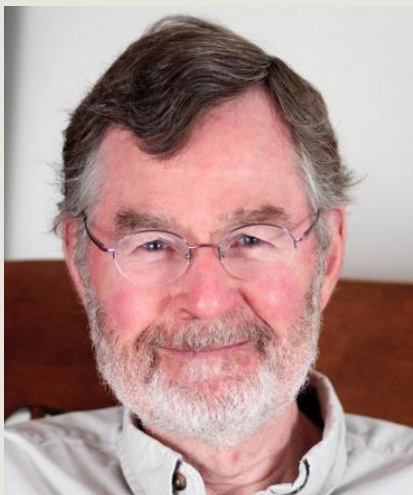
Born in Richford, Vt., a stone's throw from the Canadian border, Charlie inherited a passion for fly fishing from his father, with whom he spent many childhood hours along the Missisquoi River. Science was a foregone conclusion for the bright young man, and he majored in chemistry at Norwich University, serving first as vice president then president of the German Club and graduating in 1965.

In the decade between graduation and his return to Norwich as a professor, Charlie served in Vietnam with the U.S. Army Corps of Engineers, earning the Bronze Star in 1970. He also completed a PhD in organic chemistry at Rensselaer Polytechnic Institute.

Now-retired senior vice president of academic affairs and dean of faculty, Professor Joe Byrne, served on the chemistry faculty with Charlie in those days and remembers his colleague's dedication to his students and to research. “Many times we ate lunch together in the chemistry library in Cabot Science,” he reflects fondly. “This enabled many free-ranging discussions where we solved all of the problems of the day in science, with students, with administration, and with the world. He loved organic chemistry. He also loved hockey, and played pickup hockey with faculty and students any chance he could get. Charlie was an excellent colleague and valuable faculty member at Norwich.”

Charlie served on the Norwich faculty until 1987, and eventually his adventures took him southward to Georgia's Columbus State University. He remained a lifelong avid outdoorsman, perfecting his form at fly fishing and competing in 5K races, often placing first in his age group.

Gene Sessions, History Professor Emeritus: Embracing Vermont's Great Story Sept. 16, 1937 – April 25, 2017



Gene Sessions made valuable contributions to the great story of Vermont.

MANY ON THE HILL REMEMBER Gene Sessions as a beloved history professor. He spent his life in passionate pursuit of history, making contributions to the great story of Vermont that will endure through the ages.

Born in Cleburne, Texas, he attended Southern Methodist University in Dallas, completing a Master of Arts in History in 1963. Afterward, he served in the Army and worked as a reporter in Texas, moving northward to earn his PhD at the American University in Washington, D.C. He joined the Norwich faculty in 1974 and remained until his 1998 retirement, when he was named professor emeritus.

Glenn MacIntyre '84 says his only regret is that he didn't have more classes with Professor Sessions. “He really seemed to care about his students and made every effort to assist us in learning the history lessons,” Glenn reflects. “He was approachable and he always seemed to have a smile.”

Gene was heavily involved with the Vermont Historical Society, serving as editor of *Vermont History*. His award-winning writings include *Years of Struggle: The Irish in the Village of Northfield, 1845–1900*. He is also a primary author of the books *Vermont Voices, 1609 through the 1990s*, and *Freedom and Unity: A History of Vermont*, the latter considered the definitive history of the Green Mountain State.

Gene's love for Vermont reached beyond the pages of a book. He gloried in Vermont's physical environment and spent many hours outdoors kayaking, hiking, and cycling. In his later years, he enjoyed the view of Berlin Pond from the home he shared with his longtime partner, Norwich Psychology Professor Carole Bandy.

In 2014, he received the Vermont Historical Society President's Award for his valuable and lasting contribution to the state's history.

ROLL OF HONOR

The following list reflects notifications of deceased Norwich family members received by the university from April 18, 2017, through July 12, 2017. Full obituaries, when available, can be viewed online at alumni.norwich.edu/Obituaries. To inform the university of the passing of a member of the Norwich family, please contact the Alumni Office at 877-631-2019, or inmemoriam@norwich.edu.

ALUMNI

1940 (VC) Rosendo Cueto, 87, of Montpelier, Vt., 12/23/2007

1943 Robert K. O' Neill, 89, of Middleboro, Mass., 2/22/2010

1944 John R. Hall, 93, of Warminster, Pa., 7/7/2016

1947 John R. Grossi, 91, of Leominster, Mass., 4/28/2017

1948 (VC) James E. Sheridan, 85, of Montpelier, Vt., 11/7/2013

1950 Stowe Shoemaker, 88, of Birchrunville, Pa., 5/23/2017 – Father of Jane C. Martin '77

1951 William J. Bidgood, 87, of Melrose, Mass., 5/20/2017

1951 Frederick P. Smith, 88, of Ocala, Fla., 6/2/2017

1952 James G. DeMayo, 87, of Trumbull, Conn., 6/19/2017 – Brother of Louis F. DeMayo '65

1954 Robert E. Clarke, 85, of Severna Park, Md., 4/21/2017

1954 Charles C. Hauser Jr., 88, of Leechburg, Pa., 12/2/2016 – Father of Charles C. Hauser III '79

1955 John A. Fiore, 83, of Revere, Mass., 8/27/2016

1956 (VC) Carol S. Topham, 81, of Brookfield, Vt., 1/13/2017 – Wife of John F. Topham '57 and mother of Karen E. Hamblin '79 (VC)

1957 LTC Robert L. Lemons, USA (Ret.), 80, of Falls Church, Va., 2/25/2017

1957 Herbert M. Shapiro, 81, of Chestnut Hill, Mass., 10/17/2016

1958 COL G. Robert Akam, USA (Ret.), 80, of Ormond Beach, Fla., 5/9/2017 – Father of COL Robert B. Akam '85; cousin of LTC Edward S. Crosbie USA (Ret.) '73

1960 Robert L. Warrick, 75, of Santee, S.C., 12/14/2013

1961 David S. Nock, 79, of Amesbury, Mass., 5/24/2017

1961 John E. Tannar, 80, of Natick, Mass., 4/14/2017

1961 COL Robert K. Samia, USA (Ret.), 82, of Worcester, Mass., 6/8/2017 – Brother of Roger G. Samia '61

1962 (VC) Leslie P. Parkin, of Mattituck, N.Y., 6/20/2002 – Friend of the University

1962 (VC) Joyce P. Wilson, 66, of Tyngsboro, Mass., 8/16/2009

1965 George L. Kozak, 75, of Brockton, Mass., 7/2/2017 – Uncle to Brett Anchukaitis '16

1966 Thomas M. Curley, 73, of Barre Town, Vt., 5/5/2017

1966 Walter W. Pahl, 73, of New Port Richey, Fla., 5/8/2017

1972 MAJ Brian M. Andersen, USA, 53, of Sacramento, CA, 11/20/2003

1972 Gary H. Coe, 67, of West Palm Beach, Fla., 3/24/2017

1975 Charles J. Lyons Jr., 65, of Asher, Okla., 4/16/2017

1977 (VC) Pamela J. Pollock, 59, of East Montpelier, Vt., 6/3/2017 – Wife of William D. Pollock '78

1978 & M'80 Jacalin W. Wilder, 80, of Brookfield, Vt., 3/23/2017 – Wife of Allen S. Wilder '56

M'80 Barry L. Accornero, 66, of Huntington Beach, Calif., 5/22/2017

1982 Robert V. Robison, 63, of Virginia Beach, Va., 3/14/2017

1994 (VC) Donna L. Dallett, 56, of Montpelier, Vt., 4/23/2017

2010 Mallory Downs Ivanowsky, 28, of Lee, Mass., 6/26/2017 – Wife of Roger A. Ivanowsky '09

2012 Keith J. Filipp, 54, of Whitefish, Mo., 5/8/2017

M'15 Henry E. Vazquez, 34, of Grovetown, Ga., 4/27/2017

FACULTY, STAFF & FRIENDS

H'00 James F. Facos, 92, of Montpelier, Vt., 5/14/2017 – Professor Emeritus of English

Ervin J. Bell, 90, of Boulder, Colo., 12/1/2015 – Friend of the University

Thorleif G. Berntsen Jr., 83, of Allendale, N.J., 5/9/2017 – Father of Paul W. Berntsen '84

John G. Billingsley, 97, of Leeds, Mass., 6/5/2017 – Friend of the University

Nancy Braman, 74, of Pawleys Island, S.C., – Former Staff 2001–2005, Wife of COL Eric W. Braman, Assistant Commandant 1999–2004 and Mother of Matthew and William '95

Joan P. Cruickshank, 87, of Burlington, Vt., 5/19/2017 – Former Staff

Louise J. Davis, 81, of Montpelier, Vt., 9/16/2012 – Professor Emeritus, Professor of Nursing, Widow to Frank M. Davis '00 (VC)

Jennifer C. Downer, 48, of Hooksett, N.H., 5/21/2017 – Wife of Michael E. Downer '90

Alden Guild, 87, of Montpelier, Vt., 1/13/2017 – Trustee Emeritus and Friend of the University

Gail L. Igo, 74, of Northfield, Vt., 6/19/2017 – Friend of the University

John B. Loether, 69, of Berlin, Mass., 8/22/2014 – Father of Travis T. Loether '01

Judith P. Loether, 67, of Berlin, Mass., 6/2/2016 – Mother of Travis T. Loether '01

Paul K. Manghi, 64, of East Montpelier, Vt., 2/3/2010 – Friend of the University

Jean A. Miles, 86, of Winthrop, Mass., 4/16/2017 – Widow of Frederick E. Miles '54

Daniel E. Mulholland, 74, of New York, N.Y., 9/22/2016 – Friend of the University

Nelson G. Ross, 78, of Hingham, Mass., 10/27/2016 – Friend of the University

Gene Sessions, 79, of Berlin, Vt., 4/25/2017 – Professor of History 1974–1998

Helen R. Schneider, 79, of Greenfield, Mass., 11/14/2016 – Widow of Norman Schneider '57

“For the Students”

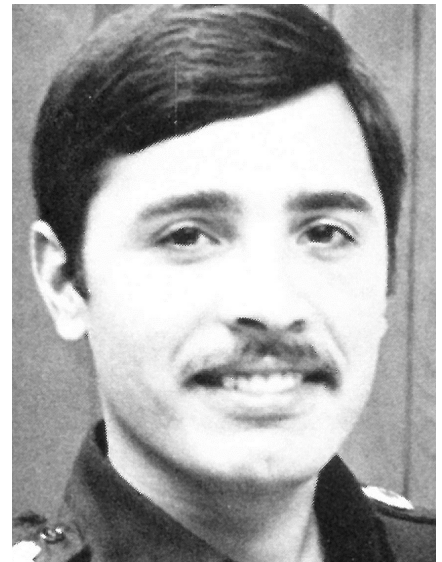
PROFESSOR FRANK VANECEK

A few years ago, when I first heard about the coming Year of Legacy, I thought about my four decades at Norwich and considered what I would want my Norwich legacy to be. I could point to key academic accomplishments such as the creation of new courses, the implementation of several degree programs in computing, and the accreditation for the business programs. But, after further thought, I asked myself the question of why I stayed at Norwich so long. The simple answer is—for the students. The Norwich students have always been my primary focus and thus, *they* are my legacy.

Many of my former students have come back to see me years/decades later and recount the meaningful encounters we had in my office, in my classroom, or just walking around campus. One of my favorite recollections is about Colonel Frank Curtis '82, USAF (Ret.). He was a student in my computer programming class back in 1978. Following his graduation, I did not see Frank again until 28 years later, in 2010. During that mini-reunion, Frank reminded me of an event that took place in my classroom when he was still new to Norwich. I was shocked and overwhelmed at hearing his story about how my simple interaction with him changed his life and the lives of others that he subsequently touched. I asked him to put it in writing for me so that I could keep it in my files. Here is what he wrote:

I remember it like it was yesterday. I was failing your course miserably and as you handed me my final exam, you turned it upside down on the desk and said “just do your best.” You told me you never saw someone try so hard and yet not quite grasp the material. You told me that based on my efforts over the semester that I should be ok. The rest is history. I failed the final exam yet passed the course with a D. That brief moment in time has helped shape me to be the leader/manager I am today. When someone that works for me, employee/soldier, is struggling with an assignment, I ask them, “Did you try your hardest, did you give it your best?” If they respond yes and I can see the conviction in their eyes, I simply say, “Don’t worry about it.” I’ve learned that people don’t set out to fail and we all have different skill sets. Sometimes people need to hear “you’ll be ok—just do your best.” So yes, I owe you a great deal for the lifelong lesson you gave me, a lesson that I proudly use today. And when I am sitting with a struggling employee/soldier, I tell them the story about me and my college professor who didn’t give up on me because I couldn’t grasp the material. Professor Vanecek, your legacy with me has been cemented, and I in turn, have passed this legacy onto others. I guess sometimes people don’t realize the power of their actions and words. Thank you for your actions and words in 1978. You had a friend for life and didn’t even know it!

Over the decades, I have spoken with many Norwich students who share their recollections of how their lives took a different, positive turn because of a simple interaction with me. What more could I want out of my career at Norwich? Having touched the lives of my students in a positive way—that is my humble legacy. ✪



Frank Vanecek arrived in 1976 as a twenty-three-year-old instructor of computer science. Since then, he has worn many hats at Norwich University.



Today, Professor Vanecek is the senior vice president for student affairs. In his four-decade Norwich career, the students have been his number-one focus.

**Dick Mullen '58 made a planned gift to Norwich University,
to help educate his family throughout generations.**

What Will Your Legacy Be?



Pictured (l-r): David Mullen Jr. '78, Burt Mullen '62, Rick Mullen Jr. '79, Dick Mullen '58, President Schneider, Dave Mullen '55, Mike Heimall '87, Lynda (Mullen) Heimall '84, Scott Mullen '85. Missing from the photo are: Diane Mullen '82, Brian Caplin '01, Drew Caplin '08, Mike Heimall, Jr. '16, and Derek Mullen '13.

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momalley@norwich.edu



Corey Touchette
*Assistant Director of Planned
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(802) 485-2115
ctouchet@norwich.edu



NORWICH UNIVERSITY®

Office of Development and Alumni Relations
Norwich University
158 Harmon Drive
Northfield, Vermont 05663

Upcoming Events on the Hill



October 6–8	Parent and Family Weekend	Multiple Locations
October 7	Legacy Student Pinning Ceremony	Sabine Field
October 28	Regimental Ball	Plumley Armory
November 1	Fall Job Fair	Plumley Armory
November 2	Blood and Bone Marrow Drive	Plumley Armory
November 2–4	8th Annual Legacy March	Norwich to Northfield, Vt.
November 4	NU Day of Service	Milano Ballroom
November 4	Navy/Marine Corps Ball	Plumley Armory
November 10 (3:15–4 p.m.)	Veterans Day Ceremonies	Upper Parade Ground
November 13–17	International Education Week	Multiple Locations on Campus
December 4	December Graduates Dinner	Capitol Plaza
December 4	Saint Barbara's Day Observance	Upper Parade Ground
December 9 (2–4 p.m.)	Holiday Concert	Plumley Armory
December 10	First LEGO® League	Shapiro Field House
December 13	Reading Day–No Classes	Campus
December 14–19	Fall Semester Exams	Campus
December 20–January 20	Winter Break	Travel Safely

To learn more about these and other exciting events, contact the Alumni Office at 877-631-2019 or alumni@norwich.edu, or visit norwich.edu, alumni.norwich.edu, and norwichathletics.com.