MEMORANDUM OF AGREEMENT
BETWEEN
NORWICH UNIVERSITY
AND
U.S. ARMY SPECIAL OPERATIONS COMMAND

I. SCOPE AND PURPOSE

A. Articulated Programs: Norwich University (NU) and the U.S. Army Special Operations Command (USASOC) hereby enter into the following stipulation agreement governing the matriculation and recognition of intelligence analyst training for academic credit in specific NU degree completion programs. Specifically, this Memorandum of Agreement (MOA) pertains to courses offered by USASOC and specified in Section II.

B. Purpose: This MOA provides the basis for evaluation and assignment of credit for applicants presenting the USASOC record of completion for specialized USASOC courses to the NU Strategic Studies and Defense Analysis (SSDA) and Criminal Justice degree programs (the PROGRAMS).

C. Understanding of the Parties: All military students who demonstrate completion of the specialized courses listed in Section II will be awarded academic credit toward the PROGRAMS during the term of this agreement.

NU will:

1. Accept as proof of successful completion of USASOC courses a memorandum for each individual student from the unit command attesting to satisfactory completion at the equivalent of a grade “C” (75%) or better and dates the course was taken.
2. Accept credit for approved courses into NU PROGRAMS.
3. Review approved courses when significant content changes have been made as well as new courses for credit upon request of the USASOC.
4. Initiate changes or amendments to the agreement as required.

USASOC will:

1. Provide a memorandum of completion from the unit command for each student completing an approved course attesting to satisfactory completion at the equivalent of a grade “C” (75%) or better and dates the course was taken.
2. Maintain academic rigor in approved courses during subsequent iterations.
3. Notify NU when substantial changes to curriculum or delivery have occurred or are planned so that the credit award may be continued or adjusted as needed. Changes of more than 20 percent of the curriculum or significant changes in delivery method will be reported to the NU representative prior to implementation to assure continuity and accuracy of the credit award.
4. Maintain continuity between USASOC institutional representatives to this MOA.
5. Present new courses to NU for review in a mutually agreeable format that allows complete academic review sufficient to determine credit award.
6. Initiate changes or amendments to the agreement as required.

D. Severability: If, for any reason, any provision of this agreement is held to be invalid, all other provisions of this agreement may remain in effect by agreement of the parties. If this agreement in whole is held invalid by either party, or cannot be enforced, the agreement shall / may be terminated. Specific sections of this agreement are not severable.

II. Courses Awarded Credit

USASOC coursework is transferable to the NU PROGRAMS for the courses listed below. Additional courses may be added after separate reviews and credit determination.

<table>
<thead>
<tr>
<th>USASOC Course Name</th>
<th>NU Course</th>
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<tbody>
<tr>
<td>INSC 313 – Global Security &amp; Intelligence Studies</td>
<td>Program Credit - 3 credit hours, SSDA 315 - Insurgency &amp; Conflict</td>
</tr>
<tr>
<td>INSC 320 – Intelligence Management</td>
<td>Program Credit - 3 credit hours, SSPO 318 - International Terrorism</td>
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III. Business Agreement

A. Termination. Either party may terminate this agreement with at least ninety (90) days written notice given by either party. The agreement and understanding is that termination will not be executed without a negotiated completion strategy for students enrolled at the time of notification.

B. Period and renewal. The agreement shall continue in effect for two (2) years from the date indicated below and may be renewed for a mutually agreeable term with the consent of both parties. Neither party is compelled to renew.

C. Acceptance by Parties. The parties are committed to the concept of a long-standing agreement. This agreement will be considered amended when Articles are added, deleted or significantly modified. Amendments must be in writing and may be signed by the signatories below or their designees.

D. Point of Contact.
   a. For Norwich University:

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      College of Graduate and Continuing Studies
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b. For USASOC:

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Date: 12 March 2014

Christopher T. Donahue
Colonel, U.S. Army
3rd OSG (A)
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Ft. Bragg, NC 28307

Date: 4 March 2014