NORWICH UNIVERSITY

SCHOOL OF GRADUATE STUDIES

Commencement

Friday, June Thirteenth

Two Thousand Eight

4:30 P.M.
GRADUATION CEREMONY

*Processional
Mace Bearer
Faculty Marshal

*National Anthem
Heritage Brass Quintet

*Invocation
Reverend William S. Wick, University Chaplain

Greetings
President Richard W. Schneider

Conferring of Honorary Degree
President Richard W. Schneider

Commencement Address
Governor Jim Douglas

Response to Address
President Richard W. Schneider

Conferring of Degrees
President Richard W. Schneider
Dean William H. Clements

Closing Remarks
Dean William H. Clements

*Benediction
Reverend William S. Wick

*Recessional

Photographs, other than those taken from seats, should be taken only from the designated area adjacent to the platform group.

*Standing
A Norwich Graduate

A university’s legacy can be measured by the impact of its graduates.

Norwich University graduates helped to build our nation from the chief engineer of the first US transcontinental railroad, to leaders in decisive battles, to the individuals who developed the nation’s banking system. The legacy of Norwich reaches back to the most formative decades of our nation’s history.

More recent graduates have included a president of NBC and the Chief of Staff of the Army. Innumerable alumni, less prominent but no less important, have made a deep and lasting impact on the world as nurses, engineers, soldiers, police officers, business executives, etc. These are individuals who have prepared themselves to act as well as to think - to execute, to conceive and to be moral, patriotic, efficient, and useful citizens.

They are men and women of distinction because in coming to Norwich, they encountered great challenges, and by overcoming them, confirmed in themselves the confidence to persevere in the face of adversity. While studying in a rigorous and disciplined academic environment, they acquired invaluable time management skills as well as practical knowledge and expertise in their chosen fields. They have been encouraged to think deeply about what makes a good leader, to reach their own conclusions based on close observation, and to seize opportunities to practice their own skills. They are Norwich graduates.

Today, the legacy of Norwich University passes into the hands of those whose names are listed in this program. We have every faith that they will do great things!
Governor Jim Douglas  
Vermont Governor

Governor Jim Douglas has been serving the citizens of Vermont for more than thirty-five years. Elected to the Vermont House of Representatives in 1972 – the same year he graduated from Middlebury College – his influence as a legislator increased quickly, becoming assistant majority leader in his second term and majority leader in his third term at the age of twenty-five. Governor Douglas retired from the General Assembly in 1979 to become a top aide to Governor Richard Snelling.

In 1980, Governor Douglas was elected Secretary of State, a post he held until 1993-winning reelection five times, and receiving the nomination of both parties on three occasions. His peers elected Governor Douglas as President of the National Association of Secretaries of State. Governor Douglas was elected State Treasurer in 1994, receiving the nomination of both parties and winning with 94 percent of the vote. During this time he was elected president of the National Association of State Treasurers. He served as Treasurer until his inauguration as Governor in 2003.

The Governor is past President of the Council of State Governments, Chairman of the New England Governor’s Conference, a member of the Secretary of Homeland Security’s Local Advisory Council, and Vice Chairman and lead governor for energy policy for the Coalition of Northeastern Governors. He is also former Chairman of the National Governors Association’s Legal Affairs Committee, and he is currently the Co-Chairman of the organization’s e-Health Alliance and Vice Chairman of the Health and Human Services Committee.

Outside of state government, Governor Douglas has been active in many community organizations. He’s a past President of the Addison County Chamber of Commerce and Porter Medical Center. He was master of his Masonic Lodge, Treasurer of the State 4-H Foundation and President of the Vermont Conference of the United Church of Christ. He has served on the boards of the Mary Johnson Day Care Center, the Counseling Service of Addison County, the Vermont Symphony Orchestra and the United Ways of both Addison County and Vermont. He continues to serve as Town Moderator for Middlebury, a post he has held for more than twenty years.

Over the course of his career, Governor Douglas has received more votes than any other person in Vermont history, a testament to his appeal to voters of all political persuasions.

During his long career of public service, Governor Douglas has promoted higher education in Vermont and has been a friend to Norwich University.

In recognition of his service to the people of Vermont, Norwich University bestows upon James Douglas the honorary degree of Doctor of Public Service with all the rights and privileges appertaining thereto.
CANDIDATES FOR DEGREES

Master of Business Administration

Erin Adkins
Oscar Alfaro
Lisa Allard
Bradley Allen
Justin Allen
Spencer Arnold
Felice Artonio
Hans Asoera
Erica Atienza
Alyson Baird
Kurt Baumgarten
Brian Blake
David Blank
Jody Booth
Robert Boss
Claude Brice
Caroline Bryan*
Cathleen Burrell
Julie Butrick
Bryon Buzan
Adrian Byers
John Cadwalader
Harry Cage
Chester Chee
Elizabeth Chester
John Chmidling
Robyn Cittadino
David Clay
Joshua Collamer
Lorie Conwell
Christopher Coppola
William Cropper
Daniel D’Angelo
Jennifer Dardzinski
Andrea De La Pena
Roger Dixon
William Dos Santos
Heather Drake
Kevin Eastwood
Waqar Fazlani
Celia Fellows
John Feola*
Patrick Ford
Robert Forrester
Kim Gallagher
Karl Gamble

Michael Giglio
Daniel Goodwin
Sherry Goulette
Andrew Griffith
David Grim
Carl Hefele
Kenneth Hekter
John Hlboky
Vanessa Holden
Crystal Hoppes
Paul Horan
Eric Hussey
Robert Jauch
Cindy Jaynes
Brent Johnston
Antionette Jones-Houser
Trevor Kacedon
Rahim Karsan
Ammath Keunemany
Mark Kramer
Vicki Kung
Nathan Lane
Neil Langley
Mark Larkin
Christian Larson
Stacey Lee
Domenic Lofaso
John Luepke
John Luposello
Michael Massa
Richard Matthews
Keith Mazy*
Steven McCutcheon*
Kevin McDonald
Robert McGowan
Duff Mitchell
Ricky Molina
Vincent Monroe
Richard Murphy
Gary Myrick
Stephen Nava
Lynn Nehila
Sandra Nichols
Gerald Nisbett
Jay Nunn
Brian Olson

Cynthia Ormsby
Robert Ouellet
Clayton Pehrson
Jennifer Perry
Carlos Ponce
Mark Popov
Ramsey Quartey
Kevin Quinn
Rija Ramahatra*
Deven Rana
Ann Rangaviz
James Ravnikar
Stephen Christopher Remillard
Jesse Richardson
Andrew Robin
Michael Sacco
Julie Sancibrian
Shannon Schmick
Salil Sharma
Jeffrey Sharpe
Edward Sherman
Tiffany Siegfried
Jeff Sivik
Aaron Smith
David Smith
Catherine Speight
Christina Spindler*
Leif Steinbaugh
Benjamin Stevens
Lynn Stewart
Ryan Stoeckel
Justin Stone
Michael Swekel
Scott Tedder
Peter Ticconi
Pete Tiliakos*
Keri Toolan*
Darrell Tran
Rick Urban
Noah Vasquez
Paul Wallace
Thomas Walsh
Earl Wertheim
Jennifer Whaley
Sean Whaley
Anthony Williams

*degree requirements completed in 2007
CANDIDATES FOR DEGREES

Master of Science in Information Assurance

Arnold Adelman
Dennis Ah-King
Mani Akella
Homayoon Alborzfard
Patrick Allen
Brenda Alwin
Marie Austin*
Esther Avworo
Troy Belanger
Shane Bishop
Diane Boettcher
Jocelyn Bolick
David Bonowski
Roger Bouchard
John Boyke
Denise Breedlove
Terry Brookhouser
Michael Buchert
Andrej Budja
Michael Byrne
Eric Canavan
Matthew Carlson
Reuben Caron*
Perry Carpenter
Stuart Cate
Samuel Cattle
James Caufield
Steven Cochran
Thomas Collins
Kevin Cope
William Craft
Wayman Cummings
Grace Dalton
Gil Danieli
Jennifer Dickey
Jeremy Downer
Sheldon Duckie
Timothy Dzierzek
Edward Ferrara
Derek Fielding
Randal Freston
William Garamella
Gaylord Gavino
Janet Geldermann
Charles Gibson
Fred Goke
Carlos Gomes
Svea Goodwin
Christopher Gouin
Erik Graham*

Aaron Greene
Mike Haines
Matthew Henry
James Higgins
Gary Hummel
Ralph Hyatt
Michael Igbo
John Israel
Deborah James
Stanley Jamrog
Arild Jensen
Rafael Jimenez
Jay Johnson
Jeffrey Johnson
Jonathan Kamyck
Carolyn Keith
Daniel Kittle*
Todd Knapp
John Knight
Debby Landry
Michel Landry
Ellen Latocki
James Lees
Michael Mahoney
Stephen Maiorca
Raymond Malone
James Manuel
Barbara McBrien
Justine McDonald
Michael McLaren
Richard McMaster
Gordon Merrill
Charles Milam
Pedro Moore
Sharon Mudd
Jerry Murtland
Carrie Muthee

Ragini Ramalingam
Scott Rasmussen
Vyto Razminas
Peter Reganti
Ron Regester
Scott Rinaldi
Kevin Rivera
Holly Robbins
Herbert Robinson
Robert Rodier
Heather Roszkowski
Benjamin Rumple
Jarret Rush
Javier Sanchez
Edward Schad
Niklaus Schild
Allison Shubert
Christopher Silveira
Mary Sime
Thomas Sims
Frank Smith
Jeffrey Smith*
Jeffrey Smyth
Bradford Sparks
Tyler Speed
Ernest Stevens
Michael StYLES
Ray Swanson
Nicole Sylvain
Craig Tata
Michael Tench
Sampson Tevaseu
James Tippey
Roy Trombly
Thomas Trucks
Richard Tuttle
Robert Urbanowicz*
David Vasil
Melvin Vinluan
Samuel Vivian
John Wade IV
Aaron Wallace
Stephen Watson
Donald Welker
Jeffrey Wheelwright
Kym Witherspoon
Robert Woods
Jeffrey Youmans
Faith Young

*degree requirements completed in 2007
CANDIDATES FOR DEGREES

Master of Justice Administration

Allen Aldenberg
Matthew Amatucci
Ethan Bacon
Brig Barker
Christopher Boley
Jason Brody
Bernard Cantin
Andrew Carpenter
Paul Cavanagh
Julian Cavazos
Christopher Chadwick
James Cooper
Todd Crumb
Christopher Day
David DiNapoli
Michael Gagner
Paul Ghiozzi
Sarah Gibbs
Kenneth Henneberry
Derrick Horton
Gregory Hostettler
Kimberly Kamp
Kristal Handy Kania
Jamie Keyser
John Koubaroulis
Kyle Lee
Tracie Lockyer
Cassandra Martin
Jael Marx*
Kenneth Mellor
Gary Miller
Robert Miller
Timothy Murphy*
William Musser
Stephanie Nelson
William Onofrio
Christopher Paes
Brett Paradis
William Peace
Bethany Perry
Clifford Posey
Cheryn Puhrmann
John Ritchie
Gregory Sammons
Jennifer Sanger Barbeau
Michael Scherer
Thomas Schillinger
James Small
Steven St. John
William Stack
Jennifer Stephens
Zachary Stewart
Brett Walker
Thomas Wallace*
Stacy Westra
Dawn Williams
Theresa Williams
Angella Williams-Debusk
Jeffrey Wood
Lance Zaner

*degree requirements completed in 2007
CANDIDATES FOR DEGREES

Master of Civil Engineering

Jeffrey Allen
Clinton Allison
Herbert Birthelmer
Christophe Blanchet
David Bogema
Renato Carotti
Brian Chelton
Peter Christopher
Adam Cummings
Timothy Cureton
Geraldine De La Mare
David Donahue
Keith Doud
Ryan Ellena
Keith Fix
Thaddeus Gabryszewski*
Chad Gemeinhardt
John Glabach
Vincent Gransan
Jose Guisado
Jaffali Kazembe
James Kickliter
Adrian Labor
Michelle Langdon

Master of Science in Organizational Leadership

Mary Bechdel
Mark Bolding
Gary Brown
Michael Burkott
Eric Edwards
Christopher Gillett
Jack Hoak
Dana Hudson
Brian Kramer
Patricia Kutch
Donald Lasell
Christopher MacAulay

Mary Manser
Keith McCusker
Gregory Palma
Dale Ray
Jordan Redmond
Stephan Rothwell
Jim Sirna
James Teresi
Jennifer Touma
Billy Vaughn
Elizabeth Wasson
Kimberly Williams-Czopek

*degree requirements completed in 2007
History of Norwich University

Founded in 1819, Norwich University is the nation’s first private military college, and it remains one of the foremost institutions for leadership training in the United States. Recognized by the Department of Defense as the birthplace of ROTC, the University has earned a much-deserved place in the annals of American history.

Captain Alden Partridge, a former superintendent of West Point, founded the institution as the “American Literary, Scientific and Military Academy” in Norwich, Vermont. In 1834, the academy was transformed into “Norwich University” when it received a charter from the State of Vermont. After a disastrous fire in 1866, the University moved to its present location.

Partridge developed an innovative system of education, which favored a liberal curriculum, including practical studies such as civil engineering, military tactics, economics, politics, and modern languages, with a pedagogy, which incorporated field instruction and experiential learning. Partridge pioneered this educational system at Norwich in a time when such a curriculum was considered experimental. This balanced and useful education soon became the norm, the pattern for the great American System of Education.

Norwich University has a long-standing commitment to innovation in education. It was the first educational institution in the nation to teach civil engineering; to organize a regimental band; one of the first US institutions to incorporate physical education into the curriculum; to accept international students; to teach agriculture; to admit African-Americans as military cadets; and to integrate women into a Corps of Cadets.

Norwich University graduates helped to build our nation, from the engineers of railroads, canals, bridges and water systems; to leaders in decisive battles; to politicians, financiers, clergymen, teachers, and inventors the legacy of Norwich reaches back to the most formative decades of our nation’s history. More recent graduates have included the president of NBC News and the chief of staff of the Army. Innumerable alumni, less prominent but no less important, have made a deep and lasting impact on the world as nurses, engineers, soldiers, police officers, politicians fulfilling the mission of service characteristic of Norwich University graduates. These individuals came to Norwich to prepare themselves to “act” as well as to “think” to “execute” as well as to “conceive” and to be moral, patriotic, efficient, and “useful” citizens.

As the University approaches its bicentennial, it has launched the NU2019 Strategic Plan, committing considerable resources to campus construction and renovations, to enhanced academic programs, and to the future of its students. Norwich University continues its commitment to its legacy as a learning community, which is American in character, yet global in perspective, engaged in personal and intellectual transformation and dedicated to knowledge, mutual respect, creativity, and service.

Today, a portion of Norwich University’s legacy passes into the hands of those listed in this program. We are confident that they will do great things!
ACADEMIC REGALIA

The cap, gown and hood are prominent symbols in Commencement ceremonies. They date back to the European and British Universities of the Middle Ages. The cap and gown indicated that the wearer has graduated from a university or college. The hood shows the degree the wearer holds.

The Intercollegiate Commission has established a code that regulates the academic costume. Bachelor’s gowns have pointed sleeves and are generally worn closed. Master’s gowns have long, oblong sleeves and may be worn open or closed. Doctor’s gowns have bell-shaped sleeves each bearing three horizontal velvet bars. Down the front, doctors’ gowns have a velvet facing. The velvet facing and sleeve bars may be either black or the color distinctive of the wearer’s department of learning.

Caps worn with bachelors’ and masters’ gowns generally have a black tassel; the doctor may wear a gold tassel.

Hoods are normally black and with a colorful lining indicating the color or colors of the college or university conferring the degree. Maroon and gold are the official colors of Norwich University. The hood is bordered with velvet; the color of the velvet represents the department of learning. The colors associated with different subjects appear below.

<table>
<thead>
<tr>
<th>Degree</th>
<th>Color</th>
</tr>
</thead>
<tbody>
<tr>
<td>Master of Arts in Diplomacy</td>
<td>Peacock Blue</td>
</tr>
<tr>
<td>Master of Arts in Military History</td>
<td>White</td>
</tr>
<tr>
<td>Master of Business Administration</td>
<td>Drab</td>
</tr>
<tr>
<td>Master of Civil Engineering</td>
<td>Orange</td>
</tr>
<tr>
<td>Master of Education</td>
<td>Light Blue</td>
</tr>
<tr>
<td>Master of Justice Administration</td>
<td>Purple</td>
</tr>
<tr>
<td>Master of Science in Information Assurance</td>
<td>Golden Yellow</td>
</tr>
<tr>
<td>Master of Public Administration</td>
<td>Peacock Blue</td>
</tr>
<tr>
<td>Master of Science in Nursing</td>
<td>Apricot</td>
</tr>
<tr>
<td>Master of Science in Organizational Leadership</td>
<td>Drab</td>
</tr>
</tbody>
</table>
THE SPENCER MACE

The Spencer Memorial Mace, carried by the senior member of the faculty, is the emblem of the academic authority of the University and is rich in symbolism. The wooden staff is fluted to give the appearance of fasces, the ancient Roman symbol of authority, and is bound by silver bands representing restraint.

Much of the metal work above the staff is sterling silver, including the University seal, which is surrounded by laurel leaves. On the reverse side is the seal of the State of Vermont. Engraved on one side of the urn supporting the seals is a rendition of a decorative device from an 1867 diploma which depicts Athena, goddess of wisdom, the useful arts, the prudent warfare, surrounded by academic and military paraphernalia.

On the opposite side of the urn is a statement of purpose from an 1844 University catalogue:

“To give our youth an education that shall be American in its character - to enable them to act as well as think - to execute as well as to conceive - to tolerate all opinions when reason is left free to combat them - to make moral, patriotic, efficient, and useful citizens, and to qualify them for all those high responsibilities resting upon a citizen of this free republic - was the design of the founders of this college.”

At the top of the mace is a representation of the head of a whitetail stag, and at the foot of the staff is the cone of a red spruce, the most characteristic Vermont evergreen.

The mace was given to the University by Richard S. King ’68 and Dudley H. Willis ’64 as a tribute to Dana Professor of Government Eber Allen Spencer, Jr. It was designed by Professor Gary Lord and fabricated by a group of Northern New England artisans working in collaboration with Paul Gross, goldsmith.